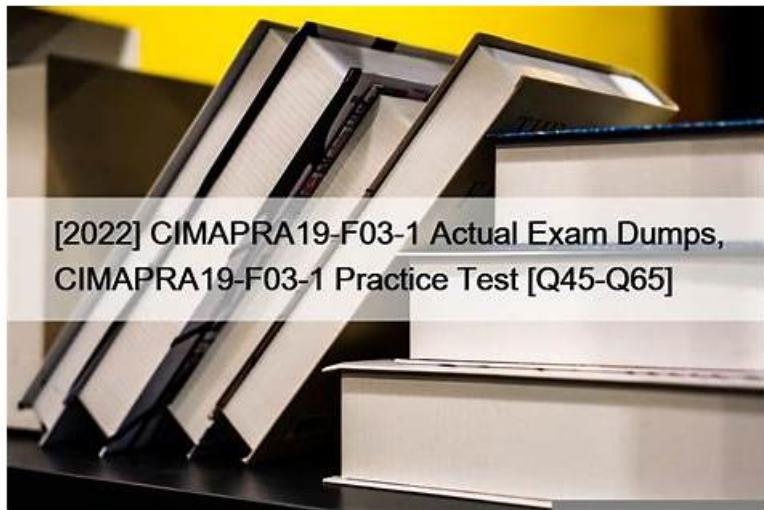


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CIMA F3 (F3 Financial Strategy) Exam is designed to assess a candidate's ability to develop and implement financial strategies that are aligned with the overall business strategy of an organization. It focuses on developing financial strategy by analyzing the competitive and economic environment in order to identify potential areas of improvement. Candidates are expected to be familiar with key financial concepts and techniques, including financial statement analysis, cost management, and risk management.

## **CIMA F3 Financial Strategy Sample Questions (Q153-Q158):**

### **NEW QUESTION # 153**

Which THREE of the following would be of most interest to lenders deciding whether to provide long-term debt to a company?

- A. Earnings per share
- B. Current gearing ratio
- C. interest cover on existing debt
- D. Dividend cover
- E. Quality of current management

**Answer: B,C,E**

Explanation:

A - Quality of current management: affects risk of default and how well the business is run.

B - Current gearing ratio: shows how much existing leverage there is and the risk of over-gearing.

E - Interest cover on existing debt: key indicator of the firm's ability to service interest payments.

EPS (C) and dividend cover (D) are more relevant to equity investors than to new long-term lenders.

#### **NEW QUESTION # 154**

XYZ has a variable rate loan of \$200 million on which it is paying interest of Libor + 3%.

XYZ entered into a swap with AG bank to convert this to a fixed rate 8% loan. AB bank charges an annual commission of 0.4% for making this arrangement. Calculate the net payment from XYZ to AB bank at the end of the first year if Libor was 2% throughout the year.

Give your answer in \$ million, to one decimal place.

**Answer:**

Explanation:

22.8

#### **NEW QUESTION # 155**

Company AB was established 6 years ago by two individuals who each own 50% of the shares.

Each individual heads a separate division within the company, which now has annual turnover of GBP10 million and employs 40 people.

Some of the employees are very highly paid as they are important contributors to the company's profitability.

The owners of the company wish to realise the full value of their investment within the next 12 months.

Which TWO of the following options are most likely to be acceptable exit strategies to the two owners of the company?

- A. Spin off (or de-merger)
- B. Initial Public Offering (IPO)
- C. Sale to a Private Equity Investor on an earn-out basis
- D. Sale to a larger competitor
- E. Management Buyout

**Answer: D,E**

Explanation:

CIMA F3 discusses exit strategies for owner-managed businesses under Business Valuation, Mergers and Acquisitions, and Private Equity. A key principle is that an appropriate exit route must align with the owners' objectives, particularly the time horizon, desire for full value realisation, and the size and structure of the business.

In this scenario, Company AB is a medium-sized, owner-managed private company, with two founders who each control divisions and wish to realise the full value of their investment within 12 months. This tight timeframe significantly narrows the range of feasible exit strategies.

Option B - Management Buyout (MBO) is likely to be acceptable. CIMA F3 highlights that MBOs are common exit routes for founder-owned businesses where management has strong operational knowledge and where continuity of the business is important. Given that some employees are highly paid and critical to profitability, an MBO can help retain key staff while allowing the founders to exit fully, usually with private equity support. This route is realistic within a 12-month timeframe.

Option C - Sale to a larger competitor is also highly appropriate. F3 guidance explains that strategic buyers often pay a control premium because they can extract synergies such as economies of scale, elimination of duplicate functions, and enhanced market power. A trade sale is one of the fastest ways to realise full value and is commonly recommended where owners want a complete exit in a short period.

The other options are less suitable:

A (IPO) is unlikely due to high cost, regulatory burden, and long preparation time, making it unrealistic within 12 months.

D (Private equity earn-out) delays full value realisation and conflicts with the owners' desire for a clean exit.  
E (Spin-off/demerger) does not provide liquidity or an exit for the owners.

#### NEW QUESTION # 156

The ex div share price of a company's shares is \$2.20.

An investor in the company currently holds 1,000 shares.

The company plans to issue a scrip dividend of 1 new share for every 10 shares currently held.

After the scrip dividend, what will be the total wealth of the shareholder?

Give your answer to the nearest whole \$.

\$ ? .

- A. 0
- B. 1

**Answer: A**

#### NEW QUESTION # 157

Listed Company A has prepared a valuation of an unlisted company, Company B, to achieve vertical integration. Company A is intending to acquire a controlling interest in the equity of Company B and therefore wants to value only the equity of Company B. The assistant accountant of Company A has prepared the following valuation of Company B's equity using the dividend valuation model (DVM):

Where:

\* \$2 million is Company B's most recent dividend

\* 5% is Company B's average dividend growth rate over the last 5 years

\* 10% is a cost of equity calculated using the capital asset pricing model (CAPM), based on the industry average beta factor

□ Which THREE of the following are valid criticisms of the valuation of Company B's equity prepared by the assistant accountant?

- A. An unlisted company cannot use the capital asset pricing model to calculate its cost of equity
- B. The beta factor used may not reflect Company B's financial risk.
- C. The DVM calculation should use Company A's cost of equity rather than Company B's cost of equity
- D. The 5% growth rate may not reflect the future growth of Company B.
- E. It is better to use the present value of earnings rather than present value of dividends to value a controlling interest

**Answer: B,C,D**

#### NEW QUESTION # 158

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