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The PSM-II exam requires the candidates to have thorough understanding on the syllabus contents as well as practical exposure of various concepts of certification. Obviously such a syllabus demands comprehensive studies and experience. If you are lack of these skills, you should find our PSM-II study questions to help you equip yourself well. As long as you study with our PSM-II practice engine, you will find they can help you get the best percentage on your way to success.

The PSM II exam is a challenging test that requires candidates to demonstrate their understanding of advanced Scrum concepts and their ability to apply them in complex situations. It covers topics such as scaling Scrum, coaching teams, facilitating meetings, and dealing with conflicts. PSM-II exam is designed to test a candidate's ability to think critically and make informed decisions in high-pressure situations.

The PSM II exam covers a wide range of topics, including advanced Scrum concepts, Scrum theory and principles, Scrum events, and Scrum artifacts. PSM-II Exam also tests a candidate's ability to apply Scrum in real-world situations, such as dealing with complex organizational structures, managing stakeholders, and leading Scrum teams.

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Scrum Professional Scrum Master level II (PSM II) Sample Questions (Q210-Q215):

NEW QUESTION # 210

You are the Scrum Master for a Scrum Team whose Daily Scrum is scheduled to start at 10:00 each day.

Developers routinely turn up late, and once everyone has assembled, the Daily Scrum starts. By then it is typically 4 to 5 minutes

later than scheduled. Other meetings in the organization typically allow 4 to 5 minutes for people to transport within the building. Some Developers complain that it is now hard to achieve the purpose of the Daily Scrum within the timebox, since there is only 10 or 11 minutes left after waiting for people to show up. The Developers ask for your advice.
(choose the best answer)

- A. You suggest that when someone shows up late they cannot join that day's Daily Scrum.
- B. You suggest an experiment: moving the event to a time that better suits the team.
- **C. You turn the question back to the Developers and ask what they think should be done to ensure their Daily Scrum is effective and meets its purpose.**
- D. To incentivize showing up on time, you tell the Developers that when people come late to the Daily Scrum, they will pay a small fee.
- E. You escalate this issue to management since you are responsible for ensuring Scrum is understood and enacted.

Answer: C

Explanation:

Explanation

This is the best answer because it empowers the Developers to take ownership of their own process and find a solution that works for them. The Scrum Master can facilitate the discussion and help the Developers understand the value and importance of the Daily Scrum, but not impose or dictate any specific action or rule.

The Scrum Master can also support the Developers in conducting an experiment and evaluating the results, if they decide to do so.

References:

Scrum Guide 2020, page 13: "The Scrum Master serves the Scrum Team in several ways, including coaching the team members in self-management and cross-functionality." Professional Scrum Master II Course, page 14: "The Daily Scrum is a key opportunity for inspection and adaptation at the team level. It helps the team to synchronize their work, identify impediments, and collaborate on solutions." Professional Scrum Master II Course, page 21: "The Scrum Master can help the team to resolve conflicts by facilitating dialogue, listening actively, asking powerful questions, and supporting collaborative decision making."

NEW QUESTION # 211

What Product Owner activities occur between the end of the current Sprint and the beginning of the next Sprint?

- A. Participate as a team member at the Sprint Retrospective.
- **B. There are no such activities. When the current Sprint ends, the new Sprint begins.**
- C. Updating stakeholders on project progress.
- D. Product Backlog refinement.

Answer: B

NEW QUESTION # 212

An important aspect of Scrum are timeboxes. Select two ways in which timeboxing reinforces the creation of value.

(choose the best two answers)

- A. Timeboxing assures that a Product Owner does not interrupt the Developers during a Sprint.
- B. Scrum Teams can determine on their own how much overtime is acceptable for a timebox- generally expressed as a percentage of the timebox.
- **C. Timeboxes help everyone focus on the same problem at the same time.**
- **D. Timeboxes encourage the people who are closest to the problem to create the best possible result in the time allotted, given the current context.**

Answer: C,D

Explanation:

Explanation

C) Timeboxes encourage the people who are closest to the problem to create the best possible result in the time allotted, given the current context.

This is true because timeboxes limit the amount of time that can be spent on an activity, which forces the Scrum Team to focus on the most valuable and feasible outcomes. Timeboxes also empower the Scrum Team to make decisions based on their own expertise and experience, rather than relying on external authorities or instructions¹².

D) Timeboxes help everyone focus on the same problem at the same time.

This is true because timeboxes create a shared sense of urgency and alignment among the Scrum Team and the stakeholders. Timeboxes also enable frequent feedback and inspection, which help the Scrum Team adapt to changing requirements and expectations¹².

References: 1: What Is Timeboxing in Scrum? - Visual Paradigm 2: What Is Timeboxing in Scrum and What Are the Benefits? Scrum Alliance

NEW QUESTION # 213

Which two scenarios would best represent a self-organizing Development Team? (Choose two.)

- A. The Development Team members are strictly focused on the work within their functional role and always handing off the work to other roles in a timely matter.
- **B. Development Team members collaboratively select and re-plan their work throughout the Sprint.**
- **C. The Development Team creates its own Sprint Backlog, reflecting all work that is part of the Definition of Done.**
- D. The Development Team invites external people to the Sprint Planning to help them create a complete and detailed Sprint Backlog.
- E. Management works with the Scrum Master to optimize the Development Team's progress during the Sprint.

Answer: B,C

Explanation:

A self-organized team is a team that is able to self-manage and decide how best to accomplish their work.

NEW QUESTION # 214

How does the Scrum Master serve the Scrum Team? (Choose the best two answers)

- A. The Scrum Master resolves every impediment that the Developers run into
- **B. The Scrum Master coaches the Scrum Team and the organization how to work empirically.**
- **C. The Scrum Master facilitates Scrum events as requested or needed**
- D. The Scrum Master never intervenes in matters of the Scrum Team, but allows them to maximize their autonomy and freedom.

Answer: B,C

Explanation:

The Scrum Master serves the Scrum Team by coaching them and the organization how to work empirically, which means using an evidence-based approach to inspect and adapt the product and the process. The Scrum Master also facilitates Scrum events as requested or needed, such as the Sprint Planning, the Daily Scrum, the Sprint Review, and the Sprint Retrospective. The Scrum Master ensures that these events are positive, productive, and kept within the timebox.

The Scrum Master does not resolve every impediment that the Developers run into, but rather helps them to remove or overcome those impediments themselves. The Scrum Master also does not never intervene in matters of the Scrum Team, but rather balances between providing guidance and allowing autonomy. The Scrum Master is not a passive observer, but an active servant leader who supports the team in achieving their goals.

NEW QUESTION # 215

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