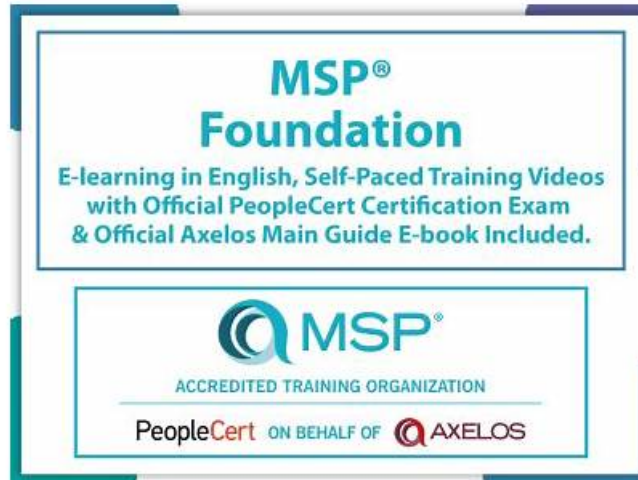


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## Peoplecert MSP Foundation Exam (5th Edition) Sample Questions (Q11-Q16):

### NEW QUESTION # 11

Which process produces an understanding of the gap between the current state and future state of the organization before detailed structuring of the programme is started?

- A. Identify the programme
- B. Design the outcomes

- C. Plan progressive delivery
- D. Deliver the capabilities

**Answer: A**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

"Identify the Programme" is the process where the current and future state are initially examined. This helps define the case for change before planning delivery or structuring the programme.

MSP Foundation, 5th Edition:

"This process creates an understanding of the gap between the current and future states and whether there is a case to proceed." Thus, C is correct.

-

#### NEW QUESTION # 12

Which activity contributes MOST to achieving the 'align with priorities' principle?

- A. Considering the positive and negative impacts of every decision
- B. Planning for the right level of assurance at the right time
- **C. Changing the capabilities to be delivered in a tranche, based on new information**
- D. Keeping the design of the target operating model up-to-date

**Answer: C**

#### NEW QUESTION # 13

Which document records the 'first draft' thinking on the costs to build and embed the new capabilities?

- A. Business case
- B. Programme mandate
- C. Funding approach
- **D. Programme brief**

**Answer: D**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

The Programme Brief is developed during the "Identify the Programme" process. It includes the initial estimates of costs, benefits, risks, and scope-effectively the "first draft" of the investment case.

MSP Foundation, 5th Edition explains:

"The programme brief includes the first-draft thinking on the scope, benefits, risks, and the costs of building and embedding the required capabilities." Thus, option A is correct.

-

#### NEW QUESTION # 14

Which assurance success factor requires assurance activities to be tailored to the needs of the stakeholders?

- A. Coordination
- B. Independence
- **C. Proportionality**
- D. Accountability

**Answer: C**

Explanation:

Comprehensive and Detailed Explanation From Exact Extract:

In MSP, the success factor "Proportionality" ensures that assurance activities are appropriately scaled and tailored to meet stakeholder expectations and the nature of the programme. This means assurance is not a one-size-fits-all process-it should be flexible and sensitive to context. MSP Foundation, 5th Edition describes this as:

"Assurance must be proportionate to the complexity and risk of the programme and should meet the needs of its stakeholders." Therefore, option A is correct.

### NEW QUESTION # 15

What provides a visual representation of risk aggregations and interdependencies?

- A. Risk management framework
- B. Summary risk profile
- C. Probability impact grid
- D. Risk register

**Answer: C**

### NEW QUESTION # 16

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