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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Identifying Data Needs for AI Projects (Phase II): This section of the exam measures the skills of a Data Analyst and covers how to determine what data an AI project requires before development begins. It explains the importance of selecting suitable data sources, ensuring compliance with policy requirements, and building the technical foundations needed to store and manage data responsibly. The section prepares candidates to support early data planning so that later AI development is consistent and reliable.
Topic 2	<ul style="list-style-type: none"> Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.
Topic 3	<ul style="list-style-type: none"> Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.
Topic 4	<ul style="list-style-type: none"> The Need for AI Project Management: This section of the exam measures the skills of an AI Project Manager and covers why many AI initiatives fail without the right structure, oversight, and delivery approach. It explains the role of iterative project cycles in reducing risk, managing uncertainty, and ensuring that AI solutions stay aligned with business expectations. It highlights how the CPMAI methodology supports responsible and effective project execution, helping candidates understand how to guide AI projects ethically and successfully from planning to delivery.

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PMI Certified Professional in Managing AI Realistic Questions Answers

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PMI Certified Professional in Managing AI Sample Questions (Q128-Q133):

NEW QUESTION # 128

A team needs to identify which parts of the project they are working on will require AI and which will not. In addition, they need to determine technology and data requirements.

Which method should be used?

- A. Technical feasibility assessment
- B. Detailed data mapping
- C. Components-based analysis

Answer: C

Explanation:

PMI-CPMAI describes a very practical early-stage activity: breaking down a solution into components or sub-functions and then deciding which components actually require AI and which do not. This is often referred to as a components-based analysis. The idea is to decompose the overall workflow or product into units such as data ingestion, preprocessing, prediction, rule-based decisioning, user interface, reporting, and integration layers.

For each component, the team asks:

Does this require cognitive capability (learning from data, pattern recognition, probabilistic reasoning)?

Or can it be handled by conventional software, rules, or existing systems?

At the same time, they identify technology and data requirements: data sources, data quality, storage, pipelines, compute needs, and integration points for each AI-relevant component. PMI-CPMAI ties this directly into later tasks such as technical feasibility, architecture design, and MLOps planning.

Detailed data mapping (option A) is useful but focuses mainly on information flows, not necessarily on AI vs non-AI partitioning.

Technical feasibility assessment (option B) evaluates whether a proposed AI approach is realistic but presumes that the AI portions are already identified. Only components-based analysis (option C) simultaneously answers "which parts need AI, which do not, and what are the tech/data needs for each?", which matches the scenario precisely.

NEW QUESTION # 129

A project manager is overseeing the transition of a company's legacy system to a new AI-driven solution.

The team has identified multiple cognitive patterns required for different aspects of the system. However, the project manager is concerned about overcomplicating the transition.

Which activity should be performed first?

- A. Consolidate all cognitive patterns into a single iteration
- B. Identify parts of the project that do not require intelligent systems
- C. Train employees on all identified cognitive patterns simultaneously
- D. Establish a phased approach targeting one pattern at a time

Answer: D

Explanation:

In the PMI-CPMAI guidance on transitioning from legacy systems to AI-enabled solutions, the project manager is encouraged to control complexity and risk through incremental, phased adoption rather than attempting to introduce multiple cognitive capabilities at once. The material emphasizes that when several cognitive patterns (e.g., classification, prediction, recommendation, NLP) have been identified, "the implementation roadmap should prioritize a limited set of use cases and patterns in early iterations, validating value and technical feasibility before expanding scope." This staged approach allows the team to learn from each iteration, refine data pipelines and integration, and adjust governance and risk controls before adding more advanced or additional cognitive components. PMI-CPMAI also highlights that overcomplication at the outset increases the chance of cost overruns, resistance to change, and technical failure, recommending that teams "sequence AI capabilities into manageable releases that deliver value quickly while

minimizing disruption to existing operations." Establishing a phased approach targeting one pattern at a time directly addresses the project manager's concern: it avoids "big bang" AI deployment and enables structured change management, training, and stakeholder alignment with each step. Activities such as consolidating all patterns into a single iteration or training employees on everything at once contradict this incremental, value-focused evolution of AI capabilities. Therefore, the first activity should be to establish a phased approach focusing on one cognitive pattern at a time.

NEW QUESTION # 130

A government agency is adopting an AI/machine learning (ML) model to analyze large sets of public data for policy making. It is crucial that the project team ensures the accuracy of the model's predictions.

If the project team needs to validate the model, which action should they perform?

- A. Ensure adherence to coding standards.
- **B. Utilize a diverse set of test cases.**
- C. Conduct a single comprehensive validation.
- D. Implement continuous integration testing.

Answer: B

Explanation:

The best answer is C. Utilize a diverse set of test cases. PMI-CPMAI's model evaluation domain focuses on building comprehensive evaluation plans and formulating appropriate evaluation questions and criteria.

Validation is not treated as a one-time technical check, but as a structured process designed to test model behavior across a range of relevant conditions, edge cases, and data contexts. Using a diverse set of test cases is the best way to assess whether predictions are accurate, robust, and dependable enough for a public-sector policy setting.

Option A is useful for software quality but does not validate predictive performance. Option B is weaker because a single validation exercise can miss important failure modes, bias, or context-specific weaknesses.

Option D supports engineering discipline, but continuous integration testing focuses more on code and deployment workflow than on validating model prediction quality itself. PMI's CPMAI framework emphasizes comprehensive evaluation design, iteration, and addressing performance issues such as drift and changing conditions. That makes broad and varied test coverage the most PMI-aligned approach to model validation. In practical terms, diverse test cases provide stronger evidence that the model will generalize beyond a narrow sample and support trustworthy decision-making.

NEW QUESTION # 131

A project team is evaluating whether an AI initiative should proceed beyond discovery. Stakeholders are aligned on objectives, but the team has not confirmed data access, quality, or legal constraints. What is the most appropriate next action?

- A. Move directly to deployment planning
- B. Begin model development using sample data
- C. Purchase additional compute infrastructure
- **D. Conduct a go/no-go assessment using readiness criteria**

Answer: D

Explanation:

PMI-CPMAI explicitly includes conducting AI go/no-go assessments as a gated decision mechanism to determine whether conditions are sufficient to proceed. In CPMAI-aligned practice, stakeholder alignment on objectives is necessary but not sufficient; readiness must also cover data availability, permissions, privacy

/legal constraints, and the feasibility of meeting acceptable performance metrics. A go/no-go assessment brings these prerequisites into a structured review, allowing the project manager to document assumptions, identify critical gaps (e.g., data rights, retention limits, PII handling), and decide whether to proceed, pivot, or stop before incurring avoidable cost and rework. Starting model development prematurely (A) can create downstream rework if data access or compliance fails. Jumping to deployment planning (C) is even more premature when foundational data and legal feasibility are unknown. Buying compute (D) addresses capacity, not feasibility. The PMI-aligned action that enables responsible forward movement is the formal go/no-go gate using readiness criteria.

NEW QUESTION # 132

A logistics company is operationalizing an AI solution to optimize delivery routes. The project manager needs to gather up-to-date information on traffic patterns, delivery schedules, and vehicle performance.

Which method will integrate these diverse data types?

- A. Adopting a federated data model
- B. Building a unified data warehouse
- C. Using an extraction, transformation, and loading (ETL) pipeline
- D. Implementing a real-time data processing framework

Answer: C

Explanation:

In CPMAI and PMI-aligned AI lifecycles, integrating diverse data types from multiple operational systems is typically handled through robust data engineering pipelines, most commonly implemented as ETL (extract, transform, load) or closely related ELT patterns. For a logistics optimization use case, the AI system needs to bring together traffic patterns (often from external or sensor feeds), internal delivery schedules, and vehicle performance/telematics data into a consistent, analyzable structure.

An ETL pipeline is designed precisely for this: it extracts data from heterogeneous sources, transforms it into common formats and schemas (handling units, timestamps, geocodes, data quality rules), and loads it into a target store (data lake, warehouse, or feature store) that downstream AI components can consume. CPMAI emphasizes that this integration work is a core part of the Data Understanding and Data Preparation phases, because AI models depend on unified, high-quality inputs rather than fragmented, siloed feeds. While real-time frameworks, federated models, or warehouses may play additional roles, the primary method explicitly focused on integrating diverse data sources into a coherent whole is an ETL pipeline, making option B the best fit.

NEW QUESTION # 133

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