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ISACA COBIT-Design-and-Implementation Exam Syllabus Topics:

Topic	Details
Topic 1	<ul style="list-style-type: none"> Key Topics Decision Matrix: IT governance analysts, advisors, and consultants showcase their proficiency in employing a decision matrix as a tool. They exhibit their skill in evaluating and prioritizing key topics, making well-informed choices that ultimately enhance the implementation and ongoing improvement of robust governance systems.
Topic 2	<ul style="list-style-type: none"> Impact of Design Factors: Management consultants, IT strategists, and governance specialists take center stage as they delve into understanding the far-reaching impact of design factors. They assess how these factors influence the effectiveness of governance systems, processes, and the attainment of strategic objectives. Their insight ensures the optimization of governance practices.
Topic 3	<ul style="list-style-type: none"> Implementing & Optimizing I&T Governance Overview: Senior IT leaders, governance directors, and consultants step into the spotlight here. The exam assesses their profound expertise in establishing and refining IT governance practices across the entire enterprise landscape. Their proficiency in ensuring strategic alignment, facilitating sound decision-making, and maximizing value is vital.

Topic 4	<ul style="list-style-type: none"> • Governance Implementation Lifecycle: In this section, the focus is on assessing the capabilities of IT governance professionals and senior managers in implementing and managing the complex world of enterprise technology governance. They will showcase their comprehensive understanding of the full lifecycle, encompassing planning, design, execution, monitoring, and enhancement of robust governance systems. Their expertise in aligning these systems with strategic objectives is key.
Topic 5	<ul style="list-style-type: none"> • COBIT Basic Concepts: IT professionals, managers, and those immersed in governance practices will encounter this section, which tests their grasp of COBIT fundamentals. This includes understanding the Control Objectives for Information and Related Technologies framework, along with the core principles that guide effective governance of enterprise IT.
Topic 6	<ul style="list-style-type: none"> • The Governance System Design Workflow: The exam zeroes in on IT architects, designers, and consultants as the primary audience. This section evaluates their prowess in crafting effective governance systems. These professionals will exhibit their talent for creating streamlined workflow processes, defining clear governance structures, and customizing governance frameworks to perfectly suit the unique needs of their organizations.

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ISACA COBIT Design and Implementation Certificate Sample Questions (Q10-Q15):

NEW QUESTION # 10

Under which circumstances should an enterprise consider the implementation of a strong compliance function as part of their governance system?

- A. When the enterprise is subject to substantially higher than average compliance regulations because it is operating in a heavily regulated industry sector
- B. When the enterprise has a strict set of policies and procedures in place
- C. Under all circumstances, because every enterprise is subject to compliance regulations
- D. When the enterprise is operating in a high-threat landscape because of its geopolitical situation

Answer: A

Explanation:

An enterprise should consider the implementation of a strong compliance function as part of their governance system when it is subject to substantially higher than average compliance regulations because it is operating in a heavily regulated industry sector. In COBIT 2019, the need for a strong compliance function is influenced by the regulatory environment in which the enterprise operates. Enterprises in heavily regulated industries face stringent compliance requirements and significant consequences for non-compliance. Therefore, a robust compliance function is essential to ensure adherence to regulations and to mitigate compliance-related risks.

COBIT 2019 Framework References:

* COBIT 2019 Framework: Introduction and Methodology, Chapter 5: Discusses the importance of compliance requirements as a design factor in tailoring the governance system.

* COBIT 2019 Design Guide, Chapter 2: Highlights the role of compliance and assurance capabilities in highly regulated industries. Implementing a strong compliance function in such scenarios helps the enterprise manage regulatory risks, maintain compliance, and avoid legal and financial penalties.

NEW QUESTION # 11

A COBIT consultant has been hired with a mandate from the board to ensure the enterprise uses leading-edge technologies to provide exceptional service delivery to its customers and enhance the enterprise's reputation as a first mover. Which of the following governance and management objectives should the consultant recommend?

- A. APO02 Managed Strategy
- B. APO11 Managed Quality
- C. APO04 Managed Innovation
- D. BAI08 Managed Knowledge

Answer: C

Explanation:

To ensure the enterprise uses leading-edge technologies to provide exceptional service delivery and enhance its reputation as a first mover, the COBIT consultant should recommend the governance and management objective APO04 Managed Innovation. This objective focuses on fostering and managing innovation to improve business processes and services.

References in COBIT 2019 Design and Implementation:

* COBIT 2019 Framework: Governance and Management Objectives, APO04 (Managed Innovation): This objective is specifically designed to support and manage the innovation process, ensuring that the enterprise can leverage new technologies and ideas to maintain a competitive edge.

* COBIT 2019 Implementation Guide, Chapter 4: This chapter discusses the importance of innovation in achieving strategic goals and the role of managed innovation in governance.

By focusing on managed innovation, the enterprise can systematically explore and adopt new technologies, enhancing service delivery and maintaining its status as a market leader.

NEW QUESTION # 12

Which of the following will BEST enable management to identify all additional resources required to implement planned I&T changes?

- A. Defining improvement opportunities
- B. Creating a capability maturity model
- C. Conducting a gap analysis.
- D. Performing a SWOT analysis

Answer: C

Explanation:

Conducting a gap analysis will best enable management to identify all additional resources required to implement planned I&T changes. A gap analysis helps to identify the differences between the current state and the desired future state, highlighting the necessary resources and actions needed to bridge the gaps.

A gap analysis involves assessing the current capabilities, processes, and resources and comparing them to the requirements needed to achieve the desired state. This process identifies specific gaps in resources, skills, and processes that need to be addressed to implement planned changes successfully.

COBIT 2019 Framework References:

* COBIT 2019 Implementation Guide, Chapter 5: Discusses the use of gap analysis to identify the necessary resources and actions required for successful implementation.

* COBIT 2019 Design Guide, Chapter 2: Highlights the importance of understanding current capabilities and identifying gaps to inform the planning and resourcing of I&T changes.

By conducting a gap analysis, management can systematically identify and address resource needs, ensuring a comprehensive approach to implementing planned changes.

NEW QUESTION # 13

Which of the following is the STRONGEST indicator that a major IT initiative in progress will fail?

- A. Inadequate business case documentation
- **B. Inadequate management direction**
- C. Inadequate definition of key roles
- D. Inadequate identification of key risks

Answer: B

Explanation:

COBIT 2019 highlights the importance of executive leadership and clear direction:

"Lack of strong and sustained management direction is a primary contributor to failure in large-scale governance or IT transformation initiatives." Management direction encompasses setting vision, communicating goals, resolving conflicts, and ensuring alignment of resources. While the other options are important, they are symptomatic and secondary to the overarching need for effective management leadership. When this direction is weak, no amount of documentation or planning can rescue the initiative.

Reference: COBIT 2019 Implementation Guide, Phases 1 and 5

NEW QUESTION # 14

Which of the following statements BEST describes the features and properties of the COBIT 2019 governance system design workflow?

- A. When executing the governance system design workflow, reliable results can only be obtained by considering all design factors.
- B. When executing the governance system design workflow, design factors that produce inconsistent priorities for governance and management objectives need to be discarded.
- **C. The governance system design workflow allows for consideration of all design factors in order to develop a customized governance system.**
- D. The governance system design workflow only considers enterprise goals.

Answer: C

Explanation:

The COBIT 2019 Design Guide explains:

"The governance system design workflow enables the customization of a governance system by considering all relevant design factors. These factors influence the prioritization of governance and management objectives." Discarding inconsistent priorities is not a valid approach, and enterprise goals are only one of many design factors.

Reference: COBIT 2019 Design Guide, Section 3

NEW QUESTION # 15

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