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## ISACA COBIT Design and Implementation Certificate Sample Questions (Q67-Q72):

### NEW QUESTION # 67

When reviewing a proposal for an IT governance improvement initiative, which of the following should be asked FIRST by senior leadership?

- A. What changes need to be made?
- B. What is the current state?
- C. What is the intended state?
- **D. What is driving this change?**

**Answer: D**

Explanation:

"Phase 1 identifies current change drivers ... A change driver is an internal or external event, condition or key issue that serves as stimulus for change."

#### NEW QUESTION # 68

After a bank experienced cyber attacks that severely impacted operations and raised questions from regulators, the board mandated the newly hired CIO to implement global best practices to mitigate this risk. The CIO is using COBIT 2019 to tailor the governance system and has identified high threat landscape as a critical design factor. Which of the following should the CIO identify NEXT?

- A. IT security solutions
- B. Technology personnel
- C. Risk management practices
- **D. Security-related processes**

**Answer: D**

Explanation:

After identifying a high threat landscape as a critical design factor, the CIO should next identify security-related processes. This step ensures that the governance system includes robust processes to manage and mitigate security risks.

In a high-threat landscape, focusing on security-related processes is essential to protect the enterprise's information assets and mitigate potential risks. These processes include incident management, vulnerability management, and access control, among others.

COBIT 2019 Framework References:

\* COBIT 2019 Framework: Governance and Management Objectives, APO13 Managed Security:

This objective

#### NEW QUESTION # 69

When considering the IT implementation methods design factor, and the design factor value is agile, which of the following should be a management objective priority?

- **A. Managed IT changes**
- B. Managed risk
- C. Managed enterprise architecture
- D. Managed data (AP014)

**Answer: A**

Explanation:

When the IT implementation methods design factor value is agile, the management objective priority should be "Managed IT changes." Agile methodologies involve frequent changes and iterations, making effective change management crucial for success. Agile methodologies emphasize flexibility, iterative development, and rapid response to change. As a result, managing IT changes becomes a priority to ensure that changes are systematically controlled, risks are mitigated, and alignment with business goals is maintained.

COBIT 2019 Framework References:

\* COBIT 2019 Framework: Governance and Management Objectives, BAI06 Managed IT Changes: This objective focuses on managing all IT changes in a controlled manner, ensuring minimal disruption and alignment with business goals.

\* COBIT 2019 Design Guide, Chapter 3: Discusses the importance of aligning management objectives with specific design factors, such as IT implementation methods like Agile.

By prioritizing "Managed IT changes," the enterprise can ensure that its agile implementation remains effective and aligned with overall governance objectives.

#### NEW QUESTION # 70

What functional task area is responsible for assessing the potential return on investment (ROI) during future state planning?

- A. Change enablement
- **B. Program management**
- C. Continuous improvement
- D. Risk management

**Answer: B**

Explanation:

In COBIT 2019 Implementation Guide:

"Program management is responsible for evaluating investment options, including assessing ROI during the future-state planning phase." This ensures that governance initiatives are economically justified and aligned with business value.

Reference: COBIT 2019 Implementation Guide, Phase 3

#### **NEW QUESTION # 71**

Who is responsible for monitoring the achievement of the overall EGIT implementation program plan results, including the achievement of goals and realization of benefits?

- A. CIO
- B. IT managers
- C. IT process owners
- **D. Program steering committee**

**Answer: D**

Explanation:

The COBIT 2019 Implementation Guide clearly assigns accountability for overall program oversight to the program steering committee. This body is responsible for monitoring whether the implementation program delivers its intended outcomes, including achievement of enterprise goals, realization of benefits, and alignment with strategic drivers.

While the CIO typically sponsors or chairs the steering committee, the responsibility is collective and not individual. IT managers and process owners are accountable for executing specific activities and processes, but they do not have authority over program-level outcomes.

The Implementation Guide emphasizes that benefit realization, stakeholder value, and performance tracking must be governed at a level that can make cross-functional decisions, resolve escalations, and redirect priorities when necessary. The steering committee fulfills this role by providing governance oversight, ensuring continued alignment with enterprise objectives, and validating that outcomes justify investments.

Therefore, monitoring overall EGIT program results—including goals and benefits—is explicitly the responsibility of the program steering committee.

#### **NEW QUESTION # 72**

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