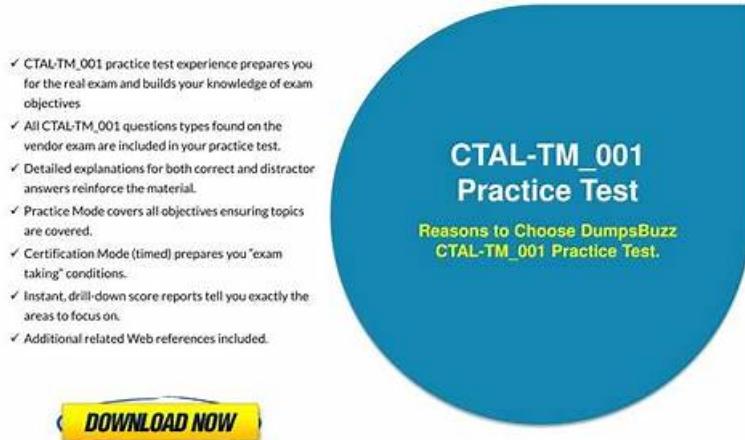


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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q89-Q94):

NEW QUESTION # 89

Which two of the following activities would normally occur in the Acquisition stage of a tool's lifecycle?

- a) Assign a tool administrator to decide on best use of the tool
- b) Establish a backup and restore strategy for the tool
- c) Review other tools provided by the same vendor
- d) Determine how the tool may be impacted by a change to the operating environment
- e) Develop and implement a training plan for new users of the tool

SELECT ONE OPTION

- A. b and d.

- B. c and e.
- C. a and b.
- D. a and e.

Answer: B

NEW QUESTION # 90

Which THREE activities would be valid steps during the development of the test strategy? 2 credits (2 out of 3 correct 1 credit)

- A. Understand the software development life cycle used by the software house
- B. Define a master test plan template
- C. Define test career paths
- D. Issue the test strategy document for review
- E. Assess the testing that needs to be done to minimize the risks
- F. Identify test staff members that will be involved in the system test
- G. Perform a project risk analysis

Answer: A,D,E

NEW QUESTION # 91

Your company just won a contract to create a new sales application and has committed to a very aggressive delivery timeline. Due to the quick turnaround your primary stakeholder wants to be heavily involved in the design and is very anxious to see the outcome. Because of this, your company has decided to use a spiral development approach. You have a defined test policy and typically use an analytical approach to testing, however, this approach will not work with the development approach.

What test strategy should be utilized? [3]

- A. Standard-compliant
- B. Reactive
- C. Model-based
- D. Methodical

Answer: B

Explanation:

A reactive test strategy is a test strategy that uses the actual behavior and results of the software under test to design and execute tests, without prior knowledge or documentation of the software¹. A reactive test strategy should be utilized for a project that uses a spiral development approach, which is a type of iterative/incremental approach that adds risk analysis and prototyping activities to each iteration². A reactive test strategy is suitable for a spiral development approach because it allows for flexibility, adaptability, and creativity in the testing process, as well as for early feedback, risk reduction, and continuous improvement in the software development process³. Therefore, option D is the correct answer. Option A is incorrect because a model-based test strategy is a test strategy that uses models to represent the desired behavior and structure of the software under test, and to derive test cases, test data, test procedures, and test oracles. A model-based test strategy may not work well with a spiral development approach, as it requires the availability and stability of the models, which may not be the case in a spiral development approach that involves frequent changes and refinements of the software under test. Option B is incorrect because a methodical test strategy is a test strategy that uses predefined test methods, techniques, and procedures to design and execute tests, such as equivalence partitioning, boundary value analysis, or decision table testing. A methodical test strategy may not work well with a spiral development approach, as it requires the availability and stability of the test basis, such as the requirements, specifications, or design documents, which may not be the case in a spiral development approach that involves frequent changes and refinements of the software under test. Option C is incorrect because a standard-compliant test strategy is a test strategy that follows a predefined set of standards, guidelines, or regulations to design and execute tests, such as ISO, IEEE, or CMMI. A standard-compliant test strategy may not work well with a spiral development approach, as it requires the compliance and consistency of the testing process, which may not be the case in a spiral development approach that involves frequent changes and refinements of the software under test. Reference: 1: ISTQB Glossary, Reactive Test Strategy 2: ISTQB Glossary, Spiral Model 3: ISTQB Advanced Level Test Manager Syllabus, Section 1.1.1 : Spiral Model in Software Development Life Cycle - Software Testing Material : Spiral Model - Tools QA : Strategic Test Management - ISTQB not-for-profit association : ISTQB Glossary, Model-Based Testing : ISTQB Glossary, Methodical Test Strategy : ISTQB Glossary, Standard-Compliant Test Strategy : ISTQB Foundation Level #39 - Test Approach and Strategy - Software Testing Mentor

NEW QUESTION # 92

Which of the following phases in the fundamental test process is considered to deliver a document which can be used as a major input for test process improvement? 1 credit

- A. Test implementation & execution
- **B. Test project closure**
- C. Test planning and control
- D. Evaluating exit criteria and reporting

Answer: B

Explanation:

Topic 9, Scenario 9 "Test Management Documentation"

A software house is concerned about the number of defects found in software released to its customers. They are starting to plan a new software product. In the past, releases have often been stopped due to poor planning and too many defects found during high level testing. You have been recruited to the newly created position of test manager and asked to develop a test strategy, manage the testing of the project and organize the resources needed to carry out the testing.

NEW QUESTION # 93

At what testing level do the test management activities include coordinating with end users?

- **A. Acceptance testing**
- B. Component testing
- C. System testing
- D. Component Integration testing

Answer: A

Explanation:

End User Involvement in Testing Levels:

Acceptance testing involves validating the product with the end users to ensure it meets their needs and requirements.

It typically requires close coordination with end users for User Acceptance Testing (UAT).

Evaluation of Options:

A (Component testing) and B (Component Integration testing) do not involve end users, as these are technical-level testing activities.

C (System testing) focuses on the integrated system but does not require end-user participation.

D is correct because acceptance testing involves direct collaboration with end users.

Reference and Syllabus Alignment:

Covered under "Test Levels and Objectives" in the ISTQB syllabus (TM-1.2.5).

NEW QUESTION # 94

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