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APMG-International AgilePM-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Techniques: In this section, the topics covered various techniques that can be utilized including iterative development. Candidates are tested for their know-how of agile techniques and timeboxing.
Topic 2	<ul style="list-style-type: none"> People and Roles: In this section, the topics covered include various roles involved in an Agile project and how they relate to each other. The topics covered include the responsibilities of the Agile Project Manager, agile teams, and business owners.
Topic 3	<ul style="list-style-type: none"> Planning and Control: In this section, the exam covers planning and control of the project and vital concepts such as estimation and iterative strategy. It also covers how to utilize MoSCoW prioritization and mitigate any risks.
Topic 4	<ul style="list-style-type: none"> Lifecycle and Products: This section of the exam covers topics such as Agile project lifecycle, various stages of the lifecycle, agile products, Vision Documents, and Prototypes.

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AgilePM-Practitioner - Agile Project Management (AgilePM) Practitioner Exam –Efficient Test Dumps.zip

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on APMG-International exam day. So, go with AgilePM-Practitioner exam questions that are prepared under the supervision of industry experts to expand your knowledge base and successfully pass the certification exam on the first attempt.

APMG-International Agile Project Management (AgilePM) Practitioner Exam Sample Questions (Q158-Q163):

NEW QUESTION # 158

Which 2 statements explain why the Timber Tigers' Site Manager would be an appropriate Solution Developer?

- A. Accustomed to bringing in contract staff for short periods of time.
- B. Is able to represent the team in all daily meetings.
- C. Is empowered by Timber Tigers' management to make decisions on the building work.
- **D. An experienced builder who is good at turning a brief into a practical design.**
- **E. Closely manages the building team so that they consistently produce high-quality work.**

Answer: D,E

NEW QUESTION # 159

When receiving instruction on practical skills, which approach is MOST valuable to the learner?

- A. Observing repeated demonstrations of the skill by the instructor.
- **B. Practicing new skills until consistency is achieved.**
- C. Presentation of how the new skills relate to the organizational change.
- D. Group discussion of how to learn the new skills.

Answer: B

Explanation:

Comprehensive and Detailed Explanation:

Practical skill acquisition focuses on hands-on practice to ensure learners achieve mastery and consistency.

This is central to Gagne's Nine Events of Instruction, which emphasize active learning strategies.

1. Relevance of Practice in Gagne's Model:

* Gagne's Event 6: Elicit Performance (Practice) highlights that learners must perform the skills themselves to solidify learning.

* Practical application is critical to achieving competence, especially for motor or procedural skills. It allows learners to identify gaps and refine their performance through repetition.

2. Why Option A is Correct:

* Practicing skills ensures that learners can consistently perform the task correctly. Repeated application:

* Reinforces memory.

* Builds muscle memory for physical tasks.

* Promotes confidence and accuracy.

* Consistency is the key indicator of mastery for practical skills.

3. Analysis of Other Options:

* Option B: Observing repeated demonstrations of the skill by the instructor.

* Observing demonstrations is useful for understanding, but it does not substitute for hands-on practice. Learners must engage actively to develop the skills themselves.

* Option C: Group discussion of how to learn the new skills.

* Discussion may help learners understand the steps or importance of the skill but does not directly contribute to skill mastery.

* Option D: Presentation of how the new skills relate to the organizational change.

* While this provides context, it does not help learners physically or cognitively practice the skill.

4. Practical Example:

* In a training session for operating new machinery, learners achieve the best outcomes by practicing with the equipment until they can operate it confidently and consistently.

5. Reference to Gagne's Model:

* Event 6: Elicit Performance (Practice) emphasizes the importance of active learner participation to reinforce learning and ensure skill mastery.

NEW QUESTION # 160

The Applications Manager, who is already very busy, is proposed as a Change Agent.

Which action by the Change Manager is MOST likely to make this department's change agent role effective?

- A. Appoint a junior team member as change agent with the Applications Manager as support 'buddy.'
- B. Publish the timetable of the Operational delivery process workstream objectives to staff.
- C. Train the Application Manager in time management techniques and approaches.
- D. Provide an anonymous complaints system for use if the team cannot raise concerns directly.

Answer: A

Explanation:

Comprehensive and Detailed Step-by-Step Explanation

The Applications Manager is already heavily engaged in other responsibilities, which makes it challenging for them to take on additional duties as a change agent. To make their role effective without overburdening them, it is important to redistribute tasks or provide support to alleviate their workload.

1. Why B (Appoint a Junior Team Member with Support) is Correct

* Delegation with Oversight: Appointing a junior team member as a change agent allows the Applications Manager to provide strategic guidance while the junior team member handles operational-level responsibilities.

* Efficient Use of Time: This approach ensures the Applications Manager's expertise is still leveraged without compromising their ability to fulfill other critical responsibilities.

* Encourages Team Development: By empowering a junior team member, the department builds capacity and fosters a culture of shared responsibility.

* Fits Agile Principles: Agile encourages collaboration and distributed leadership, which aligns with assigning a junior member with oversight from the Applications Manager.

2. Analysis of Incorrect Options

* Option A (Anonymous Complaints System):

* While useful for surfacing concerns, this does not address the Applications Manager's workload or their ability to be effective in the change agent role.

* Eliminate.

* Option C (Train in Time Management):

* Time management training is not a practical solution in this context, as it does not reduce the workload or provide additional resources for the Applications Manager.

* Eliminate.

* Option D (Publish Timetable):

* Publishing a timetable may clarify objectives for the team but does not directly address the Applications Manager's capacity or ability to fulfill the role.

* Eliminate.

3. Practical Implications of Selecting Option B

* Improves Effectiveness: By providing a support structure (a junior team member), the department ensures that change-related tasks are handled without compromising other responsibilities.

* Promotes Collaboration: This solution emphasizes teamwork and accountability, which is critical in change initiatives.

NEW QUESTION # 161

As Project Increment 4 progresses, the project team must choose the MOST effective communication methods for internal and external stakeholders. The Power/Interest Grid, created in the Foundations phase, is updated as needed when stakeholder influence or interest changes.



For each scenario in Column 1, select the MOST effective communication method from Column 2 to ensure successful outcomes and minimize risk of failure. Each selection in Column 2 can either be used once only or not at all.

#	Column 1	Column 2
1.	Mira Bachar shared an existing guest's idea to develop a unique aromatherapy oil for the Eco-spa. Brinda Vyas agrees it has potential but requires Mira to gather data on the level of interest from potential future guests through market research.	A. Face-to-face
2.	A Guest Experience Team member must collaborate on the Spa promotional materials with Priya, a part-time marketer in India. The time difference between them is 1.5 hours.	B. Instant messaging
3.	Mira Bachar suggests replacing the artificial waterfall with a rainwater purification system for treatment rooms. She needs Sukra Aroon's input on technical feasibility and impact. They are both located on site at the Eco-spa.	C. Social media
4.	A key Infrastructure Team member leaves suddenly, threatening Spa construction deadlines. Hira needs Sarah Lark's urgent formal approval to hire a contractor for the remaining 4 Sprints. However, Sarah Lark is currently in South America.	D. Email
5.	Wanida Anong, the Regulatory Compliance Manager visiting the resort, is informed of a health and safety issue at the Eco-spa construction site. She must work with Sukra Aroon to resolve it.	E. Collaborative workspace
		F. Document
		G. Virtual reality

	A	B	C	D	E	F	G
1.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
2.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
3.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
4.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
5.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Answer:

Explanation:

Column 1

1. Mira Bachar shared an existing guest's idea to develop a unique aromatherapy oil for the Eco-spa. Brinda Vyas agrees it has potential but requires Mira to gather data on the level of interest from potential future guests through market research.
2. A Guest Experience Team member must collaborate on the Spa promotional materials with Priya, a part-time marketer in India. The time difference between them is 1.5 hours.
3. Mira Bachar suggests replacing the artificial waterfall with a rainwater purification system for treatment rooms. She needs Sukra Aroon's input on technical feasibility and impact. They are both located on site at the Eco-spa.
4. A key Infrastructure Team member leaves suddenly, threatening Spa construction deadlines. Hira needs Sarah Lark's urgent formal approval to hire a contractor for the remaining 4 Sprints. However, Sarah Lark is currently in South America.
5. Wanida Anong, the Regulatory Compliance Manager visiting the resort, is informed of a health and safety issue at the Eco-spa construction site. She must work with Sukra Aroon to resolve it.

Column 2

- A. Face-to-face
- B. Instant messaging
- C. Social media
- D. Email
- E. Collaborative workspace
- F. Document
- G. Virtual reality

	A	B	C	D	E	F	G
1.	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
2.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>
3.	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
4.	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>
5.	<input type="radio"/>	<input checked="" type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>	<input type="radio"/>

Explanation:

The best matching is:

1 # C (Social media)

2 # E (Collaborative workspace)

3 # A (Face-to-face)

4 # D (Email)

5 # B (Instant messaging)

Now the AgilePM reasoning for each:

1. Mira wants to gather interest from potential future guests for a unique aromatherapy oil. Best answer: C. Social media. This is the most effective option because the audience is potential future guests, who are external stakeholders with relatively low power but useful market influence. Brinda wants market research on likely interest, so the communication method should reach a broad audience efficiently and allow feedback collection at scale.

Why this fits AgilePM:

* AgilePM values timely feedback from stakeholders and users.

* Social media is highly suitable for testing interest, gathering reactions, and validating assumptions quickly.

* It helps support business value decisions before investing further.

Why others are weaker:

* Face-to-face is too limited in reach.

* Email is too narrow and inefficient for market testing.

* Document or collaborative workspace are internal tools, not ideal for external mass engagement.

2. A Guest Experience Team member must collaborate with Priya in India on promotional materials Best answer: E. Collaborative workspace This is the best method because the task involves co-creating content , likely with revisions, comments, versions, and shared visibility across time zones. Since Priya is part-time and there is a 1.5-hour time difference , a collaborative workspace supports both synchronous and asynchronous work.

Why this fits AgilePM:

* AgilePM encourages effective collaboration and visibility of work .

* A collaborative workspace allows both people to:

* edit shared materials,

* review updates,

* track changes,

* reduce version confusion,

* and keep progress transparent.

Why not email:

* Email creates fragmented threads and version-control issues.

* It is not the best tool for iterative collaboration on shared promotional assets.

3. Mira needs Sukra's input on replacing the waterfall with a rainwater purification system; both are on site Best answer: A. Face-to-face This is the strongest choice because the discussion involves technical feasibility, impact, and likely trade-offs , and both people are physically present at the Eco-spa. A face-to-face discussion gives the richest communication and allows rapid clarification.

Why this fits AgilePM:

* AgilePM favors direct communication where possible , especially for complex or potentially ambiguous topics.

* Technical and business conversations benefit from immediate back-and-forth discussion.

* Being on site means they may also inspect the actual area together, which reduces misunderstanding.

Why others are weaker:

* Instant messaging is less rich for a nuanced design/feasibility discussion.

* Email is too slow and formal for a collaborative on-site decision.

* Documenting the outcome may happen later, but the most effective method for the discussion itself is face-to-face.

4. Hira needs Sarah's urgent formal approval to hire a contractor; Sarah is in South America Best answer: D. Email This is the best answer because the communication need is both urgent and formal . Sarah is remote, and Hira needs a clear, traceable approval for hiring a contractor for the next four Sprints.

Why this fits AgilePM:

* AgilePM values communication that is fit for purpose .

* Since this is a sponsor decision with governance and approval implications, email provides:

* a formal record,

* clear wording,

* accountability,

* and easy reference later.

Why not instant messaging:

* Instant messaging may be faster, but it is less suitable for formal approval that may need auditability and clarity.

* For sponsor-level decisions affecting budget/resources, traceability matters.

5. Wanida identifies a health and safety issue on site and must work with Sukra to resolve it Best answer: B. Instant messaging This is the most effective option because the issue is urgent, operational, and time-sensitive . Even if both are on or around the resort, instant messaging enables rapid contact, immediate coordination, and quick sharing of updates while they move between locations.

Why this fits AgilePM:

* AgilePM supports fast, responsive communication when risks or blockers emerge.

* A health and safety issue requires quick coordination to minimize impact and prevent escalation.

* Instant messaging is practical for immediate action, especially on an active site.

Why not face-to-face here:

* Face-to-face is rich, but in this matching set it is better used for the complex solution discussion in scenario 3.

* For scenario 5, the key need is speed of coordination around an urgent site issue.

In addition to the Developers, the teams include:

Mira Bachar (Guest Services Manager)	Product Owner for both Delivery Teams
Lee Tan (General Manager)	Business Advisor
Brinda Vyas	Business Visionary
Hira	Project Manager
Sukra Aroon	Solutions Architect
Wanida Anong	Regulatory Compliance Manager
Sarah Lark	Business Sponsor
Priya	Business Advisor

AgilePM categorizes risk into two types: VUCA-based (external, unpredictable factors) and approach-based (failures in project execution). For each example from Project Increment 4 below, identify which type of risk is impacting the project and why.

NEW QUESTION # 162

Which 2 statements represent appropriate entries for the plan for Post-Project activities?

- A. Before the product is deployed, the Sales Manager will circulate a copy of the revised sales procedure for processing coffee shop insurance sales.
- B. The Sales Manager will create a company-wide email showing the number of policies sold weekly by each of the sales assistants.
- C. Once the new system has been deployed, the time it takes to process sales online will be compared with the time it takes to process new policies sold through telephone sales.
- D. A report showing the number of application forms completed online through the website for coffee shop insurance policies will be produced weekly.
- E. The Project Manager will attend Daily Stand-up meetings to observe progress.

Answer: C,D

Explanation:

For the XAN Insurance Company Web Project, the plan for Post-Project activities should include actions and measures that will be undertaken after the project's deliverables have been implemented to ensure sustained benefits, monitor performance, and facilitate continuous improvement.

Selected Statements for the Plan for Post-Project Activities:

D). A report showing the number of application forms completed online through the website for coffee shop insurance policies will be produced weekly.

E). Once the new system has been deployed, the time it takes to process sales online will be compared with the time it takes to process new policies sold through telephone sales.

D). Producing a weekly report on the number of application forms completed online is a clear post-project activity. It provides ongoing monitoring of the project's impact and the effectiveness of the online system in attracting coffee shop insurance policies.

E). Comparing the processing times of online sales to telephone sales after the new system's deployment is an essential post-project activity. It evaluates the efficiency and effectiveness of the new online system, offering insights into improvements and adjustments that may be needed.

Why Other Statements Are Excluded:

A). Creating a company-wide email to show the number of policies sold by each sales assistant weekly is more related to internal sales performance monitoring and motivation rather than a specific post-project activity tied to the project's objectives.

B). Circulating a copy of the revised sales procedure before product deployment is a preparation step for the transition to the new system, rather than a post-project activity.

C). The Project Manager attending Daily Stand-up meetings is part of the ongoing project management and team coordination activities during the project, not a post-project activity.

