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## The Open Group OGBA-101 Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>• Introduction to TOGAF Business Architecture Foundation: This topic gives aspiring TOGAF business architects basic knowledge about the Business Architecture Foundation.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>• Key Terminologies: The focal point of this TOGAF Business Architecture Foundation exam topic is about key terminologies of the Business Architecture.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>• Organization Mapping: In this topic of the TOGAF Business Architecture Foundation exam, TOGAF business architects learn how to apply organization mapping when developing a Business Architecture.</li></ul>
Topic 4	<ul style="list-style-type: none"><li>• TOGAF Business Scenario method: The focal point of this OGBA-101 Exam Topic is the application of the TOGAF Business Scenario method.</li></ul>

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It is universally accepted that the competition in the labor market has become more and more competitive in the past years. In order

to gain some competitive advantages, a growing number of people have tried their best to pass the OGBA-101 exam. Because a lot of people hope to get the certification by the related exam, now many leaders of companies prefer to the candidates who have the OGBA-101 Certification. In their opinions, the certification is a best reflection of the candidates' work ability, so more and more leaders of companies start to pay more attention to the OGBA-101 certification of these candidates.

## The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q13-Q18):

### NEW QUESTION # 13

Consider the following business capability map. where cells of a model are given different colors to represent desired maturity levels (Green (G) = level achieved, yellow (Y) = one level away, red (R) =two or more levels away, purple (P) = missing capability): Which of the following best describes what this shows?

- A. Policy Management, Government Relations Management, and HR Management need immediate attention. Partner Management, Account Management, and Training Management have issues but are of lower priority Agent Management Is a new business capability that does not exist
- B. Agent Management needs immediate attention. Market Planning, HR Management and Government Relations Management need attention. Customer Management, Training Management and Partner Management need attention but are of lower priority.
- C. The Strategic capabilities need more attention in two areas. Policy Management, and Government Relations Management. Agent Management is missing as a Core capability Information Management needs attention as a Supporting Capability.
- D. Agent Management needs immediate attention. Market Planning, Government Relations Management, and HR Management have Issues but are of lower priority Partner Management, Customer Management, and Training Management are new business capabilities that do not exist.

**Answer: A**

Explanation:

The business capability map provided uses color coding to represent the maturity levels of various business capabilities in strategic, core, and supporting functions. The colors indicate the current state or priority for development, with red indicating capabilities that are significantly below desired maturity levels and thus require immediate attention. In this case, Policy Management, Government Relations Management, and HR Management are marked as red, signaling the need for urgent improvement. Yellow indicates capabilities that are closer to the desired state but still need attention, while green shows capabilities that have achieved the desired maturity level. Purple indicates a missing capability that does not currently exist in the enterprise, which is the case for Agent Management.

### NEW QUESTION # 14

Consider the following business capability map. where cells of a model are given different colors to represent maturity levels (note the letters G, R, Y, P also denote the colors used = Green, Red, Yellow and Purple):

Strategic	Business Planning G	Market Planning R	Partner Management Y
	Capital Management G	Policy Management G	Government Relations Management R
Core	Account Management G	Product Management G	Distribution Management G
	Customer Management Y	Channel Management G	Agent Management P
Supporting	Financial Management G	Information Management R	Procurement Management G
	Information Management G	Training Management Y	Operations Management G

Which of the following best describes this technique?

- A. Capability Mapping

- B. Gap Analysis
- C. Perspective Analysis
- D. Heat Mapping

**Answer: D**

Explanation:

The technique shown in the example is called heat mapping. It is a technique that can be used to show a range of different perspectives on a business capability map, such as maturity, effectiveness, performance, and value or cost contribution of each capability to the business<sup>2</sup>. Different attributes determine the colors of each capability on the business capability map. Heat mapping can help to identify strengths, weaknesses, opportunities, and threats in the business architecture.

#### NEW QUESTION # 15

Which of the following best describes the relationship between business models and business architecture?

- A. Business Architecture articulates the different perspectives and impacts of the business model.
- B. Business Architecture provides a conceptual summary view, whereas business models support in-depth analysis.
- C. Business models are useful for impact analysis, however Business Architecture is needed for scenario analysis.
- D. Business model development is a prerequisite for a Business Architecture development.

**Answer: A**

Explanation:

The relationship between business models and business architecture in TOGAF can be described as follows:

Business Models:

Definition: Business models describe how an organization creates, delivers, and captures value. They provide a high-level overview of the business, including elements such as value propositions, customer segments, channels, and revenue streams.

Purpose: Business models are used to understand and analyze the core elements of the business and how they interact to create value.

Business Architecture:

Definition: Business architecture provides a detailed view of the business, including its structure, capabilities, processes, and information. It articulates how the business operates and supports the business model.

Purpose: Business architecture translates the high-level view of the business model into detailed architectural views and artifacts. It ensures that the architecture aligns with the business strategy and supports the execution of the business model.

Relationship:

Articulation of Perspectives: Business architecture articulates the different perspectives and impacts of the business model by providing detailed views of the business components that support the model. This includes defining the necessary capabilities, processes, and organizational structures.

Alignment and Execution: Business architecture ensures that the architecture aligns with the business model and supports its execution. It translates the strategic intent of the business model into actionable and implementable architectural components.

TOGAF Reference:

Phase B: Business Architecture: This phase involves developing a detailed business architecture that aligns with and supports the business model. It includes identifying and defining business capabilities, processes, and organizational structures.

Strategic Planning: TOGAF emphasizes the importance of aligning business architecture with business strategy and models to ensure that the architecture supports the overall business goals.

Benefits:

Comprehensive Understanding: By articulating the different perspectives and impacts of the business model, business architecture provides a comprehensive understanding of how the business operates and delivers value.

Strategic Alignment: Ensures that the architecture is aligned with the business strategy and supports the execution of the business model, leading to better business outcomes.

In summary, business architecture articulates the different perspectives and impacts of the business model by providing detailed views of the business components that support the model, ensuring alignment and effective execution of the business strategy.

#### NEW QUESTION # 16

Consider the following Business Capability Example:

Name	Recruitment Management
Description	The ability to solicit, qualify, and provide support for hiring new employees into the organization.
Components	<p><b>A</b> User: Recruiter Stakeholders: Manager, Candidate Employee</p> <p><b>B</b> Evaluate New Hire Requisitions; Recruit/Source Candidates; Screen and Select Candidates; Hire Candidate</p> <p><b>C</b> Candidate/Applicant Details; Position Descriptions; Recruitment Agency Data; Industry Standard Role Definitions</p> <p><b>D</b> Recruitment Management Application; HR Application; Social Media Application</p>

Which of the following are A and C?

- A. Actors, Actions.
- B. Organization. Data.
- C. Who. What.
- **D. Roles, Information.**

**Answer: D**

Explanation:

According to the TOGAF Business Capabilities Guide V2, a business capability is defined as "the expression or the articulation of the capacity, materials, and expertise an organization needs in order to perform core functions"<sup>5</sup>. A business capability can be decomposed into four elements: roles, information, processes, and technology<sup>5</sup>. In the given example, A represents roles and C represents information.

#### NEW QUESTION # 17

Consider the following:

You need to analyze a new value stream within the scope of a project.

Which of the following would you use?

- A. An organization chart showing the business units that work with the enterprise and their value.
- B. Converting the value stream stages to entities and then building a logical data model
- **C. Heat mapping by value stream stages.**
- D. Combining information mapping with a business process model.

**Answer: C**

Explanation:

A new or existing value stream can be analyzed within the scope of a project through heat mapping by value stream stages<sup>4</sup>. Heat mapping is a technique that can be used to show a range of different perspectives on a value stream map, such as maturity, effectiveness, performance, and value or cost contribution of each activity in the value stream<sup>4</sup>. Different attributes determine the colors of each activity on the value stream map. Heat mapping can help to identify strengths, weaknesses, opportunities, and threats in the value stream.

#### NEW QUESTION # 18

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