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IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q159-Q164):

NEW QUESTION # 159
When can a change to requirements occur?

- A. At any time during the project lifecycle
- B. Only after the solution has been designed
- C. Only after requirements have been approved
- D. As soon as the testing process has begun

Answer: A

Explanation:
Changes to requirements can occur at any point during the project lifecycle. This is because projects are dynamic, and various factors such as evolving stakeholder needs, market trends, technological advancements, or regulatory changes can necessitate modifications to the requirements. Business Analysts must be prepared to handle these changes effectively, ensuring that the project remains aligned with its objectives while accommodating necessary adjustments.
References: The dynamic nature of project requirements and the inevitability of changes are discussed in resources like "Managing Requirement Changes in Business Analysis" and "How do you handle changes to requirements as a Business Analyst" which explain the importance of being responsive and having strategies for managing requirement changes throughout the project lifecycle12.

NEW QUESTION # 160
Which technique represents a small, concise statement of functionality or quality needed to deliver value to a specific stakeholder?

- A. Scope modelling
- B. User stories
- C. Business case
- D. Lessons learned

Answer: B

Explanation:
User stories are a technique used in business analysis to represent a small, concise statement of functionality or quality needed to deliver value to a specific stakeholder. They are expressed by presenting the role, the goal, or the value and are a fundamental component of Agile methodologies. User stories help teams understand what the stakeholders need without going into excessive detail, allowing for iterative development and refinement of requirements.

NEW QUESTION # 161
What of the following represents a typical factor that influences the prioritization of requirements?

- A. Impact
- B. Scope
- C. Cost
- D. Value

Answer: D

NEW QUESTION # 162
When initially assigned work, understanding the scope of elicitation is important in order to:

- A. discover the requirements.
- B. review the project charter.
- C. plan the business analysis approach
- D. identify the stakeholders.

Answer: C

NEW QUESTION # 163

One element of the task plan business analysis information management is:

- A. change control process.
- B. decision making authority.
- C. level of abstraction.
- D. complexity and risk.

Answer: C

Explanation:
The level of abstraction is one of the key elements in the task of planning business analysis information management. It refers to the degree of detail or generality at which the business analysis information is captured and managed. Deciding on the appropriate level of abstraction is crucial as it affects how information is understood, communicated, and used by stakeholders.
References: This element is part of the guidance provided for business analysis planning and monitoring, which includes organizing business analysis information and planning for requirement reuse, storage, and access, as well as requirements attributes1.

NEW QUESTION # 164

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