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The Open Group TOGAF Business Architecture Foundation Exam Sample Questions (Q124-Q129):

NEW QUESTION # 124

Which ADM phase focuses on defining the problem to be solved, identifying the stakeholders, their concerns, and requirements?

- A. Phase B
- B. Preliminary Phase
- C. Phase C
- D. Phase A

Answer: D

Explanation:

In the TOGAF ADM (Architecture Development Method), Phase A, also known as the Architecture Vision phase, is critical for

defining the problem to be solved and identifying the stakeholders, their concerns, and requirements. Here's a detailed explanation:

Phase A: Architecture Vision:

Objective: The primary objective of Phase A is to establish a high-level vision of the architecture project. This includes defining the scope, identifying stakeholders, and understanding their concerns and requirements.

Stakeholder Identification: During this phase, all relevant stakeholders are identified. This includes business leaders, IT leaders, end-users, and other parties who have a vested interest in the architecture project.

Concerns and Requirements: Once stakeholders are identified, their concerns and requirements are gathered. This involves understanding their needs, expectations, and the issues they face that the architecture project aims to address.

Key Activities:

Problem Definition: Phase A focuses on clearly defining the problem or opportunity that the architecture project seeks to address. This sets the stage for developing the architecture vision and ensuring that the project aligns with business goals.

Developing the Architecture Vision: A key output of Phase A is the architecture vision, which provides a high-level overview of the desired future state. This vision is aligned with the business strategy and objectives.

Requirements Management: Phase A also involves establishing a requirements management process to ensure that stakeholder needs are captured, analyzed, and addressed throughout the architecture development process.

TOGAF Reference:

Phase A Deliverables: Key deliverables of Phase A include the Architecture Vision document, stakeholder map, and high-level requirements.

ADM Guidelines and Techniques: TOGAF provides guidelines and techniques for effectively conducting Phase A, including methods for stakeholder analysis, requirements gathering, and developing the architecture vision.

In summary, Phase A of the TOGAF ADM focuses on defining the problem to be solved, identifying stakeholders, understanding their concerns and requirements, and developing a high-level architecture vision that aligns with business objectives.

NEW QUESTION # 125

Which of the following can be used to help define information concepts in an information map?

- A. Value streams
- **B. Statement of business goals and drivers**
- C. Organization Map
- D. Stakeholder Map

Answer: B

Explanation:

A statement of business goals and drivers can be used to help define information concepts in an information map. This statement provides the context and rationale for the information requirements of the enterprise, which can then be reflected in the information map, ensuring that the information architecture supports the business objectives.

NEW QUESTION # 126

Which of the following best describes the relationship between business models and business architecture?

- A. Business model development is a prerequisite for a Business Architecture development.
- **B. Business Architecture articulates the different perspectives and impacts of the business model.**
- C. Business Architecture provides a conceptual summary view, whereas business models support in-depth analysis.
- D. Business models are useful for impact analysis, however Business Architecture is needed for scenario analysis.

Answer: B

Explanation:

The relationship between business models and business architecture in TOGAF can be described as follows:

Business Models:

Definition: Business models describe how an organization creates, delivers, and captures value. They provide a high-level overview of the business, including elements such as value propositions, customer segments, channels, and revenue streams.

Purpose: Business models are used to understand and analyze the core elements of the business and how they interact to create value.

Business Architecture:

Definition: Business architecture provides a detailed view of the business, including its structure, capabilities, processes, and information. It articulates how the business operates and supports the business model.

Purpose: Business architecture translates the high-level view of the business model into detailed architectural views and artifacts. It

ensures that the architecture aligns with the business strategy and supports the execution of the business model.

Relationship:

Articulation of Perspectives: Business architecture articulates the different perspectives and impacts of the business model by providing detailed views of the business components that support the model. This includes defining the necessary capabilities, processes, and organizational structures.

Alignment and Execution: Business architecture ensures that the architecture aligns with the business model and supports its execution. It translates the strategic intent of the business model into actionable and implementable architectural components.

TOGAF Reference:

Phase B: Business Architecture: This phase involves developing a detailed business architecture that aligns with and supports the business model. It includes identifying and defining business capabilities, processes, and organizational structures.

Strategic Planning: TOGAF emphasizes the importance of aligning business architecture with business strategy and models to ensure that the architecture supports the overall business goals.

Benefits:

Comprehensive Understanding: By articulating the different perspectives and impacts of the business model, business architecture provides a comprehensive understanding of how the business operates and delivers value.

Strategic Alignment: Ensures that the architecture is aligned with the business strategy and supports the execution of the business model, leading to better business outcomes.

In summary, business architecture articulates the different perspectives and impacts of the business model by providing detailed views of the business components that support the model, ensuring alignment and effective execution of the business strategy.

NEW QUESTION # 127

What component of the Architecture Repository is an architectural representation of SBBs supporting the Architecture Landscape?

- A. Solutions Continuum
- B. Solutions Repository
- C. Solutions Landscape
- D. Solutions Library

Answer: C

Explanation:

The TOGAF Architecture Repository is a key resource for managing architectural artifacts and information.

It's structured to hold different types of architectural assets, and the Solutions Landscape plays a specific role within it.

Here's why option C is correct:

* Solutions Landscape Definition: This component of the repository specifically houses the Solution Building Blocks (SBBs). SBBs are reusable components that represent a specific function or capability.

They can be combined and configured to deliver solutions that meet business needs.

* Supporting the Architecture Landscape: The Architecture Landscape provides a broad view of the organization's architecture at specific points in time. The Solutions Landscape supports this by showing how SBBs are deployed or planned to realize the architectures defined in the Architecture Landscape.

* Visual Representation: The Solutions Landscape offers a visual representation of the relationships between SBBs and how they contribute to the overall architecture. This helps stakeholders understand the implementation of the architecture.

NEW QUESTION # 128

Consider the following graphic illustrating a method supporting the TOGAF ADM.

What does the method help identify?

- A. Business Scenarios
- B. Solution Building Blocks
- C. Architecture Solutions
- D. Alternative Target Architectures

Answer: D

Explanation:

The graphic illustrates a method for developing alternative target architectures in Phase E of the TOGAF ADM1. The method involves identifying and evaluating candidate architectures based on criteria such as business value, cost, risk, and feasibility1. The method helps to identify the most suitable architecture solution for the enterprise.

<https://pubs.opengroup.org/togaf-standard/adm-techniques/chap10.html>

The graphic illustrates a method that supports the TOGAF ADM by identifying and evaluating alternative target architectures. The process begins with a vision, influenced by principles and requirements, leading to the consideration of alternatives. Each alternative is assessed based on different criteria, leading to the selection of the most suitable target architecture. This is consistent with the TOGAF approach of developing a set of potential architectures and then selecting the one that best meets the enterprise's needs.

NEW QUESTION # 129

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