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PRINCE2 P3O Foundation Project Office2013 Exam Sample Questions (Q72-Q77):

NEW QUESTION # 72

Which of the following statements about how a P3O should integrate with the wider organization are true?

1. Operates independently of other functions within the organization
2. Typically relies on dedicated full-time resources to provide financial functions needed

- A. Only 1 is true
- B. Both 1 and 2 are true
- C. Only 2 is true
- D. Neither 1 or 2 is true

Answer: D

Explanation:

The P3O Foundation (2013) manual indicates that a P3O should not operate independently nor rely solely on dedicated full-time resources for financial functions, making both statements false. Section 5.1.2 states,

"The P3O model should integrate seamlessly with existing organizational functions, leveraging shared resources and aligning with corporate governance." Independence (1) is impractical as P3O relies on collaboration, while financial functions (2) are typically supported by existing organizational structures rather than dedicated P3O resources (Section 7.2). The 2013 edition emphasizes integration and resource sharing to enhance efficiency, contradicting both options. Thus, D is correct, ensuring the P3O complements rather than duplicates organizational capabilities, supporting a cohesive change management framework.

Reference: P3O Foundation (2013) manual, Sections 5.1.2 and 7.2, AXELOS.

NEW QUESTION # 73

Which is a delivery support function?

- A. Develop standard processes for producing Business Cases
- B. Train and coach PPM staff
- C. Report portfolio performance through management dashboards
- D. Provide a flexible resource pool

Answer: C

Explanation:

The P3O Foundation (2013) manual identifies reporting portfolio performance through management dashboards as a delivery support function. Section 7.2.1 states, "Delivery support functions include reporting portfolio performance using management dashboards to provide real-time insights to stakeholders." This differs from training (B), resource provision (C), or process development (D), which are capacity or strategic functions. The 2013 edition emphasizes this reporting role to support ongoing project and programme delivery, ensuring visibility and control. This enhances operational effectiveness.

Reference: P3O Foundation (2013) manual, Section 7.2.1, AXELOS.

NEW QUESTION # 74

Which of the following statements about the return of internal resources to an operational role when closing a temporary Programme Office are true?

1. Feedback to the line manager should be given on performance
2. Staff members will be reluctant to return if they are to lose status

- A. Both 1 and 2 are true
- B. Only 1 is true
- C. Only 2 is true
- D. Neither 1 or 2 is true

Answer: A

Explanation:

The P3O Foundation (2013) manual confirms both statements are true regarding resource return from a temporary Programme Office. Section 4.4.4 states, "Feedback on performance should be provided to line managers to support staff development," and "Staff may be reluctant to return if they perceive a loss of status or responsibility." The 2013 edition acknowledges these human resource dynamics, emphasizing the need for performance feedback to aid reintegration and recognizing status loss as a barrier. Options A, B, and D are incorrect as both factors are relevant, ensuring smooth transition and morale management during closure.

Reference: P3O Foundation (2013) manual, Section 4.4.4, AXELOS.

NEW QUESTION # 75

Which activity occurs as part of the 'Identify' process?

- A. Plan tranches of delivery
- B. Deliver the new capability
- C. Refine the Vision Statement
- D. Document an outline Business Case

Answer: D

Explanation:

The P3O Foundation (2013) manual identifies documenting an outline Business Case as an activity in the

'Identify' process. Section 4.3.1 states, 'The 'Identify' process involves developing an outline Business Case to justify the need for a P3O and outline initial benefits.' This differs from refining the Vision (A), which occurs in 'Define,' or planning tranches (C) and delivering capability (D), which are later stages. The 2013 edition emphasizes this early justification to secure support, guiding subsequent P3O development. This ensures a solid foundation for implementation.

Reference: P3O Foundation (2013) manual, Section 4.3.1, AXELOS.

NEW QUESTION # 76

Which is an underlying success factor of a P3O model with Hub Portfolio Offices that enables appropriate localized application of standards?

- A. Tailoring core standards to meet local need
- B. Following a clearly defined business strategy
- C. Reviewing the Blueprint regularly
- D. Planning resource capacity at a local level

Answer: A

Explanation:

The P3O Foundation (2013) manual identifies tailoring core standards to meet local needs as a success factor for Hub Portfolio Offices. Section 5.3.1 states, "A key success factor for Hub Portfolio Offices is the tailoring of core standards to address local requirements, ensuring flexibility while maintaining consistency." This differs from resource planning (B), Blueprint reviews (C), or business strategy (D), which are broader or supportive factors. The 2013 edition emphasizes this adaptability to enhance localized effectiveness, aligning with the hub-and-spoke model's decentralized nature. This approach supports efficient change delivery.

Reference: P3O Foundation (2013) manual, Section 5.3.1, AXELOS.

NEW QUESTION # 77

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