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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	• Implementation: This section covers putting the designed continuity strategies into action, including creating and deploying incident response and business continuity plans, structuring effective response teams, and ensuring operational readiness.
Topic 2	• Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.
Topic 3	• Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 4	• Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.

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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q50-Q55):

NEW QUESTION # 50
A breakdown of internal and external dependencies that may include priority suppliers is an outcome of:

- A. A Product and Services Business Impact Analysis (BIA)
- B. An initial assessment
- C. A risk assessment
- D. An Activity Business Impact Analysis (BIA)

Answer: D

Explanation:
The CBCI 7.0 course explains that anActivity Business Impact Analysis (BIA)provides detailed identification of dependencies necessary to deliver prioritized products and services. This includes internal dependencies such as departments and resources, and external dependencies such as suppliers and partners.
Mapping these dependencies is crucial to understanding potential vulnerabilities and planning continuity solutions that address both internal process interrelations and supply chain considerations. The Product and Services BIA focuses more on outcomes and impacts, while risk assessments identify threats but do not detail operational dependencies. Initial assessments are broader and less detailed.
Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 41-44.

NEW QUESTION # 51
Which of the following is a technique for collecting Business Impact Analysis (BIA) information?

- A. Monthly budget reviews
- B. Workplace health and safety reviews
- C. Workplace observation
- D. Questionnaires and surveys

Answer: D

Explanation:
Questionnaires and surveys are widely used and effective techniques for gathering BIA information. They enable the Business Continuity professional to collect standardized data on activity priorities, dependencies, and recovery requirements from a broad range of stakeholders. The CBCI 7.0 course highlights that well- designed questionnaires provide structured insights while being scalable and efficient, especially in larger organizations. While workplace observation and reviews provide useful context, and budget reviews may give financial perspectives, they are not primary tools for capturing the detailed operational data needed for BIAs.
Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 45-48.

NEW QUESTION # 52
When establishing a Business Continuity Management System (BCMS), engagement with stakeholders is important. Which of the following is NOT a reason for engaging with internal stakeholders?

- A. Engagement of stakeholders will reduce the potential for conflict at later stages of the programme
- B. Existing policies and procedures may be relevant to the BCMS so early identification will reduce the risk for duplication of work
- C. Early collaboration with colleagues will engage them in the process and secure support for the ongoing development and implementation of the BCMS
- D. Involving stakeholders will reduce the workload and responsibilities of the Business Continuity Professional as administrative activities can be delegated to other staff

Answer: D

Explanation:
While stakeholder engagement facilitates collaboration, reduces conflict, and helps identify relevant policies, it doesnotprimarily serve to lessen the workload of the Business Continuity Professional by delegating administrative tasks. The CBCI 7.0 course clarifies that

stakeholder involvement is about gaining support, expertise, and ownership rather than shifting administrative burdens. The Business Continuity Professional retains core responsibility for managing the BCMS, though collaboration supports efficient and effective program delivery.
Reference:CBCI 7.0 Study Guide, Module 1: Stakeholder Engagement, pages 19-22.

NEW QUESTION # 53

Which of the following statements about embracing Business Continuity is correct?

- **A. Embracing Continuity is where personnel commit to Business Continuity because they believe that is necessary to protect the organization and its interested parties**
- B. Embracing Business Continuity is relevant only to top management as other personnel are required to comply with tasks in their role description
- C. Embracing Business Continuity can be described as a corporate mandate driven by policy
- D. Embracing Business Continuity is a culture that exists separately from the organization's culture

Answer: A

Explanation:
The CBCI 7.0 course defines embracing Business Continuity as a cultural commitment by personnel who recognize the importance of Business Continuity in protecting organizational interests. It goes beyond policy mandates or role compliance and reflects genuine belief and ownership. Embracing Business Continuity is integrated with the broader organizational culture rather than existing separately. This deep commitment improves resilience and the effectiveness of continuity efforts at all levels.
Reference:CBCI 7.0 Study Guide, Module 4: Business Continuity Culture, pages 65-68.

NEW QUESTION # 54

The purpose of an external audit of the Business Continuity Management System (BCMS) is to:

- A. Make recommendations on alternative ways of meeting recovery time objectives (RTOs)
- **B. Provide independent assurance on a set of Business Continuity processes and controls**
- C. Confirm that the organization is fully prepared to respond to incidents
- D. Assess the performance of the members of top management team in relation to Business Continuity

Answer: B

Explanation:
External audits provide independent verification that the BCMS complies with relevant standards, policies, and regulatory requirements. The CBCI 7.0 course clarifies that audits assess the design, implementation, and effectiveness of Business Continuity processes and controls to assure stakeholders that the system functions as intended. The audit does not specifically test operational readiness or management performance but focuses on conformance and control integrity, enabling informed decision-making about system improvements.
Reference:CBCI 7.0 Study Guide, Module 6: Audit and Review, pages 135-138.

NEW QUESTION # 55

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