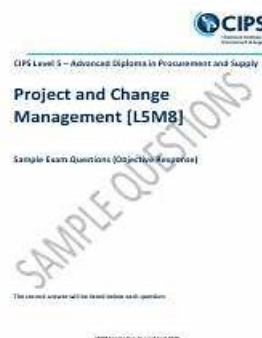


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CIPS Project and Change Management Sample Questions (Q89-Q94):

NEW QUESTION # 89

The stakeholder register is the output of the _____ process of project stakeholder management.

- A. executing
- B. initiating
- C. planning
- D. monitoring and controlling

Answer: A

NEW QUESTION # 90

Which of the following are often considered the success factors for a project? Select TWO

- A. strong management of external stakeholders
- B. well planned
- C. large budget
- D. well-defined objectives and requirements

Answer: B,D

Explanation:

Core success factors highlighted include robust planning and clear, well-defined objectives/requirements.

Projects don't inherently need large budgets to be successful, and external stakeholders may not always be central.

Reference: CIPS L5M8 Study Guide, p.3 (Varejao/CIPS discussion of success factors).

NEW QUESTION # 91

_____ risks refer to those that are direct results of implementing risk responses.

- A. Secondary
- B. Residual
- C. Primary
- D. Architectural

Answer: A

NEW QUESTION # 92

Leo is a well-loved middle manager at a financial organisation. He has been selected to lead a Change Project as the senior leadership team are confident that he will be able to motivate others within the company of the need for change. What type of power is Leo likely to hold?

- A. positional
- B. personal
- C. expert
- D. negative

Answer: B

Explanation:

Personal power derives from individual traits, relationships and credibility (e.g., being well-liked and influential). This contrasts with positional (formal authority), expert (knowledge), and negative (ability to obstruct).

Reference: CIPS L5M8 Study Guide, p.139.

NEW QUESTION # 93

Which of the following situations would be considered a 'soft' problem?

- A. a delivery of vital materials has been lost in transit
- B. a technical problem with a system
- C. a manager has been found guilty of bribery
- D. a shift in culture leading to changing buying habits of customers

Answer: D

Explanation:

Soft problems are complex, large-scale, people/culture-oriented, and long-term with ambiguous boundaries. A cultural shift affecting customer behaviour fits this, unlike the discrete, technical/operational "hard" issues in A, C, and D.

Reference: CIPS L5M8 Study Guide, p.150.

NEW QUESTION # 94

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