

# CBCI Test Torrent and CBCI Preparation Materials: Certificate of the Business Continuity Institute (CBCI) - CBCI Practice Test



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## BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>• Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>• Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.</li></ul>
Topic 3	<ul style="list-style-type: none"><li>• Design: Here, learners explore how to translate analysis into strategic plans by developing continuity designs that mitigate identified risks, ensuring critical operations remain functional or can be quickly restored during disruptions.</li></ul>
Topic 4	<ul style="list-style-type: none"><li>• Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.</li></ul>
Topic 5	<ul style="list-style-type: none"><li>• Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.</li></ul>

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## **BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q79-Q84):**

### **NEW QUESTION # 79**

Business as usual (BAU) plans document processes for restoring an organization to its original state and should:

- A. Be developed in detail prior to any incident occurring
- **B. Take into consideration possibility of new vulnerabilities resulting from impacted resources**
- C. Focus on resuming activities in reverse order of Recovery Time Objectives (RTOs)
- D. Be based on the availability of primary resources prior to the incident

**Answer: B**

Explanation:

Business as usual (BAU) plans are designed to restore normal operational conditions after a disruption, often returning systems and processes to pre-incident states. The CBCI 7.0 course underlines that these plans must consider new vulnerabilities that may arise as a result of the disruption's impact on resources or operational environments. Incidents can introduce changes such as weakened controls, damaged infrastructure, or altered workflows, which must be addressed to prevent recurrence or new risks. While BAU plans should be prepared in advance, the focus is not just on resource availability or reversing recovery sequences but on understanding the dynamic context post-disruption. This approach ensures resilience not only in restoration but in strengthening the organization against future incidents.

Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis and Recovery, pages 60-62.

### **NEW QUESTION # 80**

Which of the following explains the value that can be added when personnel embrace Business Continuity rather than seeing it as something embedded in their job role?

- A. Personnel are aware of Business Continuity and attend meetings if required to
- B. Personnel complete tasks as instructed within the time allocated
- **C. Personnel feel committed to Business Continuity and ensure that their tasks are completed promptly and with attention to detail**
- D. Personnel view Business Continuity as additional requirements which demand further training

**Answer: C**

Explanation:

Personnel who genuinely embrace Business Continuity demonstrate commitment beyond compliance, proactively ensuring tasks related to continuity are completed promptly and with thoroughness. The CBCI 7.0 course stresses that this attitude leads to better preparedness, reduces risks, and enhances recovery capabilities, driving organizational resilience. Merely attending meetings or completing tasks as instructed reflects minimal engagement, whereas embracing continuity fosters ownership and accountability.

Reference: CBCI 7.0 Study Guide, Module 4: Business Continuity Culture and Engagement, pages 72-74.

### **NEW QUESTION # 81**

Which of the following is an action that the Business Continuity professional will take as part of the process of strategy determination?

- A. Prepare a communications brief to advise all external stakeholders of the outcome of the gap analysis and the plan for acting on the findings
- B. Develop a mandatory training schedule to ensure that all personnel are required to address any skills gaps relevant to the delivery of priority products, services, activities, and processes
- **C. Work with the relevant product, services, activity, or process owner to develop a specification for an appropriate solution**
- D. Design a strategy for agreement with top management that can then be delegated to the relevant owners of priority products, services, activities, and processes

**Answer: C**

Explanation:

Strategy determination is a collaborative process where the Business Continuity professional works directly with owners of priority products, services, activities, or processes to develop detailed specifications for solutions that meet continuity requirements. The CBCI 7.0 course highlights this partnership as essential to ensure strategies are practical, aligned with operational realities, and capable of achieving recovery objectives.

While designing high-level strategies and managing communication are important, hands-on collaboration with operational owners facilitates realistic, implementable solutions. This approach increases ownership, ensures accuracy, and fosters smoother implementation.

Reference: CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 92-95.

#### **NEW QUESTION # 82**

Which of the following is demonstrated where an organization includes Business Continuity in induction processes and sets Business Continuity objectives for personnel?

- **A. The organization's Business Continuity culture**
- B. The organization's approach to risk assessment
- C. The use of validation
- D. The role of the Business Continuity professional

**Answer: A**

Explanation:

Embedding Business Continuity into induction and setting objectives for personnel clearly indicates amature Business Continuity culture. The CBCI 7.0 course details that a strong culture is characterized by widespread awareness, commitment, and integration of Business Continuity principles into everyday activities. Including continuity in induction familiarizes new staff with the organization's resilience expectations, while individual objectives reinforce personal accountability. This cultural embedding supports sustainable continuity practices and improves the likelihood of effective responses during disruptions. It reflects a proactive organizational mindset rather than isolated activities or roles.

Reference: CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 65-70.

#### **NEW QUESTION # 83**

A strategic plan:

- A. Should contain procedures for responding to emergencies, including threats to life, or the environment
- **B. May be supported by a separate crisis communications plan**
- C. Should identify viable options to coordinate efforts of the operational teams
- D. May contain procedures for coordinating the transportation of personnel to alternate facilities

**Answer: B**

Explanation:

Strategic plans set the overarching framework and objectives for Business Continuity and are often supported by separate tactical or crisis communication plans tailored to communication needs during disruptions. The CBCI 7.0 course clarifies that while strategic plans guide overall responses, detailed emergency procedures and logistics coordination typically reside in operational or tactical plans, ensuring clarity and focus at different planning levels.

Reference: CBCI 7.0 Study Guide, Module 5: Solutions Design and Planning, pages 100-103.

#### **NEW QUESTION # 84**

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