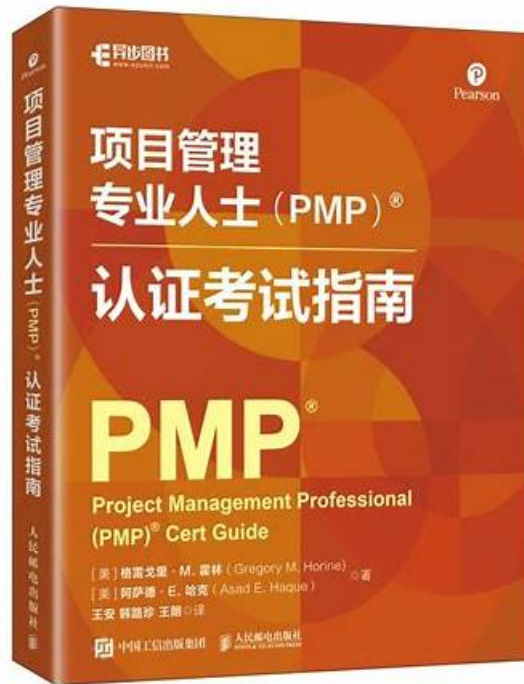


PMI PMP認證考試學習指南



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來吧，讓暴風雨來得更猛烈些吧！那些想通過IT認證的考生面臨那些考前準備將束手無策，但是又不得不準備，從而形成了那種急躁不安的心理狀態。不過，自從有了Fast2test PMI的PMP考試認證培訓資料，那種心態將消失的無蹤無影，因為有了Fast2test PMI的PMP考試認證培訓資料，他們可以信心百倍，不用擔心任何考不過的風險，當然也可以輕鬆自如的面對考試了，這不僅是心理上的幫助，更重要的是通過考試獲得認證，幫助他們拼一個美好的明天。

PMP考試旨在測試考生在項目管理方面的知識和技能。它涵蓋了一系列主題，包括項目整合管理、項目範圍管理、項目時間管理、項目成本管理、項目質量管理、項目資源管理、項目溝通管理、項目風險管理和項目採購管理。考試具有挑戰性，需要大量的準備。然而，通過考試並獲得PMP證書可以打開許多職業機會，幫助項目經理在職業生涯中取得進步。

PMP認證考試是專案管理專業人員所必備的資格證書。2022年版本的考試已經更新以反映目前的產業標準和實踐，強調敏捷和混合方法的重要性。考試非常嚴格，需要大量的準備，但獲得這個認證是一個有價值的成就，可以增強專案經理的職業前景和賺錢能力。

>> PMP認證 <<

PMP權威考題 & 最新PMP考題

Fast2test提供的資料是Fast2test擁有超過10年經驗的PMI精英通過研究與實踐而得到的。Fast2test有你們需要的最新最準確的考試資料。Fast2test正是為了你們的成功而存在的，選擇Fast2test就等於選擇成功。如果想順利通過PMP考試，Fast2test是你不二的選擇。

最新的 Project Management Professional PMP 免費考試真題 (Q1004-Q1009):

問題 #1004

Upon completion of a project cash-flow review, the project manager notices that next month there will be a funding shortfall. This is

a result of several concurred project activities being done this month. The sponsor advises that the required funds will be made available the following month.

What should the project manager do?

- **A. Review the contingency reserve to see if funds can be made available next month.**
- B. Determine if some activities with Boat can be rescheduled until funding is available, and make arrangements to pay later for others
- C. Meet with the sponsor to explain that the project will need to be put on hold next month.
- D. Check the project budget to determine why there is a funding limitation, and ensure that this does not reoccur.

答案： A

問題 #1005

A project requires testing of the final product to be done at another department's testing facility, which is known for having low availability. This situation could potentially impact the project schedule.

What should the project manager do next?

- **A. Update the risk register.**
- B. Update the lessons learned register.
- C. Update the project schedule.
- D. Update the issue log.

答案： A

解題說明：

The project manager should update the risk register next. The risk register is a document that records the identified risks, their causes, impacts, probabilities, responses, owners, and other relevant information.

Updating the risk register is part of the Monitor Risks process, which involves tracking the identified risks, monitoring residual risks, identifying new risks, executing risk responses, and evaluating their effectiveness.

In this scenario, the low availability of the testing facility is a potential risk that could affect the project schedule. Therefore, the project manager should update the risk register with this information and plan appropriate risk responses. This option aligns with the PMBOK Guide, 6th edition, which states that "the risk register is updated as outputs from other risk management processes are completed" (p. 436). The other options are not the best choices because they do not address the risk of the testing facility's low availability.

Updating the issue log (option B) is not appropriate because the issue log is a document that records and monitors the resolution of issues that have occurred or are currently occurring on the project. In this case, the low availability of the testing facility is not an issue yet, but a potential risk that may or may not occur in the future. Updating the lessons learned register (option C) is not relevant because the lessons learned register is a document that captures the knowledge gained from the project, including the challenges, problems, risks, and opportunities encountered and how they were addressed. In this scenario, the project manager has not yet learned any lessons from the testing facility's low availability, as it is still a potential risk. Updating the project schedule (option D) is premature because the project schedule is a document that presents the planned dates for performing activities and meeting milestones. In this case, the project manager has not yet determined the impact or probability of the testing facility's low availability, or the risk responses to deal with it. Therefore, updating the project schedule without this information may result in inaccurate or unrealistic estimates. References:

* PMBOK Guide, 6th edition, p. 436 1

* PMBOK Guide, 6th edition, p. 123 2

問題 #1006

A Project Manager has completed the Scope Definition process. The customer and sponsor have shortened the schedule by four weeks and decided that the work breakdown structure will be excluded. The Project Manager informs the customer and sponsor that this process creates the work breakdown structure for their project. Which answer best explains why the WBS is so important to a project?

- A. It helps in team commitment to the project
- **B. It is the foundation of the project**
- C. It provides a hierarchical diagram of the project
- D. It provides templates that can be reused on other projects

答案： B

解題說明:

Section: Mix Questions

問題 #1007

Which of following could be organizational process assets?

- A. Industry standards
- B. Organization infrastructure
- C. Historical information
- D. Marketplace conditions

答案: C

問題 #1008

A subcontractor informs the project manager that they are unable to supply a key component to the project. What should the project manager do?

- A. Discuss the issue with the project sponsor and request extra time and budget to obtain the component from a different supplier.
- B. Submit a change request to the change control board (CCB) for changes to the performance measurement baseline to obtain the component from a different supplier.
- C. Raise a new issue in the issue log and convene subject matter experts (SMEs) and relevant stakeholders to identify alternatives to address the problem.
- D. Raise a new risk in the risk register, perform a risk assessment, and convene SMEs and relevant stakeholders to plan a risk response

答案: D

問題 #1009

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PMP權威考題: <https://tw.fast2test.com/PMP-premium-file.html>

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