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## ISACA COBIT 2019 Foundation Sample Questions (Q54-Q59):

### NEW QUESTION # 54

COBIT defines stakeholder value creation as which of the following?

- A. Realization of benefits at a controlled resource cost while controlling risk
- B. Realization of benefits at a reduced resource cost while mitigating risk

- C. Realization of benefits at an optimal resource cost while optimizing risk

**Answer: C**

Explanation:

Explanation

COBIT defines stakeholder value creation as the realization of benefits at an optimal resource cost while optimizing risk. This is based on the principle of balance, which states that "governance of enterprise I&T should ensure that stakeholder needs, conditions and options are evaluated to determine balanced, agreed-on enterprise objectives to be achieved; setting direction through prioritization and decision making; and monitoring performance and compliance against agreed-on direction and objectives". Value creation is not only about reducing costs or mitigating risks, but also about optimizing them in relation to the expected benefits.

#### NEW QUESTION # 55

Once IT governance is implemented, what is the NEXT phase in the life cycle of governance?

- A. Initiating improvements
- B. Updating the program
- C. Measuring objectives

**Answer: C**

#### NEW QUESTION # 56

Which of the following is an output of the "what needs to be done" phase?

- A. High-level program plan
- B. Risk response document
- C. Detailed business case
- D. Identified quick wins

**Answer: A**

Explanation:

The high-level program plan is a document that describes the rationale, objectives, scope, approach, benefits, costs, risks, and timeline of the EGIT implementation program. The EGIT implementation program is a program that involves designing and implementing a governance system for an enterprise using COBIT 2019.

The high-level program plan provides the basis for obtaining approval, funding, resources, and support for the program from the stakeholders. The high-level program plan is an output of the "what needs to be done" phase. The "what needs to be done" phase is the fourth phase of the governance implementation roadmap, which involves defining the target state of information and technology governance in an enterprise that is aligned with its strategy, objectives, and stakeholder needs. This phase also involves identifying the gaps and issues that need to be addressed to achieve the target state, setting the improvement targets and priorities, developing a detailed business case and a high-level program plan for implementing a governance system using COBIT 2019. By developing a high-level program plan as an output of the "what needs to be done" phase, an enterprise can ensure that it has a clear and realistic roadmap for designing and implementing a governance system using COBIT 2019, that it has defined the expected outcomes, benefits, value, etc., from doing so, that it has considered the relevant risks, costs, resources, etc., involved in doing so, that it has obtained stakeholder buy-in and commitment for doing so, etc. References: : COBIT 2019 Implementation Guide: page 39-40 : COBIT 2019 Implementation Guide: page 41-42

#### NEW QUESTION # 57

Once IT governance is implemented, what is the NEXT phase in the life cycle of governance?

- A. Initiating improvements
- B. Updating the program
- C. Measuring objectives

**Answer: C**

Explanation:

Explanation

Measuring objectives is the next phase in the life cycle of governance after IT governance is implemented.

The life cycle of governance is a continuous process that involves designing, implementing, evaluating, and improving the IT governance system. Measuring objectives is the phase that involves assessing and monitoring the performance and outcomes of the IT governance system against predefined metrics and targets. Measuring objectives is the next phase after IT governance is implemented because it helps to determine whether the IT governance system is effective, efficient, and aligned with the enterprise goals.13 References: COBIT 2019 Framework: Introduction and Methodology, COBIT 2019 Implementation Guide: Implementing an Information and Technology Governance Solution

#### NEW QUESTION # 58

An enterprise's business line managers have voiced concerns because the cost of governance-required improvements is perceived as too expensive. How can the IT governance team BEST address this concern?

- A. Improve the communication of business benefits.
- **B. Share the return on investment (ROI) analysis.**
- C. Involve business line managers in the improvement planning process.

**Answer: B**

Explanation:

Explanation

Sharing the return on investment (ROI) analysis is the best way to address the concern of business line managers who perceive the cost of governance-required improvements as too expensive. ROI is a financial metric that measures the profitability or efficiency of an investment by comparing its benefits and costs. ROI analysis is a process of calculating and presenting the ROI of a project or program, as well as its assumptions, risks, and uncertainties. Sharing the ROI analysis with business line managers can help to address their concern by showing them how the governance-required improvements will generate value for the enterprise in terms of increased revenue, reduced costs, enhanced performance, improved quality, etc., as well as how they will outweigh their initial and ongoing costs.12 References: COBIT 2019 Framework: Introduction and Methodology, COBIT 2019 Implementation Guide: Implementing an Information and Technology Governance Solution

#### NEW QUESTION # 59

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