

# MSP-Practitioner Study Tool, MSP-Practitioner Exam Syllabus



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## Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Risk and Issue Management: Acquire advanced knowledge of identifying, assessing and managing risks and issues that can impact a programme's success.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.</li></ul>
Topic 4	<ul style="list-style-type: none"><li>Problem Solving: Develop expertise in addressing complex programme management challenges and resolving issues efficiently and effectively.</li></ul>
Topic 5	<ul style="list-style-type: none"><li>Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success.</li></ul>

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## Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q28-Q33):

### NEW QUESTION # 28

Who approves Business Case?

- A. Programme Manager
- **B. SRO**
- C. BCM
- D. Sponsoring Group

**Answer: B**

### NEW QUESTION # 29

Which of the following is not an Input to delivering the capability?

- A. Blueprint
- B. Business Case
- **C. Project outputs**
- D. Project dossier

**Answer: C**

Explanation:

Project outputs are actually the output of delivering the capability, not an input. Inputs to delivering the capability include the Project Dossier, Business Case, and Blueprint, which provide the framework, justification, and detailed design for what is to be delivered. The MSP Practitioner clarifies: "Project outputs are output of delivering the capability," meaning these are the tangible products or deliverables produced by the projects managed within the programme. In contrast, the Project Dossier contains detailed descriptions and plans for the projects, the Business Case justifies the programme's existence and value, and the Blueprint defines the future state and capabilities required.

This distinction is important because delivering the capability depends on having a clear, approved vision (Blueprint), a solid business justification (Business Case), and a structured project plan (Project Dossier).

Only once these inputs are in place can project outputs be successfully created and integrated to achieve the programme's objectives.

Understanding this flow ensures that programme teams focus on the correct artefacts at each stage-inputs for planning and delivery, outputs for realization and benefits management-ensuring clarity and control throughout the transformational flow.

### NEW QUESTION # 30

There is a risk that the utilities market is changing, with green energy solutions becoming more attractive to customers. As UU does not currently offer this type of green energy, the benefits gained from cross-selling electricity and gas to current water customers may be overestimated.

Which activity is relevant in the 'plan' phase of the Plan-Do-Check-Act (PDCA) cycle?

- A. Surveying customers to assess if they are aware of UU's new green tariff introduced in response to this risk
- B. Scheduling daily monitoring of how many current water customers also buy either electricity or gas services
- **C. Analysing the market trends for utility companies offering green energy solutions and how many customers they gain**
- D. Purchasing and selling a small amount of energy from renewable sources to provide an element of environmental credibility

**Answer: C**

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Plan-Do-Check-Act (PDCA) cycle is applied throughout MSP to ensure continuous improvement and effective risk management. In the context of risk management, the 'Plan' phase involves identifying and assessing risks, understanding the current environment, and designing the appropriate responses. It is the analytical stage where the programme team gathers data to understand the scale and proximity of a threat to the programme's benefits.

In this scenario, the risk is a shift in market preference toward green energy. Option B is the correct activity for the 'Plan' phase

because it involves research and analysis. Before a response can be designed (Do), the programme must understand the market trends and the potential impact on the cross-selling benefits.

Analyzing how many customers competitors are gaining through green energy provides the evidence base needed to adjust the Business Case or the Benefit Profiles. In contrast, Option D represents the 'Do' phase (implementing a response), Option A represents the 'Check' phase (monitoring results), and Option C is also a 'Check' or 'Act' activity to verify the effectiveness of a response already taken. For the 'Plan' phase, the focus remains on understanding the uncertainty to enable informed decision-making.

### NEW QUESTION # 31

Which of the following is Not a core element of successful communication?

- A. Identifying correct people to communicate
- B. Stakeholder identification and analysis
- C. Feedback Collection system
- D. Message Clarity and consistency

Answer: A

### NEW QUESTION # 32

Who is accountable for approval to proceed?

- A. SRO
- B. Programme board
- C. Group of directors
- D. Sponsoring Group

Answer: A

### NEW QUESTION # 33

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