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IASPStrategy Planning Professional Exam Sample Questions (Q90-Q95):

NEW QUESTION # 90

Translating the organization-wide strategic plan down to business units, support units or departments, and then to teams or individuals is known as which of the following?

- A. Gap analysis
- **B. Cascading**
- C. Process mapping
- D. Flow charting

Answer: B

Explanation:

Cascading refers to the systematic process of breaking down a high-level strategic plan into detailed objectives and actions at progressively lower organizational levels - from corporate down to business units, departments, teams, and individuals. This ensures alignment throughout the organization and enables accountability at every level. The IASP SPP curriculum emphasizes that cascading translates abstract strategy into actionable tasks, improving clarity and execution. Without cascading, strategic plans may remain

disconnected from daily operations, leading to misalignment and ineffective implementation. #IASP SPP Study Guide - Strategy Implementation##Kaplan & Norton, Balanced Scorecard#

NEW QUESTION # 91

Which of the following is MOST characteristic of strategic thinking?

- A. Strategic thinking should dovetail into the annual budgeting process
- **B. Strategic thinking should be integrated into day-to-day decision-making**
- C. Strategic thinking should follow a uniform repetitive process within the organization
- D. Top management should do the strategic thinking within the organization

Answer: B

Explanation:

Strategic thinking is most effective when integrated into daily decision-making at all organizational levels, allowing continuous adaptation and alignment with strategic goals. The IASP SPP curriculum stresses that strategy is not a one-time event but an ongoing mindset embedded in everyday choices, fostering innovation and responsiveness. Uniform or annual processes limit agility, and restricting strategic thinking to top management narrows perspective and engagement. #IASP SPP Study Guide - Strategic Thinking##Senge, The Fifth Discipline#

NEW QUESTION # 92

Which of the following steps is included when conducting an end of project review?

- A. Developing a customer satisfaction survey
- B. Developing a mission statement
- **C. Capturing lessons learned**
- D. Holding a town hall meeting with employees

Answer: C

Explanation:

An end of project review should include capturing lessons learned to document insights, successes, and challenges, providing valuable knowledge for future projects. The IASP SPP curriculum underscores lessons learned as critical for continuous improvement and organizational learning. Mission statements and surveys, while important, are typically separate processes. #IASP SPP Study Guide - Project Closure##PMI, PMBOK Guide#

NEW QUESTION # 93

Which of the following is NOT a benefit of portfolio planning?

- A. Yields higher-quality strategies
- B. Provides framework that can be adapted to each organization's needs
- **C. Decentralizes control strategy**
- D. Gives organization-wide visibility concerning strategic performance

Answer: C

Explanation:

Portfolio planning does not decentralize control strategy; rather, it enables centralized oversight and coordination of multiple projects or initiatives to optimize resource allocation and strategic alignment. The IASP SPP curriculum explains that portfolio management provides higher-quality strategies, transparency across the organization, and adaptable frameworks, but control remains structured to ensure coherence. #IASP SPP Study Guide - Portfolio Management##PMI, Standard for Portfolio Management#

NEW QUESTION # 94

Which of these actions should be taken first, if and when a strategic plan does not seem to be unfolding as expected?

- A. Demonstrate patience because change takes time.

- B. Determine the reasons for the plan not working.
- C. Make modifications to the strategic plan
- D. Restructure the internal advisory team

Answer: B

Explanation:

The first action when a strategic plan is not progressing as expected is to determine the root causes of underperformance or obstacles. This diagnostic step enables targeted interventions and avoids premature or misguided changes. The IASP SPP curriculum emphasizes the importance of analysis before adjustment, supporting informed decision-making to correct course effectively. #IASP SPP Study Guide - Performance Monitoring ##Kaplan & Norton, Balanced Scorecard#

NEW QUESTION # 95

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