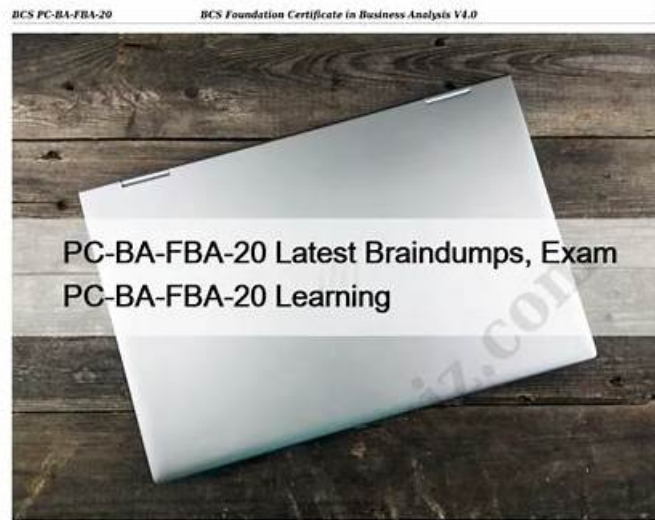


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BCS Foundation Certificate in Business Analysis V4.0 Sample Questions (Q47-Q52):

NEW QUESTION # 47

When undertaking a CATWOE' analysis, which sequence should the first four letters be considered in?

- A. T, A, W, C
- B. T, W, C, A
- C. W, C, T, A
- **D. W, T, C, A**

Answer: D

NEW QUESTION # 48

Which of the following requirement categories would be found in a requirements catalogue?

- a) Functional.
 - b) Non-functional.
 - c) General
 - d) Technical
- **A. a, b, c and d.**
 - B. a and b only
 - C. a, b and c only
 - D. a only.

Answer: A

Explanation:

A Requirements Catalogue (or Requirements Specification) serves as the central repository for all documented requirements for a solution. BCS guidance categorises requirements hierarchically. At the highest level are the Business Requirements (often called General Requirements (c) and Technical Requirements (d)). These constrain the lower-level Solution Requirements, which consist of Functional Requirements (a) (what the system must do) and Non-functional Requirements (b) (quality attributes like performance, security, and usability). Since the catalogue aims to provide a complete picture of the business need and the proposed solution's capabilities, it must contain all four categories: Functional, Non-functional, General (Business), and Technical requirements. (Reference: BCS Requirements Engineering - Requirements Categorisation and Documentation)

NEW QUESTION # 49

What does the position of stakeholders on a power/interest grid represent?

- **A. Where the stakeholders actually are at a point in time.**
- B. Where the stakeholders should be.
- C. Where the stakeholders believe they should be.
- D. Where the stakeholders will be after the proposed change.

Answer: A

Explanation:

The power/interest grid is a tool used in stakeholder analysis to categorize stakeholders based on their level of power (influence) and interest in the project. The position of stakeholders on the grid reflects their current status.

Key Considerations:

Where the Stakeholders Will Be After the Proposed Change: The grid represents the current state, not future projections.

Where the Stakeholders Should Be: The grid does not prescribe ideal positions but reflects actual positions.

Where the Stakeholders Actually Are at a Point in Time: The grid is a snapshot of stakeholders' current power and interest levels.

Where the Stakeholders Believe They Should Be: The grid is based on objective analysis, not subjective beliefs.

Evaluation of Each Option:

A . Where the stakeholders will be after the proposed change:

The grid reflects the present, not future states.

Conclusion: This is not correct .

B . Where the stakeholders should be:

The grid does not prescribe ideal positions but reflects actual positions.

Conclusion: This is not correct .

C . Where the stakeholders actually are at a point in time:

This accurately describes the purpose of the power/interest grid.

Conclusion: This is correct .

D . Where the stakeholders believe they should be:

The grid is based on objective analysis, not subjective beliefs.

Conclusion: This is not correct .

Final Recommendation:

The position of stakeholders on a power/interest grid represents:

C . Where the stakeholders actually are at a point in time.

NEW QUESTION # 50

Which of the following is likely to be an input into the Analysing the Needs' stage of the business analysis process model?

- A. The business case
- **B. Agreed business activity model**
- C. Shortlist of business options.
- D. Validated requirements document

Answer: B

NEW QUESTION # 51

Which of the following actions could sustain business change?

- A. Ensure that improved staff performance is not rewarded
- **B. Develop the coaching skills of selected staff members.**
- C. Establish clear benefits for selected, powerful stakeholders.
- D. Retain the previous system and its associated processes

Answer: B

NEW QUESTION # 52

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