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PMI PMI-CPMAI Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Iterating Development and Delivery of AI Projects (Phase IV): This section of the exam measures the skills of an AI Developer and covers the practical stages of model creation, training, and refinement. It introduces how iterative development improves accuracy, whether the project involves machine learning models or generative AI solutions. The section ensures that candidates understand how to experiment, validate results, and move models toward production readiness with continuous feedback loops.
Topic 2	<ul style="list-style-type: none"> Operationalizing AI (Phase VI): This section of the exam measures the skills of an AI Operations Specialist and covers how to integrate AI systems into real production environments. It highlights the importance of governance, oversight, and the continuous improvement cycle that keeps AI systems stable and effective over time. The section prepares learners to manage long term AI operation while supporting responsible adoption across the organization.
Topic 3	<ul style="list-style-type: none"> Managing Data Preparation Needs for AI Projects (Phase III): This section of the exam measures the skills of a Data Engineer and covers the steps involved in preparing raw data for use in AI models. It outlines the need for quality validation, enrichment techniques, and compliance safeguards to ensure trustworthy inputs. The section reinforces how prepared data contributes to better model performance and stronger project outcomes.

Topic 4	<ul style="list-style-type: none"> • Matching AI with Business Needs (Phase I): This section of the exam measures the skills of a Business Analyst and covers how to evaluate whether AI is the right fit for a specific organizational problem. It focuses on identifying real business needs, checking feasibility, estimating return on investment, and defining a scope that avoids unrealistic expectations. The section ensures that learners can translate business objectives into AI project goals that are clear, achievable, and supported by measurable outcomes.
Topic 5	<ul style="list-style-type: none"> • The Need for AI Project Management: This section of the exam measures the skills of an AI Project Manager and covers why many AI initiatives fail without the right structure, oversight, and delivery approach. It explains the role of iterative project cycles in reducing risk, managing uncertainty, and ensuring that AI solutions stay aligned with business expectations. It highlights how the CPMAI methodology supports responsible and effective project execution, helping candidates understand how to guide AI projects ethically and successfully from planning to delivery.

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PMI Certified Professional in Managing AI Sample Questions (Q61-Q66):

NEW QUESTION # 61

A fintech AI project uses third-party data sources for credit risk modeling. The project manager is concerned about compliance and accountability if the external data quality changes. Which control best supports responsible and trustworthy AI delivery?

- A. Only document model performance once at launch
- **B. Establish data governance and supplier controls, including auditability and monitoring**
- C. Allow each team to apply its own data definitions
- D. Remove all external data sources immediately

Answer: B

Explanation:

PMI's trustworthy AI framing highlights governance, transparency, and accountability as essential ingredients for systems people can interpret and monitor. When third-party data feeds can change, the PMI-aligned approach is to establish governance and supplier controls that define data quality expectations, lineage, permitted uses, privacy constraints, and monitoring/audit mechanisms. This supports accountability by making data dependencies explicit and enabling early detection when upstream changes degrade model behavior. Removing external data (B) may be unnecessary and can reduce predictive power; a responsible approach is controlled use, not blanket elimination. One-time documentation at launch (C) fails to address lifecycle change. Allowing inconsistent definitions across teams (D) increases risk of aggregation errors and noncompliance. PMI-CPMAI's emphasis on responsible practices (privacy/security, governance, monitoring) supports the structured governance and monitoring option as the best control.

NEW QUESTION # 62

A project manager is preparing a contingency plan for an AI-enabled underwriting platform. During outages, the business must still make time-sensitive decisions. What strategy best supports business continuity?

- A. Only increase marketing to offset the outage
- B. Keep the AI system running without monitoring to avoid interruptions
- C. Stop all underwriting until the AI system returns
- **D. Implement a manual override process with defined escalation and decision rules**

Answer: D

Explanation:

PMI-CPMAI highlights the need to manage AI operational risks through structured contingency planning and trustworthy AI governance. A business continuity-aligned contingency strategy is a manual override with clear escalation and decision rules so critical underwriting decisions can continue when the AI platform is unavailable. This is consistent with CPMAI expectations for operational readiness and accountability: define alternate operating modes, ensure decision traceability, and maintain service reliability despite disruptions.

Stopping all underwriting (B) fails the "must still decide" requirement. Running without monitoring (C) violates trustworthy AI controls and increases the chance of unnoticed failures or harmful decisions.

Marketing (D) does not address continuity of operations. A defined manual override aligns with governance principles by preserving accountability and ensuring the organization can meet obligations during system downtime.

NEW QUESTION # 63

An IT services company is working on a project to develop an AI-based customer support system. During data preparation, the project manager needs to clean and transform customer interaction logs.

What is an effective technique to handle any missing data?

- A. Fill missing values with zeros without analysis
- B. Ignore missing data if it seems insignificant
- C. Duplicate existing data to fill in missing gaps
- **D. Remove records with missing values if minimal**

Answer: D

Explanation:

In PMI-aligned AI data management practices, handling missing data is approached from a risk, quality, and fitness-for-use perspective. Before model development, the project manager must ensure that the dataset is not only complete enough, but also representative and unbiased for the intended AI use case. When the portion of missing data is minimal and not systematically biased, a common, acceptable mitigation is to remove those records so that the remaining dataset maintains integrity and consistency while avoiding the introduction of artificial or misleading values.

Options B and C (duplicating data or blindly filling zeros) can create serious distortions in the underlying data distribution, leading to biased model behavior, degraded performance, and weaker generalization, which contradicts responsible AI practices highlighted in PMI-style guidance. Simply ignoring missing data (option A) without a structured strategy or analysis is also discouraged, as it hides potential data quality issues and can propagate errors downstream.

Therefore, in line with good AI data preparation practice, when missingness is genuinely limited and not concentrated in critical attributes, removing records with missing values if minimal (option D) is the most effective and responsible approach among the given choices.

NEW QUESTION # 64

A project team is trying to determine the most suitable environment to operationalize their AI/machine learning (ML) solution. They need to consider various factors to help ensure a successful implementation.

What should the project manager do?

- A. Evaluate the system's scalability options
- **B. Identify the end users and their interactions**
- C. Consider the cost of implementation
- D. Analyze the solution's compliance requirements

Answer: B

Explanation:

When choosing an environment to operationalize an AI/ML solution, PMI-CPMAI guidance stresses starting from stakeholders and end-user interactions, then deriving technical choices (infrastructure, deployment model, integration pattern) from those needs.

Identifying who the end users are, how they will interact with the system, and in which workflows and channels is crucial. This includes understanding whether the AI will be consumed via dashboards, embedded in existing applications, via APIs, or as decision support in specific business processes.

Once these interaction patterns are clear, the project manager and technical team can determine environment needs: latency requirements, availability, integration points, security boundaries, on-prem vs. cloud, edge vs.

centralized deployment, and needed tooling for monitoring and MLOps. Scalability (option A), cost (option B), and compliance (option D) are all important factors, but they are secondary considerations that should be evaluated in the context of how users will

actually use the system.

PMI's AI lifecycle view emphasizes that environment and architecture decisions must be requirements- driven, not purely cost- or technology-driven. Therefore, the project manager should first identify the end users and their interactions with the solution (option C) as the basis for selecting the most suitable operational environment.

NEW QUESTION # 65

A team is in the early stages of an AI project. They need to ensure they have the necessary data and technology to support AI solution development.

What is the first step the project team should complete?

- A. Assess the team's current AI and data expertise
- B. Identify the gaps and procure the needed tools
- C. Outline the business objectives for the AI project
- **D. Verify the availability and quality of the required data**

Answer: D

Explanation:

In the PMI-CP in Managing AI guidance, early AI project work includes confirming that the data foundation is viable before committing to specific tools or architectures. For AI initiatives, data is the primary constraint: if the right data does not exist, is incomplete, or is of low quality, no choice of technology will rescue the solution. Therefore, before assessing tooling gaps or even detailing the technology stack, teams are expected to verify the availability, accessibility, and quality of the required data for the intended use case.

PMI-CPMAI describes data readiness activities such as identifying key data sources, profiling them for completeness and consistency, assessing coverage of relevant populations and time periods, and checking for legal and regulatory constraints around access and use. Only after this verification can the team meaningfully evaluate whether existing platforms, infrastructure, and tools are sufficient, and then identify gaps.

Assessing team expertise or procuring tools are important, but they follow from the prior understanding of what data exists and what is needed for the model. Thus, the first step the project team should complete to ensure they have what they need for AI development is to verify the availability and quality of the required data.

NEW QUESTION # 66

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