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IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q102-Q107):

NEW QUESTION # 102

Which stakeholder group is involved in regularly maintaining requirements and ensuring that the requirements list accurately reflects stated needs?

- A. Implementation subject matter expert

- B. Domain subject matter expert
- **C. Business analyst**
- D. Operational support

Answer: C

Explanation:

Domain Subject Matter Expert: references maintained requirements on a regular basis to ensure they are accurately reflecting stated needs.

NEW QUESTION # 103

Which of the following tasks is part of the business analysis planning and monitoring knowledge area?

- A. Trace requirements
- B. Analyze current state
- C. Assess solution limitations
- **D. Plan stakeholder engagement**

Answer: D

Explanation:

The task of planning stakeholder engagement is a crucial part of the business analysis planning and monitoring knowledge area. It involves identifying stakeholders, understanding their needs and expectations, and determining the best ways to engage them in the business analysis process. Effective stakeholder engagement is essential for ensuring that the requirements and solutions developed align with stakeholder needs and contribute to project success. Reference: The Business Analysis Planning and Monitoring knowledge area includes tasks such as planning the business analysis approach, stakeholder engagement, governance, information management, and identifying business analysis performance improvements1.

NEW QUESTION # 104

Which of the following techniques is used when recommendations for improvement are supported by objective and quantitative evidence?

- A. Observation
- B. Estimation
- **C. Balanced scorecard**
- D. Functional decomposition

Answer: C

Explanation:

Mentioned under Strengths of Observation:

Recommendations for improvement are supported by objective and quantitative evidence.

NEW QUESTION # 105

When approving requirements, conflict and issue management is an element used to assist in:

- A. measuring performance indicators.
- B. performing quality control.
- C. identifying activities.
- **D. obtaining consensus among stakeholders.**

Answer: D

Explanation:

Conflict and issue management is a critical element in the process of approving requirements because it helps to navigate through disagreements and align different stakeholder perspectives to reach a common understanding and agreement. This process involves identifying, analyzing, and resolving conflicts and issues that may arise among stakeholders' needs and interests. By managing these conflicts and issues effectively, business analysts can facilitate a smoother approval process and ensure that the requirements reflect a

consensus among all parties involved.

NEW QUESTION # 106

Business analysis is the practice of enabling change in an enterprise by:

- A. listening to stakeholder feedback and documenting their issues.
- B. identifying pain points and recommending alternatives.
- C. understanding strategic objectives and improving internal processes.
- D. defining organizational needs and recommending solutions.

Answer: D

Explanation:

Business analysis is the practice of enabling change in an enterprise by defining needs and recommending solutions that deliver value to stakeholders.

NEW QUESTION # 107

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