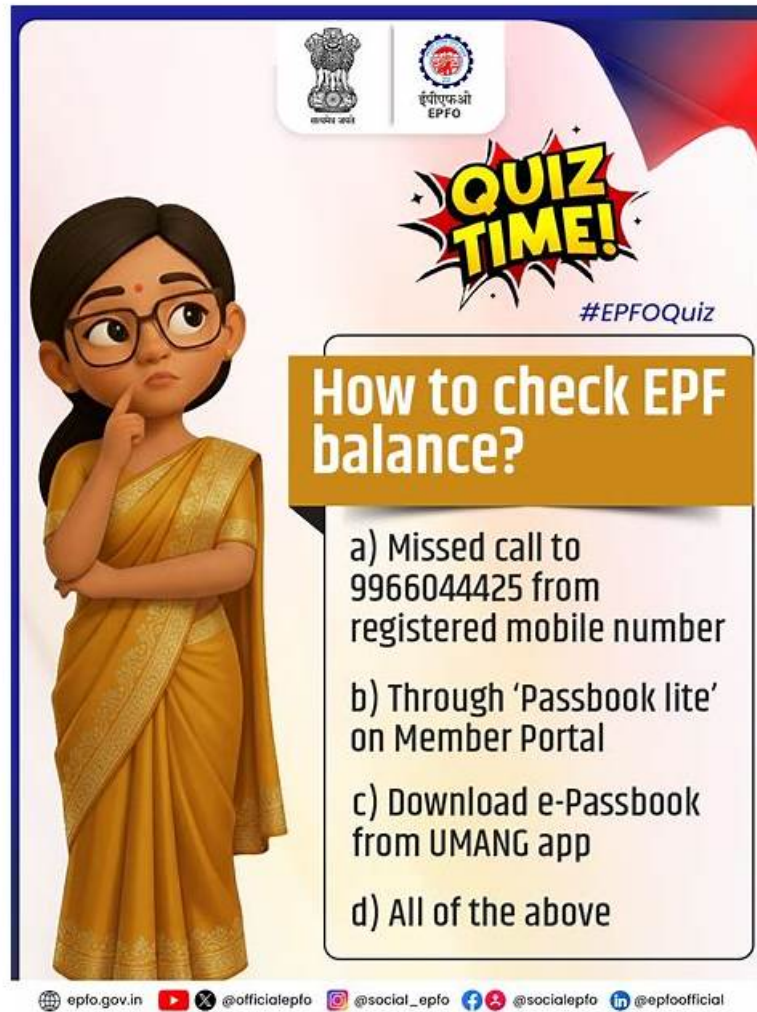


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## PRINCE2 P3O Foundation Project Office 2013 Exam Sample Questions (Q16-Q21):

### NEW QUESTION # 16

Which P3O model features a single permanent office providing strategic planning and portfolio support?

- A. P3O model with Hub Portfolio Offices
- B. Flexible resource pool
- C. Virtual Office
- D. Organization Portfolio Office

**Answer: D**

Explanation:

The Organization Portfolio Office (OPO) is a single permanent office designed to provide strategic planning and portfolio support, as per the P3O Foundation (2013) manual. Section 5.3.2 states, "The Organization Portfolio Office is a centralized, permanent entity that delivers strategic planning, portfolio prioritization, and oversight across the organization." This contrasts with Hub Portfolio Offices (A), which are decentralized with local support, Virtual Offices (C), which are temporary and flexible, and Flexible Resource Pools (D), which focus on resource allocation rather than strategic functions. The 2013 edition highlights the OPO's role in aligning the entire change portfolio with organizational strategy, making it the correct model for this purpose. This centralized approach ensures consistent governance and decision-making.

Reference: P3O Foundation (2013) manual, Section 5.3.2, AXELOS.

### NEW QUESTION # 17

Which of the following describe a decentralized P3O model?

1. Uses hub offices to support local need
2. Has a single office providing support to the entire organization
3. Has a central office typically providing portfolio support
4. Uses standards set by a central COE with local variations

- A. 1,3,4
- B. 1,2,4
- C. 2,3,4
- D. 1,2,3

**Answer: A**

Explanation:

The P3O Foundation (2013) manual describes a decentralized P3O model as using hub offices, a central office for portfolio support, and COE standards with local variations. Section 5.3.1 states, "A decentralized P3O model utilizes hub offices to meet local needs, maintains a central office for portfolio oversight, and applies standards set by a central COE with tailored local variations." A single office (2) defines a centralized model, not decentralized. The 2013 edition highlights this structure for flexibility and consistency, making C the correct choice. This ensures effective support across diverse regions.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

### NEW QUESTION # 18

Which is a purpose of getting senior managers to buy into the benefits a P3O will deliver?

- A. Contribute to planning tranches of delivery
- B. Implement appropriate PPM tools
- C. Document the desired future state
- D. Use their influence to champion the change

**Answer: D**

Explanation:

The P3O Foundation (2013) manual states that getting senior managers to buy into P3O benefits aims to leverage their influence to champion the change. Section 4.2.2 notes, "Securing buy-in from senior managers enables them to use their influence to champion the P3O model, driving organizational acceptance and support." This differs from planning tranches (A), documenting the future state (B), or implementing tools (D), which are operational tasks. The 2013 edition emphasizes leadership support as critical for overcoming resistance and ensuring strategic alignment during implementation. This advocacy ensures the P3O's success and adoption across the organization.

Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

#### NEW QUESTION # 19

Which activity first occurs during the 'Define' process in the permanent P3O model lifecycle?

- A. Deliver the enhanced P3O capability
- B. Determine in further detail the processes the P3O will operate
- C. Understand how stakeholders currently view the P3O functions provided
- D. Create an outline vision of the required changes to the P3O functions provided

**Answer: D**

Explanation:

The 'Define' process in the permanent P3O model lifecycle, as outlined in the P3O Foundation (2013) manual, initiates with the creation of an outline vision for the required changes to the P3O functions. This step is critical as it sets the strategic direction and establishes a clear understanding of the desired future state of the P3O model. According to Section 4.3.2 of the P3O manual, the 'Define' process begins with "developing an outline vision of the required P3O functions," which involves identifying the changes needed to align with organizational objectives. This precedes detailed process determination or capability delivery, ensuring a structured approach. Understanding stakeholder views (A) occurs earlier in the 'Identify' phase, while detailed process design (C) and capability delivery (D) follow in subsequent stages like 'Implement' and 'Run.' This sequence ensures a logical progression from vision to execution, as emphasized in the P3O lifecycle framework. The 2013 edition reinforces this by highlighting the vision as the foundation for all subsequent planning and implementation activities.

Reference: P3O Foundation (2013) manual, Section 4.3.2, AXELOS.

#### NEW QUESTION # 20

Which is needed when getting the investment for a P3O?

- A. Defined portfolio of change
- B. Independence of assurance services
- C. Provision of secretariat services
- D. Recognition of the need for change

**Answer: D**

Explanation:

The P3O Foundation (2013) manual indicates that recognition of the need for change is essential for securing P3O investment. Section 4.2.2 states, "Investment in a P3O requires recognition of the need for change to justify the business case and gain senior management support." This differs from assurance independence (A), portfolio definition (B), or secretariat services (C), which are operational aspects. The 2013 edition emphasizes this recognition as the foundation for funding approval, ensuring strategic alignment. This drives organizational commitment to the P3O model.

Reference: P3O Foundation (2013) manual, Section 4.2.2, AXELOS.

#### NEW QUESTION # 21

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