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### Peoplecert MSP-Practitioner Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"><li>Benefits Realization: Master techniques for identifying, defining, tracking and realizing the full range of benefits a programme is intended to deliver, with a focus on benefits measurement and realization.</li></ul>
Topic 2	<ul style="list-style-type: none"><li>Governance and Control: Gain an in-depth understanding of programme governance, including setting up and maintaining governance structures, accountability mechanisms and assurance processes to deliver programme success.</li></ul>

Topic 3	<ul style="list-style-type: none"> <li>• Quality Management: Understand quality assurance and control processes to ensure that programme deliverables and outcomes meet or exceed defined quality standards.</li> </ul>
Topic 4	<ul style="list-style-type: none"> <li>• Resource Management: Learn how to allocate and optimize resources (human, financial and material) effectively, even in complex and changing environments, to achieve programme objectives.</li> </ul>
Topic 5	<ul style="list-style-type: none"> <li>• Risk and Issue Management: Acquire advanced knowledge of identifying, assessing and managing risks and issues that can impact a programme's success.</li> </ul>

## Peoplecert MSP Practitioner, 5th edition Exam Sample Questions (Q39-Q44):

### NEW QUESTION # 39

Who produces Business Case?

- A. BCM
- B. Sponsoring Group
- C. SRO
- D. Programme Manager

**Answer: D**

### NEW QUESTION # 40

The programme is in the 'deliver the capabilities' process in Tranche 1. The Employment Contracts Project needs to identify the skills and qualifications for call centre staff. The Call Centre Manager is concerned that the delivery of the web-based portal, being delivered in Tranche 2, will affect the skills required. They are worried that this may lead to some considerable rework during Tranche 2.

Which role should be responsible for making sure that the Call Centre Manager's concerns are properly managed?

- A. Sponsoring group members
- B. Programme office lead
- C. Senior responsible owner
- D. Programme manager

**Answer: D**

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

In MSP 5th Edition, the 'Deliver the capabilities' process is primarily concerned with the day-to-day coordination and management of the projects within a tranche. The Programme Manager is the role responsible for the setup, management, and delivery of the programme. A key part of this role is managing the dependencies between projects and across tranches to ensure that the capability delivered is coherent and remains aligned with the target operating model.

The concern raised by the Call Centre Manager is a classic dependency and risk management issue. The work in Tranche 1 (Employment Contracts) must be aligned with the future work in Tranche 2 (Web-based portal) to avoid the "rework" mentioned. According to the MSP framework, the Programme Manager is responsible for ensuring that project managers are aware of these interdependencies. They must facilitate the necessary communication between the functional business leads (like the Call Centre Manager) and the project teams.

While the SRO (Option B) is ultimately accountable for the programme's success, the active management of these operational risks and the coordination of technical work to prevent waste falls squarely within the remit of the Programme Manager. The Programme Manager ensures that the design remains consistent across the tranches, thereby addressing the root cause of the manager's concern before it manifests as an actual issue.

### NEW QUESTION # 41

Which of the following defines an Emergent programme?

- A. Translation of political priorities into a programme to refine and deliver desired changes
- B. Must do programmes often due to result of an external event and aimed to avoid negative implications
- C. Evolved from concurrent, individual projects with need to ensure compliance to organization strategy
- D. Programme focused on transforming the way business functions

**Answer: C**

#### NEW QUESTION # 42

The programme is now in the 'close the programme' process. All the planned training from the Training Project has been completed. However, it is too early to tell how much impact the training will have on service to customers. This will need to be monitored during normal business operation.

Which theme is MOST relevant to this situation?

- A. Design
- B. Structure
- C. Organization
- D. Knowledge

**Answer: D**

Explanation:

Comprehensive and Detailed 200 to 250 words of Explanation From Exact Extract of project- programme-and-portfolio-management of 5th Edition MSP:

The Knowledge Theme in MSP 5th Edition is not only about the information used during the programme but also about the knowledge and data that must persist after the programme has closed. A key element of this theme is Benefit Realization, which often continues long after the programme's formal closure.

Option B is the correct answer. The situation described involves the long-term monitoring of a benefit (improved service to customers) that resulted from a programme output (the training). According to MSP 5th Edition, when a programme closes, the responsibility for ongoing benefit monitoring and the capture of

"lessons learned" must be handed over to the permanent organization. The Knowledge theme ensures that the frameworks for measuring these impacts (the Benefit Realization Plan) are in place and that the

"knowledge" of how to measure success is transferred to the Business Change Managers or operational leads. This ensures that the organization continues to track the value of the investment even after the programme team has disbanded. This focus on post-closure data and the persistence of information for future learning is a core pillar of the Knowledge theme within the MSP framework.

#### NEW QUESTION # 43

Which type of cost is associated in training, moving and supporting an operational unit?

- A. Business change and transition cost
- B. Capital cost
- C. Benefits realization cost
- D. Programme management cost

**Answer: A**

#### NEW QUESTION # 44

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