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CIPS L4M8 Procurement and Supply in Practice 1



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The Insurance Business and Finance (IBF) (M92) practice questions (desktop and web-based) are customizable, meaning users can set the questions and time according to their needs to improve their discipline and feel the real-based exam scenario to pass the CII M92 Certification. Customizable mock tests comprehensively and accurately represent the actual CII M92 certification exam scenario.

## CII Insurance Business and Finance (IBF) Sample Questions (Q82-Q87):

### NEW QUESTION # 82

Which type of activity in the Standard and Poor's insurance ratings framework is most likely to be classified as a modifier?

- A. Competitive position.
- B. Operating performance.
- C. Enterprise risk management.
- D. Capital adequacy.

**Answer: C**

Explanation:

In S & P's ratings methodology, the anchor for a rating is determined by an insurer's Business Risk Profile (including competitive position) and Financial Risk Profile (including capital adequacy and operating performance). Enterprise risk management (ERM) is explicitly categorized as a modifier. This means while strong ERM does not form the base rating, it can influence the final rating up or down. A robust ERM framework, establishing a clear risk culture and strategic risk control, can lead to a positive rating uplift, whereas weak ERM can be a negative modifier. This distinction is critical because it highlights that risk management is a governance and cultural overlay, not a standalone quantitative metric like the solvency coverage ratio. The source material confirms this modifier classification, which is a key component of the Financial Strength Ratings main topic. A rating under creditwatch with a developing flag, as noted elsewhere in the source, means the modifier effects are highly uncertain, and the final rating may be raised, lowered, or affirmed after review.

### NEW QUESTION # 83

A risk assessment rating framework assesses risks based on:

- A. impact and probability.
- B. market share and premium volume.
- C. cost and benefit.
- D. liquidity and solvency.

**Answer: A**

Explanation:

Every formal risk assessment framework, including the one underpinning an insurer's Solvency II internal model and Own Risk and Solvency Assessment (ORSA), fundamentally evaluates risks by two core dimensions: impact and probability. Impact measures the severity of the financial or operational damage if a risk event occurs (e.g., the effect on the solvency coverage ratio). Probability assesses the likelihood of the event occurring within a defined time horizon. By mapping each identified risk on a heat map of impact versus probability, management can define the risk profile and prioritize mitigation, a core concept in the Capital Management and Solvency topic. The source confirms this as the basis of a risk assessment rating framework. The other pairings, such as cost/benefit or liquidity/solvency, are other types of analysis, but impact and probability are the direct inputs into the calculation kernel that then produces the outputs informing the insurer's capital adequacy and Individual Capital Guidance.

### NEW QUESTION # 84

Joe should advise the Board that if the IT department is to fulfil its role within the company, it must do what?

- A. Focus exclusively on reducing IT costs
- B. Make a proactive contribution to the development of business strategy
- C. Operate independently from business units
- D. Maintain legacy systems without replacement

**Answer: B**

Explanation:

In the modern insurance company environment, the IT function is no longer a back-office support function but a strategic enabler. For the IT department to truly fulfil its role, it must actively contribute to shaping and enabling the business strategy, not just react to requests. This involves leveraging technology for competitive advantage, such as through digital distribution channels for white-labelled products, advanced data analytics for technical pricing, and straight-through processing. This proactive stance transforms IT from a cost center into a value driver, directly supporting the company's risk management (e.g., Key Risk Indicators for system

uptime) and financial performance. The alternative perspectives—merely cutting costs, preserving obsolete systems, or operating in a silo—represent a failed, non-strategic function. The external source explicitly confirms this requirement: "Joe should advise the Board that if the IT department is to fulfil its role within the company, it must make a proactive contribution to the development of business strategy," cementing this as the correct, M92-curriculum-based answer.

#### NEW QUESTION # 85

The plan to takeover NTU by ABC would need to be discussed and agreed by a majority of the ABC shareholders at

- A. A meeting of the Franchise Board.
- B. The next annual general meeting.
- C. A board meeting without shareholder involvement.
- **D. An extraordinary meeting.**

**Answer: D**

Explanation:

A takeover by one company of another is a fundamental strategic transaction that requires shareholder consent. The short-form used in the source is "An extraordinary meeting." In formal company law parlance, this is a general meeting other than the annual general meeting. Historically called an Extraordinary General Meeting, the Companies Act 2006 now simply terms any such meeting a "general meeting." For a takeover requiring a shareholder vote, the board would call this general meeting with a special resolution, requiring at least 75% of votes cast to pass it. The timing would be urgent and planned, not waiting for the next routine AGM. The meeting must be convened in strict accordance with the notice period (21 days unless consent for short notice is obtained) documented in the company's Articles of Association. This governance process ensures that the capital structure and risk profile—the Group risk of the combined entity—are subject to owner approval, directly linking corporate action to the fiduciary duties of the directors and the rights enshrined in the company's constitution.

#### NEW QUESTION # 86

The calculation kernel is an essential element of

- A. Activity-based costing.
- B. A management information system's control cycle.
- C. The double-entry accounting system.
- **D. The Solvency II internal model capital assessment.**

**Answer: D**

Explanation:

Within the Solvency II regulatory regime, an internal model approved by the regulator must be a comprehensive risk quantification system. At its core is the calculation kernel, which the source defines as "an essential element of the Solvency II internal model capital assessment." The kernel is the mathematical engine that takes the specified input data on risks (underwriting, market, credit, operational) and their correlations, runs the prescribed algorithms and simulations, and outputs the probability distribution forecast to calculate the Solvency Capital Requirement (SCR). It is the model's technical heart, entirely distinct from an accounting system or a management control cycle. This concept is directly linked to the Capital Management and Solvency main topic. The internal model's design, including the kernel, must pass the "use test" to prove it is embedded in decision-making, linking the technical calculation directly to the quality and level of capital adequacy as assessed by a rating agency's methodology. The PRA's Individual Capital Guidance is the final overlay of supervisory judgment on the model's output.

#### NEW QUESTION # 87

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