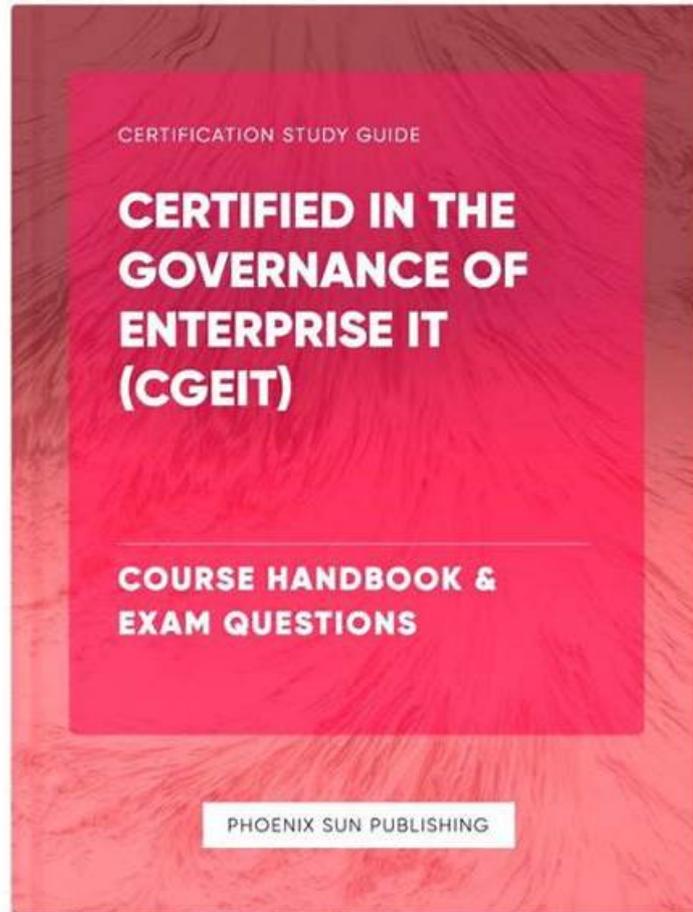


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## ISACA Certified in the Governance of Enterprise IT Exam Sample Questions (Q643-Q648):

### NEW QUESTION # 643

An enterprise has a centralized IT function but also allows business units to have their own technology operations, resulting in duplicate technologies and conflicting priorities. Which of the following should be done FIRST to reduce the complexity of the IT landscape?

- A. Conduct strategic planning with business units.
- B. Migrate all in-house systems to an external cloud environment.
- C. Standardize technology architecture on common products.
- D. Promote automation tools used by the business units.

**Answer: A**

Explanation:

The first thing that should be done to reduce the complexity of the IT landscape is to conduct strategic planning with business units. Strategic planning is the process of defining the vision, mission, goals, and objectives of the enterprise and how they will be achieved. It also involves aligning the IT strategy with the business strategy and ensuring that they support each other. By conducting strategic planning with business units, the enterprise can identify and prioritize the IT needs and expectations of each business unit, as well as the commonalities and synergies among them. This can help to reduce the complexity of the IT landscape by eliminating duplicate technologies, resolving conflicting priorities, and creating a coherent and consistent IT architecture that meets the business requirements and delivers value. The other options are not as effective as conducting strategic planning with business units for reducing the complexity of the IT landscape. Promoting automation tools used by the business units may improve efficiency and productivity, but it does not address the underlying issues of duplication and conflict. Migrating all in-house systems to an external cloud environment may reduce costs and increase scalability, but it does not ensure alignment and integration of IT systems across business units. Standardizing technology architecture on common products may simplify IT operations and maintenance, but it does not consider the specific needs and preferences of each business unit.

### NEW QUESTION # 644

A large enterprise that is diversifying its business will be transitioning to a new software platform, which is expected to cause data changes. Which of the following should be done FIRST when developing the related metadata management process?

- A. Validate against existing architecture.
- B. Review documented data interdependence.
- C. Request an impact analysis.
- D. Require an update to enterprise data policies.

**Answer: A**

### NEW QUESTION # 645

IT has launched new portfolio management policies and processes to improve the alignment of IT projects with enterprise goals. The latest audit report indicates that no improvement has been made due to confusion in the decision-making process. Which of the following is the BEST course of action for the CIO?

- A. Implement a performance management framework.
- B. Create an IT portfolio management risk framework.
- C. Develop and communicate an accountability matrix.
- D. Deliver prioritization and facilitation training.

**Answer: C**

Explanation:

The best course of action for the CIO is to develop and communicate an accountability matrix. An accountability matrix, also known as a responsibility assignment matrix, is a project management tool that defines the roles and responsibilities of different stakeholders in a project or process<sup>1</sup>. An accountability matrix can help to clarify who is responsible, accountable, consulted, and informed (RACI) for each task or deliverable, and avoid confusion and ambiguity in the decision-making process<sup>2</sup>. By developing and

communicating an accountability matrix, the CIO can ensure that the IT portfolio management policies and processes are understood and followed by all the relevant parties, and that the IT projects are aligned with the enterprise goals. References: RACI Matrix: Responsibility Assignment Matrix Guide 20233, Responsibility assignment matrix - Wikipedia2, Accountability Matrix - Explained - The Business Professor, LLC1

#### NEW QUESTION # 646

In a large enterprise, which of the following should be responsible for the implementation of an IT balanced scorecard?

- A. Project management office
- **B. IT steering committee**
- C. Chief risk officer (CRO)
- D. Chief information officer (CIO)

**Answer: B**

Explanation:

An IT steering committee is a group of senior executives and stakeholders who provide strategic direction, oversight, and guidance for IT initiatives and investments in an enterprise. An IT steering committee should be responsible for the implementation of an IT balanced scorecard, as it can ensure that the scorecard aligns with the enterprise's vision, mission, goals, and strategies, and that it reflects the needs and expectations of the customers and other stakeholders. An IT steering committee can also monitor and evaluate the performance of the IT function based on the scorecard metrics, and provide feedback and recommendations for improvement. An IT steering committee can also facilitate communication and collaboration among the IT function and other business units, and promote a culture of accountability and transparency for IT performance. Reference: CGEIT Exam Content Outline | ISACA1, CGEIT Review Manual (Digital Version), How to implement the Balanced Scorecard: Best Practices & 10 Tips2, Who Should Manage Your Company's Balanced Scorecard?3

#### NEW QUESTION # 647

Which of the following essential elements of IT Portfolio Investment Management describes the ability to model the IT Portfolio with metrics most appropriate to the business such as ROI, Break- Even, Cost Avoidance, and Revenue Return?

- A. Portfolio What-If Planning
- **B. Highly Configurable**
- C. Integrated Capability
- D. Integrated Dashboards and Scorecards

**Answer: B**

#### NEW QUESTION # 648

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