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## ISACA COBIT-Design-and-Implementation Passleader Review, COBIT-Design-and-Implementation Cert Guide

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## ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

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Topic	Details
Topic 1	<ul style="list-style-type: none"> <li>The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.</li> </ul>
Topic 2	<ul style="list-style-type: none"> <li>Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.</li> </ul>
Topic 3	<ul style="list-style-type: none"> <li>Implementing &amp; Optimizing I&amp;T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.</li> </ul>
Topic 6	<ul style="list-style-type: none"> <li>COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.</li> </ul>

## ISACA COBIT Design and Implementation Certificate Sample Questions (Q124-Q129):

### NEW QUESTION # 124

Which of the following would BEST enable the prioritization of governance objectives?

- A. The enterprises risk tolerance
- **B. A matrixed scoring methodology**
- C. The IT strategic plan
- D. Expected performance outcomes

**Answer: B**

Explanation:

In COBIT 2019, the prioritization of governance objectives is essential to ensure that the most critical aspects of IT governance receive the necessary focus and resources. A matrixed scoring methodology is considered the best enabler for prioritizing governance objectives because it provides a structured, systematic, and quantifiable approach to evaluating and ranking various governance objectives based on multiple criteria.

Detailed Explanation with References:

IT Strategic Plan (Option A):

The IT strategic plan outlines the strategic direction and objectives of IT within the organization. While it provides guidance on long-term goals and initiatives, it does not offer a detailed mechanism for prioritizing specific governance objectives.

Matrixed Scoring Methodology (Option B):

A matrixed scoring methodology allows the organization to evaluate governance objectives against a set of predefined criteria such as strategic alignment, risk impact, resource availability, and expected benefits. This methodology helps in objectively assessing and

comparing the importance and urgency of different governance objectives. By assigning scores to each criterion, organizations can create a prioritized list based on overall scores, ensuring that the most critical and impactful objectives are addressed first. This approach is comprehensive and takes into account multiple factors, providing a balanced and transparent means of prioritizing objectives. It enables decision-makers to justify their choices and ensures that prioritization is aligned with the organization's strategic goals and risk profile.

Enterprise's Risk Tolerance (Option C):

The enterprise's risk tolerance is an important factor in governance decisions, as it defines the level of risk the organization is willing to accept. However, while it influences prioritization, it is not a standalone methodology for prioritizing governance objectives. Risk tolerance must be considered within a broader context of criteria, which a matrixed scoring methodology can effectively encompass.

Expected Performance Outcomes (Option D):

Expected performance outcomes are crucial for evaluating the success of governance initiatives, but they do not provide a methodology for prioritizing objectives. They are one of the factors that can be included in a matrixed scoring methodology to assess the potential impact and value of each objective.

Conclusion: The correct answer is B. A matrixed scoring methodology. This method provides a robust, multi-criteria approach to prioritizing governance objectives, ensuring that decisions are made based on a balanced consideration of various relevant factors.

References:

ISACA. COBIT 2019 Framework: Governance and Management Objectives. ISACA.

ISACA. COBIT 2019 Design Guide: Designing an Information and Technology Governance Solution.

ISACA.

### NEW QUESTION # 125

Which of the following inputs **MUST** be defined before the planning for a new governance framework can be finalized?

- A. Performance management
- **B. Enterprise goals**
- C. Implementation costs
- D. Risk frameworks

**Answer: B**

Explanation:

COBIT 2019 emphasizes:

"Defining enterprise goals is foundational to designing a governance system, as these goals drive the selection and prioritization of governance and management objectives." Without clearly defined enterprise goals, planning cannot proceed effectively.

Reference: COBIT 2019 Design Guide, Section 4.2

### NEW QUESTION # 126

What can management do to help ensure a planned IT initiative will meet future state objectives?

- A. Monitor key risk indicators (KRIs).
- **B. Conduct stage gate reviews during implementation.**
- C. Establish a return on investment (ROI) target.
- D. Define operational performance metrics.

**Answer: B**

Explanation:

To ensure a planned IT initiative meets future state objectives, management should conduct stage gate reviews during implementation. Stage gate reviews are a critical part of project management and governance, ensuring that projects are on track, meeting their objectives, and adhering to the planned schedule and budget.

Stage gate reviews are formal checkpoints at various phases of a project where progress is assessed, and decisions are made about whether to proceed to the next stage. These reviews help to ensure that:

\* The project remains aligned with business objectives and stakeholder expectations.

\* Risks are identified and managed effectively.

\* Necessary adjustments are made based on the current project status and future state objectives.

COBIT 2019 emphasizes the importance of governance and management practices to ensure successful project outcomes. Stage gate reviews align with COBIT's governance objectives by providing oversight, ensuring alignment with business goals, and enabling course corrections when needed.

COBIT 2019 Framework References:

\* COBIT 2019 Framework: Governance and Management Objectives, BAI01 Manage Programs and Projects: This objective highlights the importance of structured project management and governance practices, including stage gate reviews.

\* COBIT 2019 Design Guide: Emphasizes the need for effective monitoring and control mechanisms throughout the project lifecycle to ensure alignment with enterprise goals.

Conducting stage gate reviews is a proactive measure to ensure that IT initiatives stay on track and achieve their intended future state objectives, making it the best choice among the given options.

#### NEW QUESTION # 127

The mapping between the IT risk categories in COBIT 2019 and the governance and management objectives expresses the extent to which each of the objectives can be considered:

- A. As a risk appetite score for each objective
- **B. As a control for each risk scenario**
- C. As an objective for each risk scenario
- D. As a risk tolerance level for each risk

**Answer: B**

Explanation:

COBIT 2019 explicitly maps IT risk categories to governance and management objectives to demonstrate which objectives mitigate or control specific risk scenarios. This mapping does not redefine objectives as risks, nor does it assign risk appetite or tolerance values. Instead, it shows the degree of control coverage each objective provides for identified IT risk categories.

The Governance and Management Objectives publication clarifies that objectives function as controls or mitigations that reduce either the likelihood or impact of risk events. This relationship supports risk-informed governance design by enabling enterprises to select and prioritize objectives based on their risk exposure.

Risk appetite and tolerance are enterprise-level decisions established by governance bodies, not attributes of individual objectives. Likewise, objectives are not risk scenarios themselves. Therefore, the mapping's purpose is to illustrate control relevance, helping enterprises design governance systems that effectively address their risk profile.

#### NEW QUESTION # 128

Which of the following stakeholders is responsible for creating or updating EGIT objectives following the completion of the first iteration of an EGIT program implementation life cycle?

- A. The risk and compliance function and IT audit
- B. IT managers and IT process owners
- C. The board of directors and the program steering committee
- **D. The CIO and business executives**

**Answer: D**

Explanation:

The stakeholders responsible for creating or updating EGIT objectives following the completion of the first iteration of an EGIT program implementation life cycle are the CIO and business executives. They have the strategic oversight and authority to set and adjust objectives based on the initial outcomes and evolving business needs.

The CIO and business executives play a critical role in ensuring that the EGIT (Enterprise Governance of Information and Technology) objectives are aligned with business strategy and goals. After the first iteration, their involvement is crucial to review progress, adjust objectives, and ensure continued alignment with enterprise priorities.

COBIT 2019 Framework References:

\* COBIT 2019 Implementation Guide, Chapter 7: Highlights the roles of senior management, including

\* the CIO and business executives, in setting and updating EGIT objectives.

\* COBIT 2019 Design Guide, Chapter 4: Emphasizes the importance of executive involvement in governance system design and iterative improvement.

By engaging the CIO and business executives in this process, the enterprise ensures that EGIT objectives remain relevant and aligned with overall business strategy.

#### NEW QUESTION # 129

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