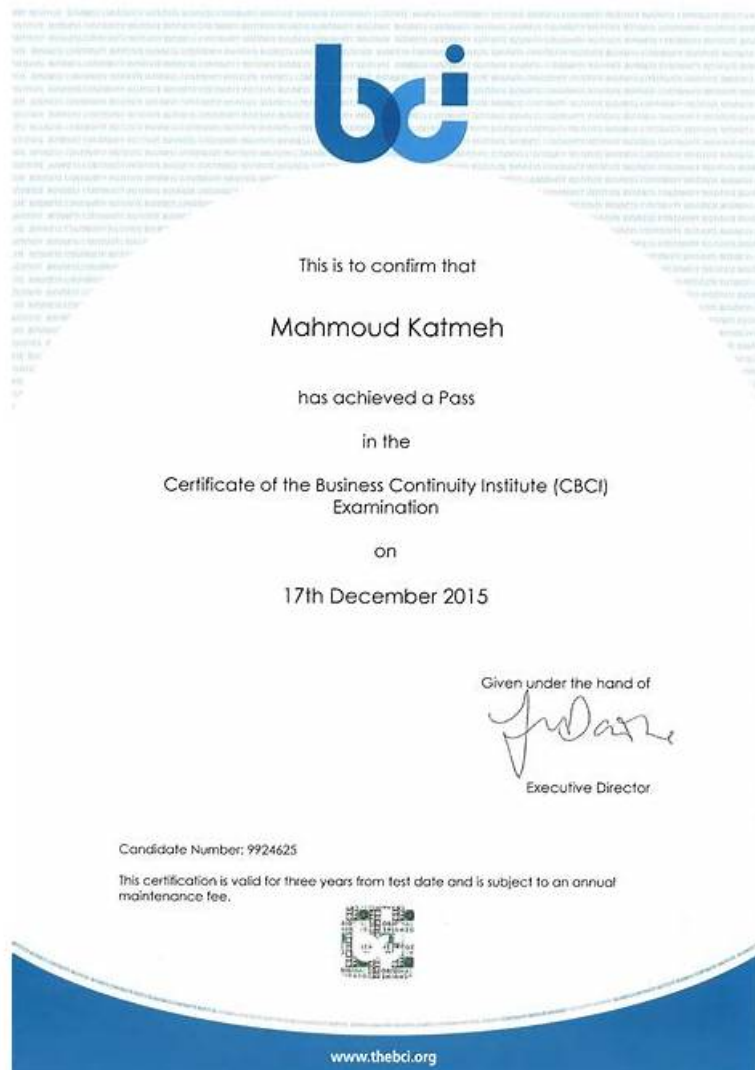


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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> • Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.
Topic 2	<ul style="list-style-type: none"> • Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Topic 3	<ul style="list-style-type: none"> • Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 4	<ul style="list-style-type: none"> • Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.

BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q81-Q86):

NEW QUESTION # 81

Following all Business Impact Analyses (BIAs), what information should be provided to top management in a consolidated analysis?

- A. Products and services by order of priority and the priority of related activities (and processes if relevant)
- B. Review of external conditions and a determination of the probability of disruption for each threat identified
- C. Confirmation and information about the frequency of previous disruptions
- D. Feedback from staff on organizational concerns

Answer: A

Explanation:

The purpose of consolidating BIA outputs is to give top management a clear, decision-ready view of what must be protected and recovered first. In CBCI 7.0's Analysis (PP3), BIAs identify impacts over time and establish priorities and continuity requirements; consolidation brings this together so leaders can approve priorities and ensure strategies/solutions are designed to meet them. Therefore, the most relevant consolidated information for top management is the ordered priority of products and services, and the associated priority of the activities (and processes where used) that enable those products and services to be delivered (Option C). This is what allows leadership to make informed choices on investment, trade-offs, recovery objectives, and governance decisions (including acceptance of residual gaps).

Options A and B may be useful context but are not the core consolidated BIA output for executive decision-making. Option D is primarily risk assessment territory (likelihood/probability by threat), whereas the BIA is impact-and-priority led; probability is handled in risk assessment after priorities are known, not as the main consolidated BIA deliverable.

NEW QUESTION # 82

Which of the following will improve understanding of the benefits of Business Continuity (BC) and increase voluntary commitment to BC across the workforce?

- A. Establishing BC as a culture underpinned by personal beliefs and corporate behaviours
- B. Enforcing regular BC activities such as attendance at briefings or training

- C. Allocating additional responsibilities and objectives related to BC roles to existing workloads
- D. Establishing a system where BC is seen only as a corporate mandate driven by policy

Answer: A

NEW QUESTION # 83

In order to implement appropriate initiatives for influencing personnel to embrace Business Continuity and a Business Continuity culture, the Business Continuity professional should start by:

- A. Carrying out a gap analysis to identify whether the Business Continuity resumption capabilities meet the Business Continuity needs
- B. Conducting a Business Impact Analysis (BIA) that can be shared with all personnel
- C. Implementing a communications strategy to share information about the gaps in the organization's current Business Continuity plans
- D. Estimating the gap between the extent to which Business Continuity is currently embraced in the organization and the desired level at which Business Continuity should be embraced

Answer: D

Explanation:

The CBCI 7.0 course stresses that the initial step in fostering a Business Continuity culture is estimating the gap between the current level of personnel engagement and the desired state of embracement. This assessment identifies areas where awareness, commitment, or understanding are lacking, providing a baseline to tailor targeted initiatives. This gap analysis enables prioritization of interventions, whether training, communication, or leadership engagement, to bridge the cultural divide effectively. While BIAs and communication strategies support broader continuity efforts, assessing cultural gaps is a necessary precursor to driving meaningful behavioural change.

Reference: CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 68-70.

NEW QUESTION # 84

Which of the following explains the value that can be added when personnel embrace Business Continuity rather than seeing it as something embedded in their job role?

- A. Personnel are aware of Business Continuity and attend meetings if required to
- B. Personnel complete tasks as instructed within the time allocated
- C. Personnel view Business Continuity as additional requirements which demand further training
- D. Personnel feel committed to Business Continuity and ensure that their tasks are completed promptly and with attention to detail

Answer: D

Explanation:

Personnel who genuinely embrace Business Continuity demonstrate commitment beyond compliance, proactively ensuring tasks related to continuity are completed promptly and with thoroughness. The CBCI 7.0 course stresses that this attitude leads to better preparedness, reduces risks, and enhances recovery capabilities, driving organizational resilience. Merely attending meetings or completing tasks as instructed reflects minimal engagement, whereas embracing continuity fosters ownership and accountability.

NEW QUESTION # 85

Which of the following is an outcome of personnel embracing Business Continuity and the organization's Business Continuity Management System (BCMS)?

- A. Increased sales of products and services due to public confidence in the published information about the organization's resilience capability
- B. A Business Continuity programme that is tailored specifically for the organization, taking into account its organizational culture
- C. A reduction in the need to update and review the BCMS due to the commitment of personnel in the development stage
- D. Validation of plans is no longer needed due to the high level of commitment from relevant personnel to their effective implementation

Answer: B

Explanation:

Personnel embracing Business Continuity fosters a culture that supports the design and implementation of a BCMS tailored to the organization's unique culture, risks, and operational realities. The CBCI 7.0 course underscores that when personnel actively engage with continuity practices, the BCMS reflects actual organizational needs, leading to practical, accepted, and effective continuity programs. Commitment does not reduce the necessity for regular updates or validation; instead, it enhances the quality and relevance of those processes. While public confidence may improve indirectly, the key outcome is the fit-for-purpose nature of the BCMS driven by engaged personnel.

Reference: CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 67-70.

NEW QUESTION # 86

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