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ISTQB CTAL-TM-001 시험요강:

주제	소개
주제 1	<ul style="list-style-type: none">Managing the Product: This section of the exam measures the skills of a Test Analyst and focuses on the artefacts under test and the metrics that describe them. Examinees show how to define and collect test metrics to monitor quality and progress, estimate effort and resources for different test scopes, and organize defect management workflows that fit sequential, iterative, or hybrid lifecycles. The aim is to ensure test outcomes align with objectives and inform stakeholders through clear reporting, while using estimation techniques and defect data to guide ongoing test and process improvements.

주제 2	<ul style="list-style-type: none"> Managing the Test Activities: This section of the exam measures the skills of a Test Manager and covers the end-to-end coordination of testing work. Candidates must demonstrate how to plan testing—defining objectives, scope, resources, schedule, and risk treatments—then how to monitor progress against those plans, control deviations through corrective actions, and conclude testing with completion reports, archival of testware, and lessons-learned sessions. The syllabus also explores tailoring test activities to project context, applying risk-based testing to focus effort where it matters most, shaping a coherent project test strategy, leading process-improvement initiatives, and selecting and managing test tools throughout their lifecycle.
주제 3	<ul style="list-style-type: none"> Managing the Team: This section of the exam measures the skills of a Test Lead and addresses the human side of test management. Candidates must demonstrate how to identify the skills required for each project, assess and develop team competence, and apply motivating leadership practices. The syllabus also covers stakeholder relationship management, understanding interests and influence, articulating the business case for testing, and balancing cost-of-quality considerations to ensure testing is properly resourced, communicated, and valued within the wider project.

최신 ISTQB Test Manager Advanced CTAL-TM-001 무료 샘플문제 (Q159-Q164):

질문 # 159

Which of the following are valid reasons for adopting a different life cycle (from the V model), for increments after the first year? 2 credits i. We do not have a clear understanding of the requirements from a customer perspective.

ii. We see the risk of delivering requested functionality late as being higher than the risk of delivering a lower quality product.

iii. We do not have a budget for additional regression testing which is needed to ensure that existing functionality is not compromised by future iterations.

iv. The company test strategy does not fit well within the V life cycle model.

- A. (i) and (ii)
- B. (ii) and (iv)
- C. (ii) and (iii)
- D. (i) and (iv)

정답: A

설명:

Explanation/Reference:

Explanation:

Topic 6, Scenario 6, V4 "Independent Test Team"

You have for a while been trying to hire a second test automation specialist for your test team. However, you did not have any luck in finding a suitable candidate. So now, you have been asked by IT management of XYZ to forward a proposal with alternative solutions for building an automated regression test suite at system test level over a period of 2 years including needed training and eventual handover to the test team.

질문 # 160

You are responsible for porting a performance testing tool to a new operating system. You are at what stage in the tool's lifecycle?

[1]

- A. Acquisition
- B. Retirement
- C. Support and Maintenance
- D. Evolution

정답: D

설명:

According to the tool lifecycle model, the evolution stage is when the tool is adapted to new requirements or environments, such as a new operating system. This stage involves modifying the tool to meet the changing needs of the users and the system. The evolution stage is followed by the retirement stage, when the tool is no longer used or supported. Tool Lifecycle Model Software Testing Tools

References:

- * Work with performance and monitoring tools in finance and operations apps
- * Software Testing Tools: A Comprehensive Guide

질문 # 161

Which of the following best describes the appraisal costs in the cost of quality?

- A. The cost spent preventing defects from occurring in the first place
- B. The cost for fixing defects
- C. The cost for lawyers to deal with a lawsuit over a defect
- **D. The cost for performing dynamic testing**

정답: D

설명:

Definition of Appraisal Costs:

Appraisal costs include expenses related to evaluating and testing the product to detect defects before release. These include costs for dynamic testing, reviews, inspections, and validation activities.

Evaluation of Options:

A refers to prevention costs, not appraisal.

B is correct because dynamic testing is an appraisal activity.

C refers to failure costs (internal/external), not appraisal.

D relates to legal failure costs.

Reference and Syllabus Alignment:

Appraisal costs are outlined under "Cost of Quality" in ISTQB syllabus (TM-2.1.1).

질문 # 162

What is the purpose of the defect management committee?

- A. To control the flow of defect reports into the system
- **B. To validate defect reports and determine fix plans**
- C. To ensure the developers fix all defects
- D. To implement strict guidelines for defect report creation

정답: B

설명:

* Purpose of the Defect Management Committee (DMC):

* The DMC evaluates reported defects to confirm their validity, prioritize them, and create plans for resolution.

* It ensures effective coordination between testers, developers, and stakeholders.

* Evaluation of Options:

* A(Controlling defect report flow) is a subset of validation but not the main purpose.

* B is correct because it fully captures the committee's role.

* C(Implementing strict guidelines) is procedural, not the DMC's core function.

* D(Ensuring developers fix all defects) misrepresents the committee's authority.

References and Syllabus Alignment:

* This aligns with defect lifecycle management as described in "Defect Management" (TM-2.3.1).

질문 # 163

You are looking to improve the efficiency of testing. The developers have been claiming that the majority of defect reports they receive are invalid either due to the test environment or because the tester did not follow the right steps. In a standard defect management process, where should you look for more information about these invalid defects?

- **A. In the ones that are in the status Rejected or Closed without a fix**
- B. In the ones with the status of Re-Opened
- C. In the ones that are Resolved but not Closed
- D. In the ones that are stuck in the In Progress state

정답: A

설명:

* Context Analysis:

* The developers claim many defect reports are invalid. Reviewing defects that are rejected or closed without fixes can highlight issues like incorrect environment setup or missed testing steps.

* Evaluation of Options:

* A. In the ones that are stuck in the In Progress state:

* Incorrect. These defects are still being investigated, not confirmed as invalid.

* B. In the ones that are Resolved but not Closed:

* Incorrect. These defects have been fixed but not yet verified; they are not considered invalid.

* C. In the ones that are in the status Rejected or Closed without a fix:

* Correct. Rejected defects are marked invalid and are directly related to the problem described.

* D. In the ones with the status of Re-Opened:

* Incorrect. Re-opened defects indicate recurring or unresolved issues, not invalid reports.

* Syllabus Alignment:

* ISTQB highlights analyzing defect statuses to improve defect reporting and management processes (TM-2.3.5).

References:

ISTQB Advanced Level Test Management Syllabus (TM-2.3.5)

질문 # 164

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