


# NCARB Project-Management Valid Exam Forum: ARE 5.0 Project Management (PjM) Exam - Real4exams Help you Pass Once

 <b>Project Management</b>	
<b>Number of Questions:</b>	95
<b>Exam Duration:</b>	4 hours 15 minutes
<b>Item Types:</b>	Multiple-choice, check-all-that-apply, fill-in-the-blank, case studies
<b>Test Format:</b>	Computer-based, available online or in-person
<b>Passing Standard:</b>	Determined by NCARB based on scaled scoring

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If you are a busy individual, you will have a short time to sit and study properly for the Project-Management exam. Finding the best route to quick learning is important because you are not a genius who can cover everything before the final attempt. You have to memorize real ARE 5.0 Project Management (PjM) Exam (Project-Management) questions that will appear in the final Project-Management test. In this way, you can quickly prepare for the Project-Management examination.

## NCARB Project-Management Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>• <b>Project Work Planning:</b> This section of the exam measures the skills of architectural associates and covers the development and communication of an effective project work plan. It emphasizes maintaining schedules, setting clear criteria for work planning, and ensuring consistent communication with stakeholders, including owners, contractors, consultants, and internal staff.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>• <b>Resource Management:</b> This section of the exam measures the skills of project managers and covers how to determine the right team composition and manage time allocation for successful project delivery. It focuses on evaluating criteria for assembling teams and ensuring resources are properly managed to execute the project within agreed terms.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>• <b>Contracts:</b> This section of the exam measures the skills of project managers and covers the analysis of contracts that govern the relationships between architects, owners, contractors, and consultants. It highlights verifying adherence to agreements, interpreting key contractual elements, and ensuring consultant work is properly integrated into the project.</li></ul>

Topic 4	<ul style="list-style-type: none"> <li>• <b>Project Execution:</b> This section of the exam measures skills of architectural associates and covers the management of project execution through administrative procedures rather than design decisions. It addresses evaluating budgets, managing scope changes, preparing project documentation in line with delivery methods, and securing necessary approvals from relevant authorities.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>• <b>Project Quality Control:</b> This section of the exam measures skills of project managers and covers procedures for ensuring quality and maintaining the Standard of Care throughout the project. It focuses on applying regulatory requirements, reviewing documentation for quality, reducing risks and liabilities, and managing the design process to preserve its objectives</li> </ul>

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### NCARB ARE 5.0 Project Management (PjM) Exam Sample Questions (Q23-Q28):

#### NEW QUESTION # 23

An architect is evaluating a change order.

Where should the costs for the project superintendent or general foreman be included?

- A. General and administrative overheads
- B. Direct field labor hours
- **C. Field overheads**
- D. Direct field labor costs

**Answer: C**

Explanation:

The costs associated with a project superintendent or general foreman are classified under field overheads.

These are not directly tied to a specific construction activity (like labor laying concrete) but are necessary for managing and supervising the site work.

Field overheads include site-specific expenses such as temporary facilities, safety equipment, and supervisory personnel costs.

General and administrative overheads, by contrast, are associated with the contractor's home office and not directly attributable to a specific project site.

Reference: NCARB ARE 5.0 Handbook - PjM Content Area 2: Project Costs & Budgeting Reference: AIA Document G701 Commentary, AIA Best Practices

#### NEW QUESTION # 24

The construction documents for a new multi-tenant office building are 90% complete. The owner requests that the bid documents include the rough-in of security camera locations and access control points for the building.

Which changes should the architect consider? Check the three that apply.

- **A. Revising the consultant services agreement for a change in scope**
- B. Documenting the security system on the building permit application
- C. Lengthening the scheduled bidding time frame due to additional work
- D. Revising the Construction Manager services for the expanded scope
- **E. Adjusting the Project schedule for delivery of documents and bidding**

- F. Revising the Design Fee agreement for additional services

**Answer: A,E,F**

Explanation:

Comprehensive Detailed Explanation:

Since the documents are nearly complete, integrating new scope such as security systems can affect both the schedule and the fee. The architect should adjust the delivery timeline to accommodate new coordination, drawings, or revisions (A). Additional services require revising the design agreement (C). If a security consultant or electrical engineer is involved, their scope must also be amended (D).

Option E (building permit application) is premature unless security is a life safety requirement. Option F (revising CM services) is outside the architect's direct responsibility.

References:

NCARB ARE 5.0 Handbook - Contract modifications and consultant coordination AIA B101 - Additional Services AIA C401 - Consultant Agreement

### NEW QUESTION # 25

Construction of a gymnasium is scheduled to be complete 365 days from the date of the notice to proceed. On Friday, day 355 of the schedule, the contractor submits a punch list to the architect for substantial completion.

The architect agrees to review the punch list on-site after the weekend.

On Monday, the architect discovers that a subcontractor left open a skylight over the weekend, allowing heavy rain to fall into the courtyard area and damage the gymnasium floor. It was determined the flooring must be replaced. The lead time for new flooring is 8-10 weeks, and installation will take 14 days. The architect's agreement with the owner is contracted to end 30 days after substantial completion.

Which of the following documents must the architect prepare immediately? Check the two that apply.

- A. A punch list for areas not damaged for contractor approval
- B. A change order to purchase new flooring
- C. A request for liquidated damages for contractor review
- D. An invoice for additional services for owner payment
- E. A revised schedule for owner approval
- F. A notice to the contractor for withholding final payment

**Answer: A,B**

Explanation:

The punch list is valid only for work deemed substantially complete. Since the floor is damaged, substantial completion cannot yet be certified, but the architect can and should prepare a punch list for other non-affected areas. Meanwhile, the replacement flooring constitutes a change in scope, requiring a change order. The contractor, being responsible for the damage, will need to correct the work per the General Conditions (A201).

Incorrect choices:

- A). The contractor revises the schedule, not the architect.
- B). The owner assesses liquidated damages, not the architect directly.
- C). No additional services have been performed yet.
- E). Final payment withholding applies after project closeout, not now.

References:

AIA A201-2017 §§ 9.8-9.10

AIA B101-2017 §§ 3.6.2 & 4.2.3

NCARB ARE 5.0 Handbook - Construction Phase Services

### NEW QUESTION # 26

A new restaurant design must incorporate specific light fixtures to meet the franchise requirements. The owner conveys this to the architect, who must make sure that prospective bidders do not overlook specific fixtures.

Which method should the architect use during the construction documents phase?

- A. Identify the fixtures in the performance specification
- B. Note and clearly identify the specific light fixture in the drawings
- C. Issue an addenda that highlights the franchise branding requirements

**Answer: B**

Explanation:

The most effective way to ensure that specific fixtures are not overlooked by bidders is to clearly indicate them directly in the construction drawings. This makes the requirement highly visible and enforceable, as drawings are primary references for pricing and execution.

While specifications are important, drawings are usually the first point of reference for contractors during the bidding and construction phases.

Including the light fixture directly in the drawings removes ambiguity and reinforces the requirement.

Reference: NCARB ARE 5.0 Handbook - PjM Content Area 4: Project Quality Control Reference: AIA A201 General Conditions of the Contract for Construction

#### NEW QUESTION # 27

During the predesign phase of a project, the architect discovers that the owner's budget is insufficient to meet the program requirements.

Which of the following should the architect do?

- A. Scale down the program to meet the budget.
- B. Recommend that the owner complete the project in two phases.
- **C. Inform the owner that the project as budgeted is not feasible.**
- D. Advise the owner to increase the budget.

**Answer: C**

Explanation:

Comprehensive Detailed Explanation:

During the predesign or programming phase, it is the architect's responsibility to advise the owner when the scope and budget are misaligned. The correct professional approach is to notify the owner that the program cannot be met within the current budget.

Solutions (phasing or budget increase) may be discussed after this acknowledgment. The architect should not unilaterally scale down the program without owner input.

References:

NCARB ARE 5.0 Handbook - Budget evaluation in Programming/Predesign

#### NEW QUESTION # 28

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In the era of informational globalization, the world has witnessed climax of science and technology development, and has enjoyed the prosperity of various scientific blooms. In 21st century, every country had entered the period of talent competition, therefore, we must begin to extend our Project-Management personal skills, only by this can we become the pioneer among our competitors. We here tell you that there is no need to worry about. Our Project-Management Actual Questions are updated in a high speed. Since the date you pay successfully, you will enjoy the Project-Management test guide freely for one year, which can save your time and money. We will send you the latest Project-Management study dumps through your email, so please check your email then.

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