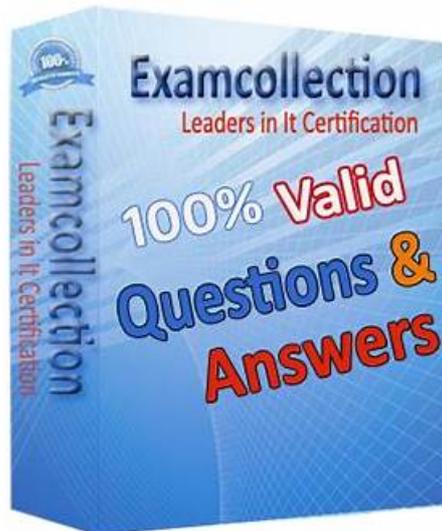


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BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions

(Q38-Q43):

NEW QUESTION # 38

When establishing governance for a Business Continuity Management System (BCMS), which of the following will be responsible for developing and communicating the Business Continuity policy and for promoting a Business Continuity culture by leading by example?

- A. Business Continuity Professional
- B. Departmental Representatives
- C. Business Continuity Plan Owners
- **D. Top Management**

Answer: D

Explanation:

Top management holds the ultimate responsibility for developing and endorsing the Business Continuity policy and fostering a culture of continuity within the organization. The CBCI 7.0 course emphasizes that leadership commitment is crucial for the BCMS's success, as top management's active involvement sets expectations, allocates resources, and leads by example. Their role extends beyond policy approval to include visible support and communication to embed Business Continuity values across all levels. Other roles such as plan owners and professionals support implementation but do not carry this overarching governance responsibility. Reference: CBCI 7.0 Study Guide, Module 1: Governance and Leadership, pages 22-26.

NEW QUESTION # 39

Where social media is a key element in an organization's communications response strategy, it is important for the organization to:

- A. Ensure all staff who engage with social media are aware of the need to keep a note of their engagement in case valuable contacts are secured through this route
- B. Empower all staff to engage with social media to ensure that information during a disruption can be delivered quickly
- C. Limit social media engagement to one-way communications as only the organization's formal statements and opinions are required
- **D. Build up followers and establish a social media presence before an incident**

Answer: D

Explanation:

The CBCI 7.0 course highlights that an effective social media strategy requires establishing and nurturing a following before incidents occur. A pre-existing audience ensures messages disseminated during disruptions reach stakeholders promptly and credibly. While empowering staff to engage may lead to inconsistent messaging and risks, centralized management ensures accuracy and control. Recording engagement can be useful but is secondary. Limiting social media to one-way communications may reduce interaction but safeguards message consistency. Building presence early is foundational to effective crisis communications. Reference: CBCI 7.0 Study Guide, Module 6: Crisis Communications, pages 110-114.

NEW QUESTION # 40

Which of the following statements about an Activity Business Impact Analysis (BIA) is correct?

- A. An Activity BIA determines the resources required to deliver the organization's prioritized products and services
- B. An Activity BIA identifies risks to delivery activities and establishes strategies to either prevent risks arising or to mitigate their effects should they arise
- **C. An Activity BIA identifies and prioritizes the activities that deliver the most urgent products and services and determines the resources and dependencies required to enable continuity**
- D. An Activity BIA ensures that all of the activities undertaken by an organization can continue as usual during a disruption and sets out a detailed plan to enable continuity

Answer: C

Explanation:

An Activity Business Impact Analysis (BIA) is a crucial component of the Business Continuity Management System (BCMS) that focuses on identifying and prioritizing the activities within the organization that contribute to delivering critical products and services. According to the CBCI 7.0 course, the Activity BIA maps out which activities are most urgent and vital, and it determines the

necessary resources and interdependencies required to maintain or restore these activities following a disruption. This detailed understanding enables the organization to allocate resources effectively and design recovery strategies tailored to priority activities. Unlike a broad process or product BIA, the Activity BIA provides granular insights into operational components, ensuring continuity plans address practical recovery needs and dependencies.
Reference: CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 42-44.

NEW QUESTION # 41

In relation to governance roles and responsibilities, what should be put in place to ensure that the responsibilities of each Business Continuity Management System (BCMS) role holder will be fulfilled should the primary role holder be ill, out of the area, or be otherwise unavailable?

- A. A subject matter expert will be assigned as the deputy for each primary BCMS role holder
- B. The Incident Response Team will assume responsibility for the responsibilities of the absent BCMS role holder
- C. Responsibilities of the absent role holder will be put on hold while a substitute is located
- D. The Business Continuity professional will temporarily take over the responsibilities of the absent role holder

Answer: A

Explanation:

The CBCI 7.0 course stipulates that appointing deputies or alternates for each BCMS role is a governance best practice ensuring continuity of responsibility and decision-making. Deputies are subject matter experts equipped to act on behalf of the primary role holder during absences, maintaining operational integrity and responsiveness. Relying on the Business Continuity professional or Incident Response Team to cover absent roles without formal deputization risks delays and gaps. Putting responsibilities on hold is unacceptable as it compromises continuity efforts.

Reference: CBCI 7.0 Study Guide, Module 1: Governance and Roles, pages 24-26.

NEW QUESTION # 42

Within the context of risk assessment, the identification of solutions is influenced by a variety of business relevant considerations, including:

- A. Ensuring that communication protocols are observed
- B. Delivering performance targets
- C. Timely production of quality assurance audit trails
- D. Compliance with regulatory requirements

Answer: D

Explanation:

The CBCI 7.0 course highlights that compliance with regulatory requirements is a critical consideration when identifying risk treatment solutions. Regulatory frameworks often impose mandatory controls or guidelines that shape the selection and design of Business Continuity solutions to ensure legal adherence and avoid penalties. While performance targets, audit trails, and communication protocols are important operational elements, they are subordinate to regulatory compliance, which acts as a baseline constraint and influence on continuity planning. Effective risk solutions balance operational effectiveness with mandatory compliance, supporting sustainable and defensible Business Continuity strategies.

Reference: CBCI 7.0 Study Guide, Module 3: Risk Assessment and Treatment, pages 51-54.

NEW QUESTION # 43

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