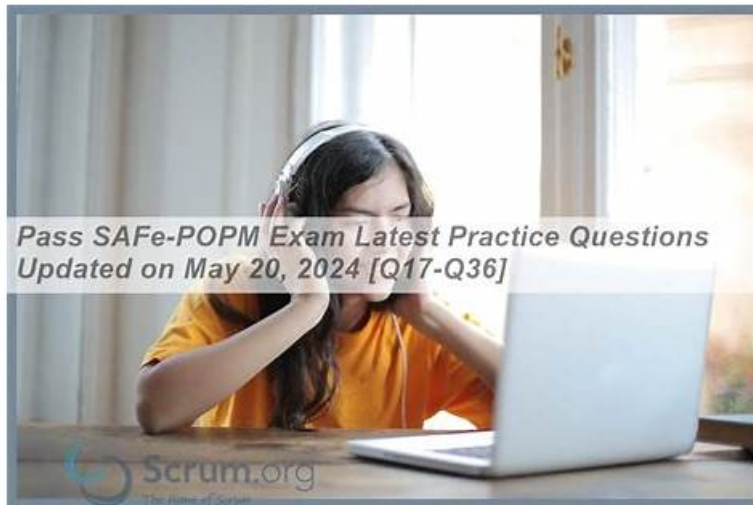


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Scrum SAFe Product Owner/Product Manager POPM (6.0) Sample Questions (Q46-Q51):

NEW QUESTION # 46

What is one step when determining initial team capacity during PI Planning?

- A. Ensure Product Owner/Product Manager approval for all time-based capacity adjustments
- B. Add together all of the points from recently completed Features
- C. Subtract one point for every team member's vacation day, public holiday, or training day
- D. Compare final team capacity across all teams

Answer: C

Explanation:

Explanation

One step when determining initial team capacity during PI Planning is to subtract one point for every team member's vacation day,

public holiday, or training day. This step helps the team to adjust their capacity based on the actual availability of each team member for the upcoming Program Increment (PI)¹. By accounting for the time-based capacity adjustments, the team can plan their work more realistically and avoid overcommitting or underdelivering².

References:

*PI Planning - Scaled Agile Framework

*How to Improve Your Agile Team's Capacity Planning - Method

NEW QUESTION # 47

What does a Kanban board demonstrate?

- A. The cost of delay of each item on the board
- **B. Where a team has too much work-in-process (WIP)**
- C. A burndown chart of work completed in the Iteration
- D. The accumulated value of a team's work

Answer: B

Explanation:

Explanation

A Kanban board is a visual tool that helps teams manage the flow of work from start to finish. It shows the steps of the team's workflow, the work items in each step, and the work-in-process (WIP) limits for each step¹. A Kanban board demonstrates where a team has too much work-in-process (WIP), which is the number of work items that are being worked on at any given time. Having too much WIP can cause delays, bottlenecks, and waste in the value stream². By using a Kanban board, teams can identify and resolve the sources of excessive WIP, and optimize their flow and throughput³.

References:

*SAFe Team Kanban - Scaled Agile Framework

*Applying Kanban in SAFe - Scaled Agile Framework

*What is a Kanban Board, and How Do You Use It? - How-To Geek

NEW QUESTION # 48

What system delivers a product or service to a Customer?

- **A. Operational Value Stream**
- B. Kanban System
- C. Dual Operating System
- D. Development Value Stream

Answer: A

Explanation:

An Operational Value Stream (OVS) is the sequence of activities needed to deliver a product or service to a customer¹. Examples include manufacturing a product, fulfilling an order, admitting and treating a medical patient, providing a loan, or delivering a professional service¹. An OVS is the system that delivers value to the customer and generates revenue for the enterprise². In SAFe, OVSs are the primary focus of the Customer Centricity competency, which aims to understand and meet the needs and expectations of the customer³.

Some additional information that might be helpful for you are:

* The other options (A, C, and D) are not systems that deliver a product or service to a customer, but rather systems or concepts that support or enable the delivery of value.

* A Kanban System is a method of visualizing and managing the flow of work in a value stream⁴. A Kanban System can be applied to any type of value stream, whether operational or developmental, to improve efficiency, quality, and predictability⁴.

* A Development Value Stream (DVS) is the sequence of activities needed to convert a business hypothesis into a digitally-enabled solution that delivers customer value. A DVS is the system that develops and supports the solutions used by the OVSs. In SAFe, DVSs are the primary focus of the Agile Product Delivery competency, which aims to continuously explore, integrate, deploy, and release value.

* A Dual Operating System is a concept proposed by John Kotter that describes the need for organizations to balance the traditional hierarchical structure with a more agile and networked structure. A Dual Operating System enables organizations to exploit their existing capabilities while exploring new opportunities for innovation and growth. In SAFe, a Dual Operating System is achieved by applying the Lean-Agile Leadership competency, which fosters a culture of learning and empowerment.

NEW QUESTION # 49

Which of the following events shows how well the ART is progressing toward meeting the PI Objectives?

- A. Inspect and Adapt
- B. PI Planning
- C. Backlog Refinement
- D. PO Sync

Answer: A

Explanation:

Explanation

The event that shows how well the Agile Release Train (ART) is progressing toward meeting the Program Increment (PI) objectives is the Inspect and Adapt (I&A) event. The Inspect and Adapt event occurs at the end of each PI and provides an opportunity for the entire ART to reflect on the progress made during the PI, identify and address the root causes of any impediments, and plan for improvement actions in the next PI.

*Inspect and Adapt - Scaled Agile Framework

NEW QUESTION # 50

In the Continuous Exploration phase of the Continuous Delivery Pipeline, what is a key activity performed by Product Managers and Product Owners?

- A. Ensure the Architecture team has sufficient capacity
- B. Negotiate Supplier contracts
- C. Hypothesize what would create value for Customers
- D. Prioritize the Team Backlog

Answer: C

Explanation:

The SAFe POPM workbook describes Continuous Exploration as the phase used to understand Customer needs . The Continuous Exploration model includes the activities Hypothesize, Collaborate and Research, Architect, and Synthesize , with Product Management involved in that flow. Therefore, the key activity is to hypothesize what would create value for Customers .

NEW QUESTION # 51

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