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IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q165-Q170):

NEW QUESTION # 165

What is the optimum group size for brainstorming?

- A. A maximum of three individuals with a deep knowledge of the subject
- B. The more individuals the better
- C. Six to eight individuals who represent a range of backgrounds
- D. It doesn't matter how many individuals as long as the project manager is included

Answer: C

Explanation:

Identify the facilitator and participants in the session (aim for six to eight participants who represent a range of backgrounds and experience with the topic).

NEW QUESTION # 166

(When planning business analysis activities, why is it essential to plan for the potential reuse of requirements?)

- A. To increase team collaboration and communication
- B. To improve efficiency and reduce work
- C. To align requirements to organizational standards
- D. To increase initiative complexity

Answer: B

Explanation:

The correct answer is A . In BABOK, Maintain Requirements includes maintaining requirements for reuse , and IIBA explicitly notes that reuse helps extend value beyond the current initiative . Planning for reuse avoids recreating the same requirements repeatedly, which improves efficiency and reduces duplicated effort.

Option B is not the best answer because aligning requirements to organizational standards may be beneficial, but that is not the main BABOK reason for planning reuse. The stronger ECBA-aligned reason is improving efficiency and reducing repeated work across initiatives.

Option C is incorrect because collaboration and communication may improve indirectly, but BABOK does not present reuse primarily as a collaboration mechanism.

Option D is incorrect because reuse is intended to simplify and streamline analysis work, not increase complexity.

NEW QUESTION # 167

What of the following represents a typical factor that influences the prioritization of requirements?

- A. Cost
- B. Value
- C. Impact
- D. Scope

Answer: B

Explanation:

In the context of business analysis, value is a critical factor that influences the prioritization of requirements. It reflects the benefit or outcome the requirement brings to the business, ensuring that the most beneficial requirements are addressed first to maximize the return on investment and meet the strategic goals of the organization.

References: The importance of value as a prioritization factor is supported by the Business Analysis Body of Knowledge (BABOK) and other business analysis resources. It is recognized that requirements should be prioritized based on the value they deliver in alignment with business objectives and stakeholder needs¹².

NEW QUESTION # 168

The requirements life cycle ends when:

- A. all requirements are verified and validated by the stakeholders.
- **B. solution and the requirements that represent it are retired.**
- C. solution is implemented and the project team disbands.
- D. solution is defined and approved by the stakeholders.

Answer: B

Explanation:

The requirements life cycle:

- begins with the representation of a business need as a requirement,
- continues through the development of a solution, and
- ends when a solution and the requirements that represent it are retired.

NEW QUESTION # 169

When the focus of the specifying and modelling activity is on a solution, the output is referred to as:

- A. need.
- **B. design.**
- C. requirement.
- D. value.

Answer: B

Explanation:

When the focus of specifying and modeling is on how a solution will meet requirements, the output is referred to as a design.

According to the BABOK Guide v3, design is the usable representation of a solution. It describes the solution components and how they interact to fulfill business needs. This is distinct from requirements, which describe the "what" rather than the "how."

Requirements = What the solution must do Design = How the solution will do it BABOK Reference:

Requirements Analysis and Design Definition knowledge area explains that specifying and modeling can result in either requirements or designs depending on the focus of the activity.

NEW QUESTION # 170

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