Quiz PMP - Project Management Professional (2025 Version)–Professional Associate Level Exam

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PMI Project Management Professional (2025 Version) Sample Questions (Q558-Q563):

NEW QUESTION # 558
In the initiating phase of a project, the project manager and team members are prioritizing the product backlog along with the product owner. What should the project manager do next?

- A. Produce a value-added product for the customer in the beginning of the project.
- B. Produce a value-added product for the customer in each phase of the project.
- C. Produce a value-added product for the customer as continuously as possible.
- D. Produce a value-added product along with the supporting documentation.

Answer: B

Explanation:
In the context of Agile project management, which is often associated with PMP and PMI's standards, the focus is on delivering value to the customer incrementally throughout the project lifecycle. This approach aligns with the Agile principle of delivering working software frequently, from a couple of weeks to a couple of months, with a preference to the shorter timescale. Therefore, after prioritizing the product backlog, the project manager should aim to produce a value-added product for the customer in each phase of the project, ensuring continuous delivery of value.
: The answer is verified based on the principles outlined in the Agile Practice Guide provided by PMI, which complements the PMBOK Guide. Additionally, the Professional in Business Analysis (PMI-PBA) reference materials emphasize the importance of continuously meeting customer needs and delivering value throughout the project lifecycle.

NEW QUESTION # 559
A project manager, with a learn spread across different continents discovers that sone team members' performance is decreasing During a performance review meeting, these team members complain that meetings are scheduled outside of normal working hours What should the project manager do?

- A. Order the team members to accommodate the time-zone differences.
- B. Use new collaboration techniques
- C. Meet with the line manager to find resources that are more committed to the project.
- D. Update the communications management plan.

Answer: D

NEW QUESTION # 560
A project manager is leading a technically complex project. The project is part of a strategic program of work and the first to use an agile approach. One of the board members is interested in attending a meeting to see how the delivery of the project scope is progressing.
What should the project lead do?

- A. Invite the board member to the next sprint retrospective.
- B. Invite the board member to a separate demo.
- C. Invite the board member to the next daily standup.
- D. Invite the board member to the next sprint review.

Answer: D

Explanation:
In an agile project, the sprint review is the appropriate meeting for stakeholders, including board members, to attend. It is a formal opportunity to inspect the increment of the project's deliverables and adapt the product backlog if needed. The sprint review is designed to gather actionable feedback and foster collaboration between the development team and stakeholders12.
References: = Agile practices in project management encourage stakeholder involvement in product backlog and project progress1. The PMI also highlights the importance of stakeholder engagement in agile projects, suggesting their participation in planning and review sessions2. Additionally, the importance of board member attendance in meetings is emphasized as it is essential for legal transaction of business and effective board engagement3.

NEW QUESTION # 561
You are currently in the process of acquiring your project team and are working with functional managers to ensure that the project receives the appropriate staff during the required time frame. Which of the following BEST describes the tool/ technique you are using?

- A. Virtual teams
- B. Pre-assignment

- C. Negotiation
- D. Acquisition

Answer: C

NEW QUESTION # 562

Which technique is commonly used for the Perform Quantitative Risk Analysis process?

- A. Brainstorming
- B. Strategies for opportunities
- C. Decision tree analysis
- D. Risk data quality assessment

Answer: C

Explanation:
Section: Initiation
Explanation

NEW QUESTION # 563

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