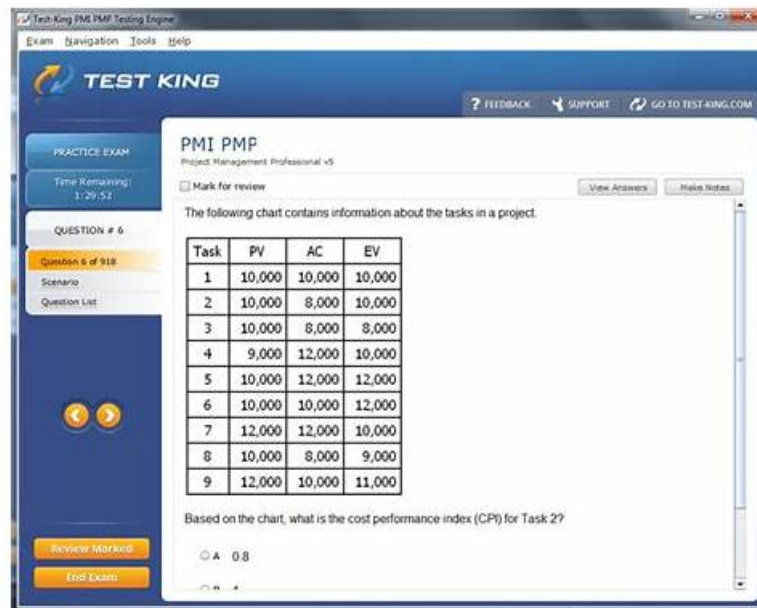


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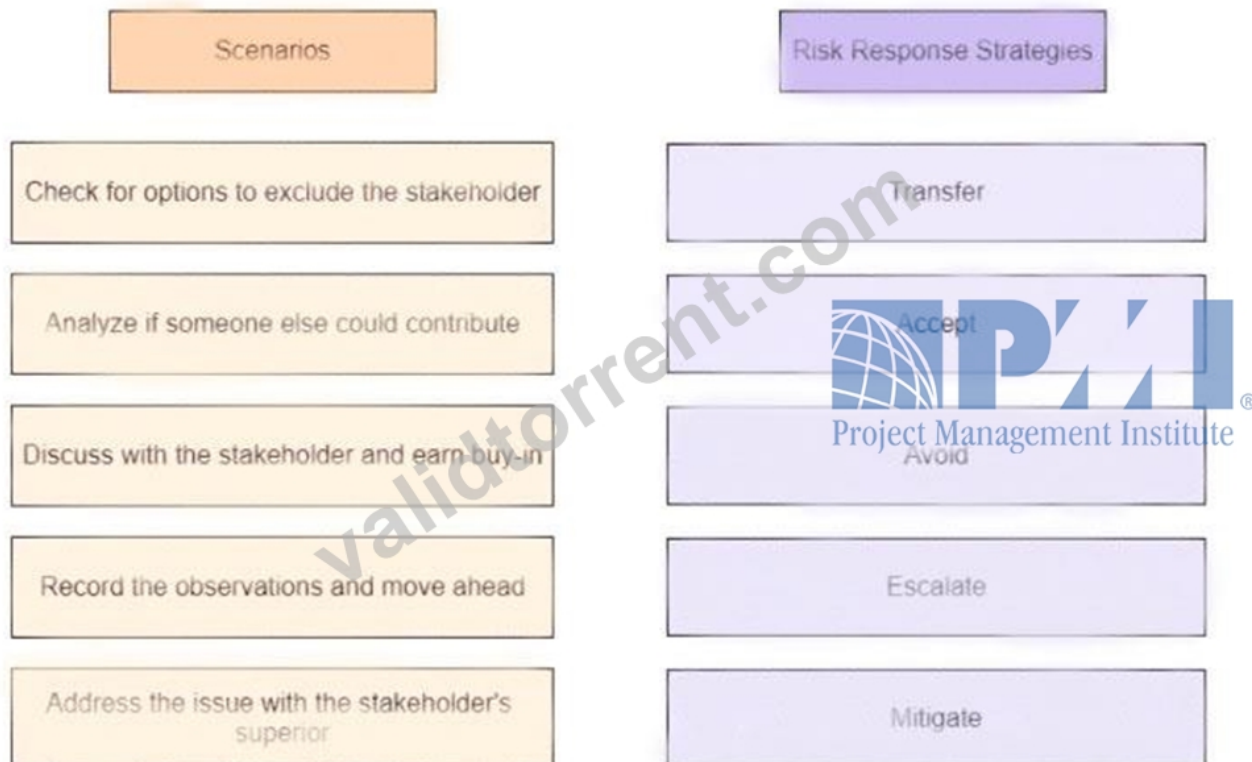
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PMI Project Management Professional (2025 Version) Sample Questions (Q489-Q494):

NEW QUESTION # 489

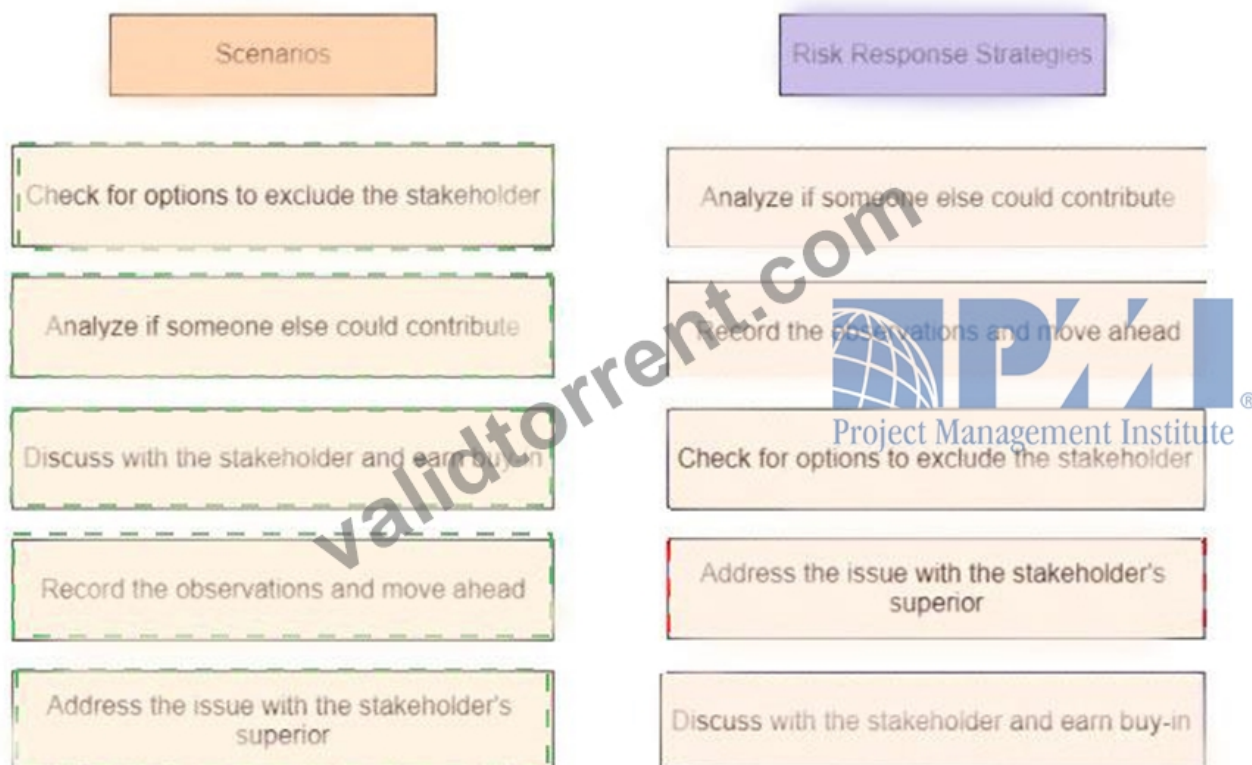
A project manager is worried that a key stakeholder is not participating in the project and has concluded that the final product is not as good as it could have been if the stakeholder had been more involved Drag the scenario on the left to the correct risk response

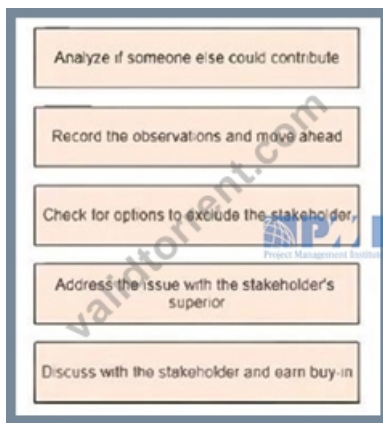
strategy on the right



Answer:

Explanation:





NEW QUESTION # 490

Which of the following is a tool or technique used in the Acquire Project Team process?

- A. Issue log
- B. Training
- **C. Negotiation**
- D. Networking

Answer: C

NEW QUESTION # 491

A company recently adopted agile to develop innovation projects. The project manager is experiencing problems with some team members who consider some agile ceremonies to be unnecessary.

What should the project manager have done before the beginning of the project?

- A. Discussed with the product owner and requested assistance by requiring the adoption of agile ceremonies.
- B. Discussed with the project sponsor about convincing the team to adopt the agile ceremonies as part of their routine.
- **C. Prepared an inception deck and clearly explained the purpose of agile ceremonies and their benefits to the project.**
- D. Conducted a survey to determine if the team was willing to adopt agile ceremonies on the current project.

Answer: C

Explanation:

Before the start of an agile project, it is crucial for the project manager to ensure that all team members understand the value and purpose of agile ceremonies. Preparing an inception deck and explaining the benefits of agile ceremonies can help in aligning the team's expectations and securing their buy-in. This approach is supported by the principles of both Project Management and Business Analysis, which emphasize the importance of stakeholder engagement and clear communication. Agile ceremonies are designed to foster collaboration, transparency, and continuous improvement, which are essential for the success of innovation projects.

References: The approach aligns with the guidance provided in resources like "Master the 4 Agile Ceremonies and Their Purpose in 2024" and "Business Analysis Role in Scrum Events," which discuss the significance of understanding and adopting agile ceremonies for effective project management and business analysis¹².

NEW QUESTION # 492

An earthquake occurs at the site of a manufacturing plant construction project. This affects the entire project budget.

What type of reserve analysis should the project manager consider?

- **A. Contingency**
- B. Management
- C. Project
- D. Baseline

Answer: A

NEW QUESTION # 493

A project team is in the planning stage and has prepared a list of activities and completed sequencing the activities. During a review, the team noted that there is a dependency missing between:

- * Test the product
- * Release to customer

According to the quality management plan, the product must be tested before being released.

How should the project manager enter this dependency?

- A. Finish to start
- B. Start to start
- C. Start to finish
- D. Finish to finish

Answer: A

Explanation:

Explanation

A finish to start dependency means that the successor activity cannot start until the predecessor activity has finished. In this case, the product testing is the predecessor activity and the product release is the successor activity. The product release cannot start until the product testing has finished, according to the quality management plan. Therefore, the project manager should enter this dependency as a finish to start dependency.

This is an example of a mandatory dependency, which is required by the nature of the work or by contract or law. References: PMBOK Guide, 6th edition, page 205; 4 Types of Dependencies In Project Management

NEW QUESTION # 494

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