

PMI PMO-CP Valid Vce, Reliable PMO-CP Study Plan



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PMI PMO-CP Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Establishing the PMO Processes: In this module, PMO managers and process improvement specialists will learn how to set up the essential processes for the PMO. It involves designing and implementing standardized processes that enhance project management effectiveness across projects.
Topic 2	<ul style="list-style-type: none">Defining PMO Key Indicators and Measuring Performance: This module teaches PMO managers and performance analysts how to define key performance indicators (KPIs) for the PMO.
Topic 3	<ul style="list-style-type: none">Assessing the PMO Maturity and Planning Its Evolution: This module guides PMO managers and strategic planners through the process of assessing the maturity of their PMO.
Topic 4	<ul style="list-style-type: none">Defining and Balancing the PMO Mix of Functions: This module focuses on helping PMO managers and project management professionals define the appropriate mix of functions for the PMO. It covers how to balance strategic, governance, and support functions within the PMO to ensure it delivers maximum value to the organization.
Topic 5	<ul style="list-style-type: none">Defining the PMO Headcount and Competencies: In this module, PMO managers and HR professionals will focus on determining the appropriate headcount for the PMO and defining the necessary competencies for its staff.
Topic 6	<ul style="list-style-type: none">Calculating the PMO ROI (Return On Investment): In this module, PMO managers and financial analysts will learn how to calculate the return on investment (ROI) for the PMO. This involves assessing the financial benefits delivered by the PMO relative to its costs and effectively communicating this value to stakeholders and senior management.
Topic 7	<ul style="list-style-type: none">Collecting Stakeholders' Expectations: In this module, PMO managers, project management professionals, and business analysts will learn how to effectively gather and understand the expectations of various stakeholders. This includes identifying key stakeholders, capturing their needs and expectations, and aligning those with the goals of the Project Management Office (PMO).

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PMI PMO Certified Professional Sample Questions (Q90-Q95):

NEW QUESTION # 90

A PMO is reviewing the progress of its functions to determine how their maturity has evolved over time. The team debates whether resource allocation, elapsed time, or evidence of sophistication improvements are the best indicators. What demonstrates the evolution of the maturity of a given function?

- A. The amount of resources allocated to support the function over time
- B. The total time elapsed since the function was first implemented
- C. The specific business results achieved as a direct benefit of the function
- **D. The presence of evidence improvements in how the function is performed**

Answer: D

Explanation:

The evolution of maturity is reflected in observable improvements in how functions are executed. This includes advancements in processes, tools, and methodologies, demonstrating enhanced capability and alignment with goals. Time elapsed or resources allocated are not direct indicators of functional maturity.

References:

* PMO Maturity Models (OPM3 and PMO Value Ring) - Focus on sophistication and improvement over time.

* PMI's PMBOK Guide, 7th Edition - Principles of capability evolution.

NEW QUESTION # 91

How has the PMO VALUE RING been created?

- A. From the work of a renowned expert.
- **B. In collaborative research work, with the participation of dozens of PMO professionals from different countries.**
- C. With the participation and encouragement of a renowned global institution.
- D. With the investment of a global software company.

Answer: B

Explanation:

The PMO Value Ring methodology was developed through collaborative research involving PMO professionals from various countries. This collective approach ensured that the methodology was grounded in diverse insights and best practices, making it a robust tool for guiding PMOs in improving their functions and delivering value to organizations.

NEW QUESTION # 92

A PMO is selecting performance indicators for its functions and discussing why certain indicators might carry more weight than others. Why can the performance indicators of each function have different relevance?

- A. Because the relevance of indicators is determined by the importance of each specific function
- B. Because the relevance of indicators is influenced by the overall maturity of the PMO
- **C. Because each indicator plays a unique role in measuring the value perception generated for stakeholders**
- D. Because each indicator has varying potential to contribute to the PMO's financial returns

Answer: C

Explanation:

Performance indicators vary in relevance because they reflect the unique contributions of each function to stakeholder value. For example, a strategic function may prioritize benefits realization, while an operational function focuses on efficiency metrics. This tailored approach ensures meaningful evaluation.

Reference:

PMI's Key Performance Indicators (KPIs) framework.

Performance Management in PMOs - Tailoring metrics for functions.

NEW QUESTION # 93

During a meeting to improve communication with PMO stakeholders, a PMO team member suggests focusing on the benefits stakeholders want to achieve rather than the specific methods used to deliver functions. What is the benefit of using benefit-oriented language with PMO stakeholders?

- A. It enables stakeholders to specify the exact methods and tools they prefer to use
- B. It helps standardize PMO functions consistently across all organizational departments
- C. It ensures alignment between PMO functions and stakeholders' actual needs and expectations
- D. It minimizes the PMO's need to customize or adapt its functions for different stakeholders

Answer: C

Explanation:

Using benefit-oriented language ensures that stakeholders' actual needs and expectations drive the PMO's functions. This approach focuses on outcomes rather than processes or tools, fostering alignment with organizational goals and enhancing stakeholder satisfaction.

Reference:

Benefits Realization Management: A Practice Guide.

PMI's PMBOK Guide, 7th Edition - Stakeholder engagement for value alignment.

NEW QUESTION # 94

A PMO is selecting performance indicators for its functions and discussing why certain indicators might carry more weight than others. Why can the performance indicators of each function have different relevance?

- A. Because the relevance of indicators is determined by the importance of each specific function
- B. Because the relevance of indicators is influenced by the overall maturity of the PMO
- C. Because each indicator plays a unique role in measuring the value perception generated for stakeholders
- D. Because each indicator has varying potential to contribute to the PMO's financial returns

Answer: C

Explanation:

Performance indicators vary in relevance because they reflect the unique contributions of each function to stakeholder value. For example, a strategic function may prioritize benefits realization, while an operational function focuses on efficiency metrics. This tailored approach ensures meaningful evaluation.

References:

* PMI's Key Performance Indicators (KPIs) framework.

* Performance Management in PMOs - Tailoring metrics for functions.

NEW QUESTION # 95

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