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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q11-Q16):

NEW QUESTION # 11

What are risk identification and risk assessment workshops typically used for?

- A. Brainstorm objectives for a project
- B. Identify threats as part of project initiation
- C. Define the relative priority of each investment objective
- D. Define measures in a Benefit Profile

Answer: B

Explanation:

Risk identification and assessment workshops are typically used to identify threats during project initiation, according to the P3O Foundation (2013) manual. Section 6.3.3 states, "These workshops are conducted during project initiation to identify and assess potential threats and opportunities, forming the basis of the risk management plan." This contrasts with defining investment priorities (A), brainstorming objectives (C), or defining benefit measures (D), which serve different purposes. The 2013 edition highlights their role in early risk management, supporting P3O's governance function by ensuring proactive threat mitigation. This process enhances project success by addressing risks at the outset.

Reference: P3O Foundation (2013) manual, Section 6.3.3, AXELOS.

NEW QUESTION # 12

How does a P3O typically deliver an information portal to the PPM community?

- A. By appropriate capacity planning for resource management
- B. By documenting business process swimlanes
- C. Through an intranet site showing templates and guidance
- D. Using programme and project management forums

Answer: C

Explanation:

The P3O Foundation (2013) manual specifies that a P3O typically delivers an information portal via an intranet site with templates and guidance. Section 6.2.2 states, "The P3O delivers an information portal to the PPM community through an intranet site, providing access to templates, guidance, and best practices." This differs from process swimlanes (B), forums (C), or capacity planning (D), which serve other purposes. The

2013 edition emphasizes this centralized access to enhance collaboration and standardize PPM practices. This approach ensures efficient knowledge sharing across the organization.

Reference: P3O Foundation (2013) manual, Section 6.2.2, AXELOS.

NEW QUESTION # 13

Which describes P3O assurance services?

- A. Integrated into the programme being assured
- B. Supports Programme Managers in delivery
- C. Carried out by the delivery function
- D. Independent of the programme being assured

Answer: D

Explanation:

The P3O Foundation (2013) manual describes P3O assurance services as independent of the programme being assured. Section 7.3.2 states, "P3O assurance services are provided independently of the programme or project being assessed to ensure objective evaluation and compliance with governance standards." This contrasts with integration (B), delivery function involvement (C), or support for Programme Managers (D), which compromise objectivity. The 2013 edition emphasizes this independence to maintain credibility and effectiveness in oversight, supporting strategic alignment and risk management. This ensures unbiased assurance across change initiatives, enhancing organizational trust in P3O processes.

Reference: P3O Foundation (2013) manual, Section 7.3.2, AXELOS.

NEW QUESTION # 14

Which activity occurs as part of the 'Identify' process?

- A. Document an outline Business Case
- B. Refine the Vision Statement
- C. Plan tranches of delivery
- D. Deliver the new capability

Answer: A

Explanation:

The P3O Foundation (2013) manual identifies documenting an outline Business Case as an activity in the 'Identify' process. Section 4.3.1 states, 'The 'Identify' process involves developing an outline Business Case to justify the need for a P3O and outline initial benefits.' This differs from refining the Vision (A), which occurs in 'Define,' or planning tranches (C) and delivering capability (D), which are later stages. The 2013 edition emphasizes this early justification to secure support, guiding subsequent P3O development. This ensures a solid foundation for implementation.

Reference: P3O Foundation (2013) manual, Section 4.3.1, AXELOS.

NEW QUESTION # 15

Which is an important factor when working in a distributed model?

- A. Functional roles work in the same location
- B. Use of sophisticated tools and techniques
- C. Effective use of information portals
- D. Staff physically co-located to ensure team cohesion

Answer: C

Explanation:

The P3O Foundation (2013) manual identifies effective use of information portals as a key factor in a distributed model. Section 5.3.1 states, "In a distributed P3O model, effective use of information portals is crucial to facilitate communication and coordination among geographically dispersed teams." This contrasts with co-location (B), same-location roles (C), or sophisticated tools (D), which are impractical or less critical in distributed settings. The 2013 edition emphasizes technology's role in overcoming distance, ensuring consistent information sharing. This supports efficient collaboration and governance in decentralized structures.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 16

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