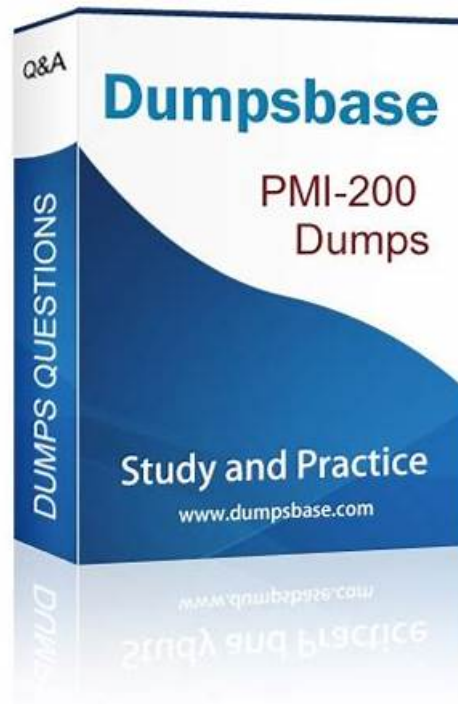


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## PMI Agile Certified Practitioner (PMI-ACP)® Sample Questions (Q27-Q32):

### NEW QUESTION # 27

An agile project manager is working on a project to develop a customer service website. The project manager is organizing a workshop to plan the next release: To add the feature of receiving and resolving customer complaints. Which two actions should the project manager ask the team members to take before the workshop? (Choose two.)

- A. Prepare an effort estimation for each story based on their technical expertise.
- **B. Read and identify user stories from the backlog that will contribute to accomplishing the goal.**
- **C. Consider the possible risks of each selected user story and the value they add for the final user.**
- D. Prepare a list of tasks required to accomplish the goal and the order in which they should be executed.
- E. Compile a list of ideas to improve the velocity of the team so they can plan more story points in the next sprint.

**Answer: B,C**

Explanation:

Before the workshop, the team members should read and identify relevant user stories from the product backlog that directly contribute to the goal of developing the feature for receiving and resolving customer complaints. This ensures that the stories being worked on are well-understood and aligned with the release goal.

The team should also consider the possible risks associated with each selected user story, such as technical challenges or dependencies. Additionally, they should evaluate the value each story adds to the final user (customer), ensuring that the team focuses on delivering maximum value in the release.

#### **NEW QUESTION # 28**

An agile coach is facing a dilemma: On one hand, there is a requirement that is vital and will consume all capacity of the team. On the other hand, there are some chore-related tasks that will improve the team's ability to produce results. The team insists on implementing these tasks since they will increase efficiency.

What should the agile coach do?

- **A. Get the product owner and team to meet to prioritize the work.**
- B. Characterize chores as low priority since they do not add obvious value to the product
- C. Delegate chore-related tasks to another team.
- D. Escalate the issue to the shareholders/steering committee.

**Answer: A**

#### **NEW QUESTION # 29**

A product owner concludes that the majority of a project's value can be delivered by completing only the first half of the prioritized backlog. What should the product owner do next?

- A. Meet with project stakeholders to review the backlog and determine if the scope should be adjusted
- **B. Work with the team to deploy the first half of the backlog to ensure that value is realized**
- C. Remove the second half of the backlog, and communicate their decision in the next backlog grooming meeting
- D. Reprioritize backlog items to future iterations

**Answer: B**

#### **NEW QUESTION # 30**

A team using Kanban identifies that their cycle time has significant variation. After brainstorming, the team determines that the root cause is the stones' varying sizes and risks.

What should the team do?

- A. Create a dedicated overflow swimlane on the Kanban board for stories that are too large
- B. Reduce work in progress (WIP) limits to accommodate slack for riskier stories
- **C. Set a policy to break down stories larger than a specified complexity then adjust the WIP**
- D. Create a triage step on the Kanban board to pre-identify risky stones

**Answer: C**

#### **NEW QUESTION # 31**

After completing the release plan, the team realizes that the project is very likely to have a negative ROI. What should the team do?

- **A. Prioritize the backlog, and remove low-priority stories from the release plan to ensure a positive ROI**

- B. Replace some team members to reduce the release costs and minimize a negative ROI
- C. Communicate the risk of a negative ROI to the stakeholders, and update the release plan
- D. Perform a root-cause analysis to remove waste from the delivery process and increase the ROI.

**Answer: A**

## NEW QUESTION # 32

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