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APM PMQ CERTIFICATION EVALUATION EXAM 2026 FULL QUESTIONS AND SOLUTIONS

► Benefits and costs of project management method. Answer: Check with mark if I need this

► Core processes of programme management. Answer: Project co-ordination

Transformation

Stakeholder management/communication

Benefits management

► Roles and responsibilities of programme management. Answer:

Initiate, prioritise and terminate projects

Manage project and BAU interdependencies

Manage resources and conflicts

Manage risks, issues and changes

Define and realise the strategic benefits

► Benefits of programme management. Answer: Prioritisation of individual projects

Resource management

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APM APM-PFQ Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none">Understand Project Life Cycles: This topic encompasses stating the phases of a typical linear project life cycle and an iterative project life cycle. It also includes defining the terms hybrid life cycle and 'extended project life cycle'.
Topic 2	<ul style="list-style-type: none">Understand Project Scope Management: It defines scope management. Moreover, the topic focuses on the distinction between iterative and linear project scope management.
Topic 3	<ul style="list-style-type: none">Understand Quality in the Context of a Project: This topic defines the term quality and outlines the purpose of quality management. It also includes defining quality planning.
Topic 4	<ul style="list-style-type: none">Understand Project Risk and Issue Management in the Context of a Project: The topic defines the term risk and explains the purpose of risk management. It outlines the stages of a typical risk management process. It also describes the use of risk registers.
Topic 5	<ul style="list-style-type: none">Understand Project Management and the Operating Environment: It includes defining the term project and stating the differences between a project and business as usual. It also covers defining 'project management' and its key purpose.
Topic 6	<ul style="list-style-type: none">Understand the Roles and Responsibilities within Projects: The topic focuses on project management roles and responsibilities. Moreover, the topic covers roles such as the project sponsor, project manager, project governance, project team members, and end users.
Topic 7	<ul style="list-style-type: none">Understand Project Management Planning: This topic explains how the deployment baseline differs between linear and iterative life cycles. Additionally, the topic outlines the stakeholders of a project management plan, the purpose, and the typical content of a business case.
Topic 8	<ul style="list-style-type: none">Understand Leadership and Teamwork within a Project: This topic defines the term leadership and explains how a project team leader can influence team performance.

APM Project Fundamentals Qualification (PFQ) Sample Questions (Q406-Q411):

NEW QUESTION # 406

What estimating method is most commonly used in the definition phase Of the project life cycle?

- A. Analogous.
- B. Parametric.
- C. Analytical
- D. Statistical

Answer: C

NEW QUESTION # 407

Which of the following statements describes a key difference between quality assurance and quality control?

- A. Quality control is about fitness for purpose whilst quality assurance is about testing.
- B. Quality control is about fitness for purpose whilst quality assurance is about management confidence.
- C. Quality control is about management whilst quality assurance is about controlling change.
- D. Quality control is about testing whilst quality assurance is about planning.

Answer: B

NEW QUESTION # 408

What factor creates the effect of the estimating funnel?

- A. use of a linear life cycle
- **B. utilization of learning and experience.**
- C. Project scope increasing in cost.
- D. Project team getting to know each other better.

Answer: B

NEW QUESTION # 409

What would be a most likely result for an organisation following a PESTLE analysis?

- **A. The organisation would most likely have a number of options available as to how the desired objectives could be achieved.**
- B. The organisation would know what political change is most likely and therefore the impacts on objectives considered.
- C. The organisation would have an understanding of the necessary skills required to deliver the objectives required.

Answer: A

Explanation:

D The organisation would be able to develop an accurate estimate of the costs and time frame for the objectives to be achieved.

NEW QUESTION # 410

What is the term given to the senior management team that set the strategic direction for a project?

- A. Project steering group.
- B. Project management office.
- C. Change control board.
- **D. Programme director.**

Answer: D

NEW QUESTION # 411

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