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PMI Agile Certified Practitioner Sample Questions (Q419-Q424):

NEW QUESTION # 419

An agile practitioner wants to communicate the effect of technical debt on the project. What should the practitioner do?

- A. Post and discuss rises in the burn down chart
- B. Adjust story points to account for technical debt
- C. Log technical debt as an impediment
- **D. Add refactoring tasks to all stories**

Answer: D

NEW QUESTION # 420

Early in a project, stakeholder analysis is performed; however, an organizational restructure redefines key roles. What should the project team do?

- A. Email a copy of the project vision to those redefined for key roles and ask if they need to be involved in the project
- **B. Use direct engagement and two-way conversation to update the stakeholder analysis for any new stakeholder requirements.**
- C. Note the changes to the restructure and roles that affect team activities
- D. Obtain a copy of the redefined key roles to update the stakeholder analysis

Answer: B

Explanation:

The correct answer is B because agile approaches prioritize continuous stakeholder engagement, collaboration, and adaptive communication strategies. When stakeholder roles are redefined due to an organizational restructure, the agile team should proactively and directly engage with the newly impacted stakeholders to clarify expectations, responsibilities, and to maintain alignment with evolving needs.

The PMI Agile Practice Guide states:

"Engaging stakeholders directly and frequently fosters a shared understanding of objectives and priorities.

Two-way communication, such as conversations and collaboration sessions, is preferred over one-way communication such as reports or status updates." (PMI Agile Practice Guide, Section 4.2 - Stakeholder Engagement) In addition, Mike Griffiths' PMI-ACP Exam Prep Book supports this approach by highlighting:

"An agile team should regularly revisit and refresh stakeholder analysis. When changes occur in the stakeholder landscape, it's essential to revalidate stakeholder needs through open, two-way communication, rather than assuming static roles." (Mike Griffiths, Chapter 3 - Value-Driven Delivery / Stakeholder Engagement) Options A, C, and D fail to incorporate agile's emphasis on direct engagement and collaboration. Option D, while partially correct, lacks the proactive communication component that agile requires. Option C suggests a passive communication method (email), which is discouraged in agile practices for important stakeholder interactions.

Therefore, the best agile-aligned choice is: B

NEW QUESTION # 421

What agile tools can help the team address these issues?

- **A. Personas and extreme characters**
- B. Information radiators and story maps
- C. Information radiators and wireframes
- D. Process flows and personas

Answer: A

Explanation:

To understand the needs of different user types, agile teams use personas and extreme characters to represent a range of users, including edge cases. According to the PMI Agile Practice Guide (Section 5.2:

Requirements and Personas) and Mike Griffiths' PMI-ACP Exam Prep Book (Chapter 6: Adaptive Planning), personas help teams build empathy and ensure that stories reflect actual user roles—not just generic assumptions.

* Option D is correct: personas and extreme characters ensure inclusive and realistic story coverage.

* Option A and B focus on communication and sequencing but not user diversity.

* Option C (process flows) is more technical and doesn't solve the misalignment with user perspectives.

NEW QUESTION # 422

During a six-week iteration, an issue is identified by a team member. After analysis, the team member determines that it will take at least two weeks to resolve. What should the team member do?

- A. Notify the product owner and begin resolution.
- **B. Communicate the issue to the team in the next stand up meeting.**
- C. Work on the next activity, and communicate it to the team during the retrospective.
- D. Immediately begin resolution, and communicate it to the team during the retrospective.

Answer: B

NEW QUESTION # 423

At a strategic level, what is the most appropriate way for an Agile team to estimate a project?

- A. Creating a strategic plan by estimating hours and days required
- B. Estimating source lines of code needed to implement the features
- **C. Using an abstract measurement to estimate Product Backlog items**
- D. Taking an initial set of estimates and adding an appropriate risk factor

Answer: C

Explanation:

Explanation/Reference:

NEW QUESTION # 424

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