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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q25-Q30):

NEW QUESTION # 25

Which activity should take place when recycling capability within a temporary Programme Office lifecycle?

- A. Transfer resources back to operational areas
- B. Review processes to ensure they continue to support a
- C. Return office back to business as usual
- D. Feedback to the COE any lessons learned as part of programme delivery

Answer: D

Explanation:

When recycling capability within a temporary Programme Office (PMO) lifecycle, a key activity is to capture and provide feedback on lessons learned during programme delivery back to the Centre of Excellence (COE).

This ensures continuous improvement of processes and knowledge sharing for future programmes. While transferring resources or returning to business as usual are important, the emphasis on recycling capability centers on learning and improving the overall programme management capability.

This aligns with best practices in programme management where lessons learned are formally documented and fed back to the COE or governance bodies to enhance organizational knowledge and future programme performance.

(Reference: Managing Successful Programmes (MSP) guidance on Programme Office lifecycle and capability recycling.)

NEW QUESTION # 26

Which describes the people or skills required for a Portfolio Office?

- A. Should be resourced with people wanting to move into project management
- B. Should be resourced with a large number of administrative staff
- C. Needs enough people who are able to interpret and challenge data
- D. Skills of Portfolio Office staff are the same as those for a role in a COE

Answer: C

Explanation:

The P3O Foundation (2013) manual indicates that a Portfolio Office requires staff skilled in interpreting and challenging data. Section 3.5.3 states, "The Portfolio Office should be staffed with individuals capable of interpreting complex data, challenging assumptions, and providing analytical support to inform portfolio decisions." This contrasts with aspirations for project management (A), identical COE skills (B), or heavy administrative staffing (D), which do not align with the analytical focus. The 2013 edition emphasizes the need for analytical expertise to support portfolio prioritization and risk management, ensuring strategic decision-making. This skill set is critical for the Portfolio Office's role in providing high-level support and insights.

Reference: P3O Foundation (2013) manual, Section 3.5.3, AXELOS.

NEW QUESTION # 27

Which of the following are key stakeholders in a temporary Project Office?

1. Organization Portfolio Office
2. Business as usual staff
3. Suppliers to the project
4. Project Board members

- A. 2,3,4
- B. 1,3,4
- C. 1,2,4
- D. 1,2,3

Answer: A

Explanation:

The P3O Foundation (2013) manual identifies business as usual staff, suppliers, and Project Board members as key stakeholders in a temporary Project Office. Section 5.3.3 states, "Key stakeholders in a temporary Project Office include business as usual staff affected by the project, suppliers providing resources, and Project Board members overseeing delivery." The Organization Portfolio Office (1) is a strategic entity, not a direct stakeholder in a temporary office. The 2013 edition focuses on operational stakeholders impacting or impacted by the project, making D the correct choice. This ensures effective stakeholder engagement during the project lifecycle.

Reference: P3O Foundation (2013) manual, Section 5.3.3, AXELOS.

NEW QUESTION # 28

Which is a typical constraint which impacts on how a P3O is implemented?

- A. Quality, standardized data is needed
- B. P3O governance must align with existing corporate governance
- C. Pace of change must take into account current P3M3 maturity

- D. P3O assurance services must be independent

Answer: B

Explanation:

The P3O Foundation (2013) manual identifies alignment with existing corporate governance as a typical implementation constraint. Section 4.2.3 states, "A key constraint in P3O implementation is ensuring its governance aligns with the organization's existing corporate governance framework to maintain coherence and authority." This differs from pace of change (A), data quality (B), or assurance independence (C), which are operational considerations. The 2013 edition emphasizes this alignment to avoid conflicts, ensuring the P3O integrates seamlessly. This constraint shapes the implementation strategy and structure.

Reference: P3O Foundation (2013) manual, Section 4.2.3, AXELOS.

NEW QUESTION # 29

What is defined as the decision-enabling and support business model for all business change within an organization?

- A. Programme
- **B. P3O**
- C. Portfolio
- D. Project

Answer: B

Explanation:

The P3O is defined as the decision-enabling and support business model for all business change within an organization, per the P3O Foundation (2013) manual. Section 2.1.2 states, "P3O is the decision-enabling and support business model that brings together a set of principles, processes, and techniques to facilitate the management of portfolios, programmes, and projects." This distinguishes it from programmes (A), which coordinate projects, projects (C), which are individual efforts, and portfolios (D), which oversee multiple initiatives. The 2013 edition underscores P3O's overarching role in providing governance and support structures, ensuring strategic alignment across all change activities. This framework is essential for effective decision-making and resource management.

Reference: P3O Foundation (2013) manual, Section 2.1.2, AXELOS.

NEW QUESTION # 30

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