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Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q27-Q32):

NEW QUESTION # 27
Which of the following statements is FALSE?

- A. The SRO is appointed by the Sponsoring Group.
- B. The SRO must have enough seniority to take on accountability for the programme delivery.
- C. The SRO is likely to be a peer of the Sponsoring Group.
- D. The SRO acts as the Project Executive on all the Project Boards.

Answer: D

NEW QUESTION # 28
Who approves Business Case?

- A. BCM
- B. Programme Manager
- C. Sponsoring Group
- D. SRO

Answer: D

Explanation:
The Senior Responsible Owner (SRO) approves the Business Case and is accountable for ensuring it remains valid and aligned with strategic objectives.
The MSP Practitioner states: "SRO approves (as he is accountable for it)." This underscores the SRO's critical role in governing programme justification and ensuring investment decisions remain sound.
While the Sponsoring Group may endorse or sponsor the programme, formal accountability and approval for the Business Case rest with the SRO, ensuring clear responsibility for delivery against agreed benefits.
This accountability helps maintain control and confidence in programme investment and delivery.

NEW QUESTION # 29
Which of following is a key attribute for a SRO?

- A. Have access to and credibility with key stakeholders
- B. Good knowledge of project management approaches
- C. Should represent a relevant business area
- D. Have ongoing operational responsibilities

Answer: A

Explanation:
A key attribute for the Senior Responsible Owner (SRO) is having access to and credibility with key stakeholders because the SRO plays a pivotal role in stakeholder management and programme accountability.
The MSP Practitioner notes, "This attribute is necessary as SRO is also involved in stakeholder management," emphasizing that SRO's influence and stakeholder credibility are critical to programme success.

NEW QUESTION # 30
Which document identifies appropriate milestones for benefit reviews?

- A. Business case
- B. Information management plan
- C. Quality and assurance plan
- D. Benefit realization plan

Answer: D

NEW QUESTION # 31
The programme is in the 'design the outcomes' process. One risk to the programme is that new and improved meter technology may be developed during implementation. This risk has been assessed as high probability and high impact and is therefore a high priority. The initial delivery approach proposes a phased roll-out of the meters so that the programme can exploit any new technology that emerges. The CTO has been appointed as the owner of this risk.
Is this appointment an appropriate application of the identify and prioritize risks' activity, and why?

- A. No, because the phased roll-out should be planned for as part of the 'develop programme plans' activity
- B. No, because the phased roll-out should be documented as landing points during the 'develop the target operating model' activity
- C. Yes, because this risk would impact on the expected increased number of gas and electricity customers
- D. Yes, because the exposure created by this risk warrants the appointment of a senior risk owner

Answer: D

Explanation:
Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:
The Risk Theme in MSP 5th Edition requires that all identified risks (both threats and opportunities) are assigned to an appropriate owner. A Risk Owner is someone who has the authority and resources to manage the risk and who is accountable for ensuring that the chosen response is implemented effectively. The seniority of the risk owner should be proportional to the level of risk exposure. In this scenario, the risk-potential technological obsolescence or the opportunity for better technology-is categorized as high probability and high impact. This represents a significant exposure for the programme.
Option A is the correct answer because MSP guidance states that high-priority risks that could fundamentally affect the programme's technical strategy or benefit realization should be owned by senior leaders. The Chief Technology Officer (CTO) is the ideal owner because they have the strategic oversight and technical authority to manage a risk related to "next-generation" smart meters. Appointing a senior executive ensures that the risk receives the necessary attention at the Programme Board level and that the phased roll-out strategy is technically sound and aligned with the organization's long-term technology roadmap. This demonstrates a mature application of risk management where accountability is placed at the level where the most impact can be made.

NEW QUESTION # 32

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