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ISTQB Certified Tester Advanced Level - Test Manager Sample Questions (Q41-Q46):

NEW QUESTION # 41

You have been assigned to a project that has a very tight schedule. In fact, given your first analysis you do not think the planned test execution can be completed within the schedule. There is no time allowed for defect fixing or for repeating tests. Regression testing has been left out of the planning entirely. There is no time to develop test automation. The team has agreed that this is not the way to run a project, yet they are stuck with the current schedule. Given this information, what is the best way to proceed with the testing to try to meet the deadline with the best outcome?

- A. Develop a test automation plan so that automation can be started now
- **B. Conduct a quality risk analysis and prioritize the testing based on risk so the highest risk items are tested first**
- C. Review the personnel plan and get more resources onto the test team
- D. Continue with the current plan but highlight to the project manager that either the deadline will be missed or the testing will not be done

Answer: B

Explanation:

* Dealing with Tight Schedules:

* Prioritization based on quality risk ensures critical areas are tested, minimizing risks to the project.

* In tight schedules, testing everything is impractical; focus must shift to high-risk areas.

* Evaluation of Options:

* A is unlikely feasible given the tight schedule.

* B highlights the issue but does not propose a solution.

* C (developing automation) is not possible given time constraints.

* D is correct because risk-based testing ensures the best possible outcome within the constraints.

References and Syllabus Alignment:

* Risk-based testing is a core concept under "Test Process and Risk Management" in ISTQB syllabus (TM-1.3.1, TM-1.3.4).

NEW QUESTION # 42

You are looking to improve the efficiency of testing. The developers have been claiming that the majority of defect reports they receive are invalid either due to the test environment or because the tester did not follow the right steps. In a standard defect management process, where should you look for more information about these invalid defects?

- A. In the ones that are stuck in the In Progress state
- **B. In the ones that are in the status Rejected or Closed without a fix**
- C. In the ones that are Resolved but not Closed
- D. In the ones with the status of Re-Opened

Answer: B

Explanation:

* Context Analysis:

* The developers claim many defect reports are invalid. Reviewing defects that are rejected or closed without fixes can highlight issues like incorrect environment setup or missed testing steps.

* Evaluation of Options:

* A. In the ones that are stuck in the In Progress state:

* Incorrect. These defects are still being investigated, not confirmed as invalid.

* B. In the ones that are Resolved but not Closed:

* Incorrect. These defects have been fixed but not yet verified; they are not considered invalid.

* C. In the ones that are in the status Rejected or Closed without a fix:

* Correct. Rejected defects are marked invalid and are directly related to the problem described.

* D. In the ones with the status of Re-Opened:

* Incorrect. Re-opened defects indicate recurring or unresolved issues, not invalid reports.

* Syllabus Alignment:

* ISTQB highlights analyzing defect statuses to improve defect reporting and management processes (TM-2.3.5).

References:

ISTQB Advanced Level Test Management Syllabus (TM-2.3.5)

NEW QUESTION # 43

Your test team has created a custom automation tool that will be used for an upcoming release. Now that the tool has been coded, what should be the next step? [1]

- **A. Test the tool**
- B. Perform an ROI study
- C. Compare the new tool to open source tools
- D. Create the tool support guide

Answer: A

Explanation:

The next step after creating a custom automation tool is to test the tool itself. This is to ensure that the tool is reliable, functional, and compatible with the system under test. Testing the tool involves verifying its features, performance, usability, security, and stability.

Testing the tool also helps to identify and fix any defects or issues before using it for the actual testing of the product. ISTQB

NEW QUESTION # 44

You are managing a project that will be using a model-based testing strategy.

Which of the following is an activity that will be needed in order to implement this strategy? [1]

- A. Create the test charters for the exploratory testing sessions.
- B. Conduct operational profiling to determine the expected usage of the system.
- **C. Select an appropriate quality standard, such as ISO 9126, to be used to guide the testing.**
- D. Conduct a quality risk analysis with all affected stakeholders.

Answer: C

Explanation:

A model-based testing strategy is a testing strategy that uses models to represent the desired behavior and structure of the system under test, and to derive test cases, test data, test procedures, and test oracles¹. A model-based testing strategy requires an activity to select an appropriate quality standard, such as ISO 9126, to be used to guide the testing. A quality standard is a set of criteria, guidelines, or characteristics that define the quality attributes of a software product, such as functionality, reliability, usability, efficiency, maintainability, and portability². A quality standard can help to define the quality requirements, objectives, and measures for the system under test, and to evaluate the quality of the test results and the test process³. Therefore, option C is the correct answer. Option A is incorrect because conducting a quality risk analysis with all affected stakeholders is not an activity specific to a model-based testing strategy, but rather a general testing activity that can be applied to any testing strategy. A quality risk analysis is a process of identifying and assessing the quality risks that may affect the system under test, and prioritizing them based on their impact and likelihood⁴. Option B is incorrect because conducting operational profiling to determine the expected usage of the system is not an activity specific to a model-based testing strategy, but rather an activity related to a usage-based testing strategy. An operational profile is a statistical representation of the relative frequencies of the inputs, operations, and operating conditions of a system in its operational environment. Option D is incorrect because creating the test charters for the exploratory testing sessions is not an activity specific to a model-based testing strategy, but rather an activity related to an exploratory testing strategy. A test charter is a document that defines the scope, objective, and approach of an exploratory testing session. References: 1:

ISTQB Glossary, Model-Based Testing 2: ISTQB Glossary, Quality Standard 3: ISTQB Advanced Level Test Manager Syllabus, Section 1.3.1 4: ISTQB Glossary, Quality Risk Analysis : ISTQB Glossary, Operational Profile : ISTQB Glossary, Test Charter : Model-Based Tester - ISTQB not-for-profit association : ISTQB Model-Based Testing Certification - ISTQB Exams Worldwide - ISTQB ... : ISTQB - ABOUT MODEL-BASED TESTER EXT. : ISTQB Certified Tester - Model-Based Tester (CT-MBT)

NEW QUESTION # 45

When scheduling performance testing, which of the following approaches would be most advisable? [1]

- **A. Starting the performance testing during unit and integration testing**
- B. Requiring all performance tests to pass before starting functional testing
- C. Deferring the start of performance testing until all functional defects have been resolved
- D. Leveraging end users to do unit-level performance testing and automated tools for system-level performance testing

Answer: A

Explanation:

Performance testing is the process of determining the speed, responsiveness, and stability of a system under a given workload¹. Performance testing should be started as early as possible in the software development lifecycle, preferably during unit and integration testing, to identify and resolve performance issues before they become costly or risky². Starting performance testing early can also help to validate the performance requirements, design, and architecture of the system, as well as to optimize the performance testing strategy and scope³. Therefore, option A is the correct answer. Option B is incorrect because deferring the start of performance testing until all functional defects have been resolved can delay the detection and resolution of performance issues, increase the cost and effort of performance testing, and reduce the confidence and quality of the system⁴. Option C is incorrect because leveraging end users to do unit-level performance testing and automated tools for system-level performance testing can introduce inconsistency, bias, and inefficiency in the performance testing process, as well as compromise the reliability and validity of the performance test results. Option D is incorrect because requiring all performance tests to pass before starting functional testing can create unrealistic or unnecessary expectations, as well as hinder the progress and feedback of the functional

testing activities. Reference: 1: ISTQB Glossary, Performance Testing 2: ISTQB Certified Tester - Performance Testing (CT-PT)3
3: ISTQB Performance Testing - TesterYou4 4: Performance Testing - ISTQB not-for-profit association : ISTQB -
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NEW QUESTION # 46

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