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Question 3 of 40

You have a Scrum Team that has been working together for over a year. The team consists of 11 Developers who rarely collaborate and work within their functional boundaries. There are no Sprint Goals and most of the items in the Sprint Backlog are unrelated. The Scrum Team has concluded that it is not possible to create Sprint Goals based on the items in the Product Backlog. What might explain why the Scrum Team is finding it difficult to craft Sprint Goals?

Choose all that apply:

A. The Sprints are too long.
B. The Product Owner is not empowered to make decisions about items in the Product Backlog nor how they are ordered.
C. The Product Owner doesn't set objectives that he/she wants to achieve with upcoming Sprints.
D. Scrum might not be the best framework for this team.
E. The Scrum Team is too big.

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Scrum PSPO-II exam is the second level of certification in the Scrum Product Owner certification program. Professional Scrum Product Owner II certification is intended for individuals who have already passed the PSPO-I exam and have experience in product ownership. The PSPO-II Exam is a more advanced certification that requires a deeper understanding of Agile principles and practices, as well as the ability to apply these principles in real-world situations.

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Scrum Professional Scrum Product Owner II Sample Questions (Q32-Q37):

NEW QUESTION # 32

Which of the following are advantages of a Product Goal that is well-understood by the Scrum Team?
(choose the best three answers)

- A. It helps the Scrum Team to forecast when the entire Product Backlog will be delivered.
- B. It makes it easier to inspect incremental progress at the Sprint Review.
- C. A Product Goal is not mandatory in Scrum
- D. It helps the Scrum Team keep focus and they can check any decision against it.
- E. It provides overall direction so Sprints will feel less like isolated pieces of work.

Answer: B,D,E

Explanation:

B: It helps the Scrum Team keep focus and they can check any decision against it: A well-understood Product Goal acts as a powerful magnet that propels Scrum teams towards value delivery³⁴. It guides efforts, prioritizes activities, fosters collaboration, and ensures focus on delivering value to customers³⁴.

C: It provides overall direction so Sprints will feel less like isolated pieces of work: The Product Goal provides context to the Product Backlog². It can be thought of as the 'why' we are doing all of this work². It can be used as the elevator pitch to 'what is the Scrum Team working on?'².

D: It makes it easier to inspect incremental progress at the Sprint Review: As each Increment is produced, the Product incrementally moves toward the Product Goal2. How that value is incrementally determined is very context-specific2.

NEW QUESTION # 33

A separate Product Backlog is needed for every:
(choose the best answer)

- A. Product.
- B. Program
- C. All of the above.
- D. Portfolio.
- E. Scrum Team

Answer: A

Explanation:

Explanation

According to the Professional Scrum Product Owner™ II certification guide1, a Product Backlog is an ordered list of what is needed to improve the product. It is the single source of work undertaken by the Scrum Team

The Product Backlog is owned by the Product Owner, who is accountable for maximizing the value of the product resulting from the work of the Scrum Team. Therefore, a separate Product Backlog is needed for every product, not for every Scrum Team, portfolio, program, or all of the above. Multiple Scrum Teams can work on the same product and share the same Product Backlog2. A portfolio or a program may consist of multiple products, each with its own Product Backlog3. References: 1: Professional Scrum Product Owner™ II Certification | Scrum.org 2: What is a Product Backlog? | Scrum.org 3: Product Backlog Explained [+ Examples] | Atlassian

NEW QUESTION # 34

True or False: Dependencies could influence how the Product Owner orders Product Backlog Items ?

- A. TRUE
- B. FALSE

Answer: A

NEW QUESTION # 35

What is the role of the Product Owner in crafting the Sprint Goal?
(choose the best answer)

- A. The Product Owner should come to the Sprint Planning with a clearly defined Sprint Goal.
- B. The Product Owner has no role in it. This is the Developers responsibility.
- C. The Product Owner must work with stakeholders to set each Sprint's Goal.
- D. The Product Owner collaborates as a member of the Scrum Team to define a Sprint Goal.
- E. The Product Owner defines the scope for a Sprint and therefore also the Sprint Goal.

Answer: D

Explanation:

Explanation

The Sprint Goal is a summary statement of the Sprint objective, which ideally has a cohesive theme. The Sprint Goal also gives the Scrum Team guidance and flexibility on how to achieve the objective. The Sprint Goal is crafted by the entire Scrum Team during the Sprint Planning, based on the Product Owner's proposal of the most valuable Product Backlog items and the Development Team's forecast of the work that can be done in the Sprint. The Product Owner collaborates with the team to write the Sprint Goal and defines it on the basis of the value being sought. The Product Owner does not define the scope or the solution for the Sprint, but rather the outcome and the benefit. The Product Owner also does not work with stakeholders to set the Sprint Goal, but rather represents their interests and needs. The Product Owner has a role in crafting the Sprint Goal, but not the sole responsibility for it.

References:

- * Professional Scrum Product Owner II Assessment
- * Understanding and Applying the Scrum Framework

- * Managing Products with Agility
- * The Role of the Product Owner during the Sprint
- * Sprint Goal - An Essential Ingredient in Scrum Recipe

NEW QUESTION # 36

What typically happens if Product Backlog items are not sufficiently clear during Sprint Planning?
(choose the best answer)

- A. Nothing, so long as the Product Owner gives the Developers a clear Sprint Goal.
- B. The Scrum Master should not allow this to happen. Look for a new Scrum Master and re-start the Sprint.
- C. Nothing in particular.
- D. **The Developers will have difficulty creating a forecast of work for the Sprint.**
- E. The meeting is cancelled so refinement can be done first.

Answer: D

Explanation:

If Product Backlog items are not sufficiently clear during Sprint Planning, the Developers will typically have difficulty creating a forecast of work for the Sprint (B). This is because the clarity of the Product Backlog items is crucial for the Developers to understand what is expected and to plan their work accordingly. The Scrum framework emphasizes the importance of a well-refined Product Backlog for effective Sprint Planning

NEW QUESTION # 37

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