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APMG-International AgilePM-Foundation Certification Exam is a globally recognized certification exam that tests the knowledge and understanding of Agile Project Management (AgilePM) methodology. AgilePM is one of the leading project management methodologies that focuses on delivering high-quality products and services through iterative and incremental development. The AgilePM methodology is widely adopted in various industries, including IT, finance, healthcare, and telecommunications.

APMG-International Agile Project Management (AgilePM) Foundation Exam Sample Questions (Q32-Q37):

NEW QUESTION # 32
In which of the following circumstances should processes and tools be prioritized over individuals and interactions?

- A. Contractual obligations
- B. Need to demonstrate formal control over processes
- C. Requirement to create and approve documentation
- D. None of the above

Answer: D

Explanation:
The Agile Manifesto explicitly values "individuals and interactions over processes and tools." AgilePM fully aligns with this principle. While processes, tools, documentation, and contracts are important and often necessary (especially for governance, compliance, and clarity), they should not take precedence over effective collaboration, empowered teams, and rapid feedback. AgilePM's practices-facilitated workshops, daily coordination, frequent reviews, and active business involvement-are designed to maximize human interaction to reduce waste, accelerate understanding, and improve quality. Even in regulated or contractual contexts, AgilePM recommends shaping processes and agreements to enable collaboration (e.g., clear roles, decision latency reduction, acceptance criteria, and incremental validation) rather than letting procedures dominate. Therefore, no listed circumstance justifies prioritizing processes and tools over individuals and interactions. The right choice is D. None of the above.

NEW QUESTION # 33
Identify the missing words in the following sentence.
"It is unrealistic to expect that all four variables of time, cost, quality, and features can be fixed and controlled. It is necessary to allow for flexibility (contingency) in [?]."

- A. the 'variables' of Time and Cost
- B. the 'variables' of Features and Quality
- C. at least one of these variables
- D. the 'variables' of Individuals and Interactions

Answer: C

Explanation:
In Agile Project Management (AgilePM/DSDM), the control philosophy recognizes that you cannot fix time, cost, quality, and features simultaneously. Governance is achieved by fixing time and cost (and protecting quality through standards and the Definition of Done) while flexing scope using MoSCoW prioritization. This ensures predictability of delivery cadence and budget, while allowing the team to vary the amount of functionality delivered to meet the agreed constraints. Hence, some contingency must exist in at least one of the four variables-most commonly features-so that the project can respond to emerging information without compromising delivery dates or overspending. The AgilePM Handbook explicitly states: "It is unrealistic to expect all four... can be fixed and controlled... allow flexibility in at least one." This approach enables incremental delivery, continuous negotiation of scope, and controlled change, ensuring that value is maximized within the agreed time and cost boundaries while maintaining quality. Therefore, the correct completion is "at least one of these variables."

NEW QUESTION # 34
Identify the missing word in the following sentence.
The Business Sponsor is known as the project [?] because they are committed to the solution and the delivery approach.

- A. Visionary
- B. director
- C. Governor
- D. Champion

Answer: D

Explanation:
The missing word in the sentence is "Champion". The Business Sponsor is known as the project Champion because they are committed to the solution and the delivery approach34. This role is crucial as it provides the strategic direction and controls the funding/budget for the project1.

NEW QUESTION # 35
Which purpose relates to the instrumental Success Factors?

- A. Inform the development of the Terms of Reference
- B. Underpins the prioritization of requirements
- C. Informs the development of the Business Case
- D. Positions DSDM projects for a successful outcome

Answer: D

Explanation:
Instrumental Success Factors (ISFs) in DSDM are crucial as they position projects for a successful outcome.
ISFs are the critical elements that must be in place for a DSDM project to succeed. They provide a foundation for effective project management and delivery, ensuring that all necessary conditions are met to support the project's objectives and deliverables.
References:
* DSDM Agile Project Framework Handbook
* "Agile Project Management with Scrum" by Ken Schwaber

NEW QUESTION # 36
How should DSDM team measure progress?

- A. Based on the completion of activities rather than the delivery of products
- B. Based on what has been delivered at the end of a Timebox.
- C. Through an analysis of the Instrumental Success Factors.
- D. Through a project dashboard

Answer: B

Explanation:
A DSDM team should measure progress: B. Based on what has been delivered at the end of a Timebox5.

NEW QUESTION # 37
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