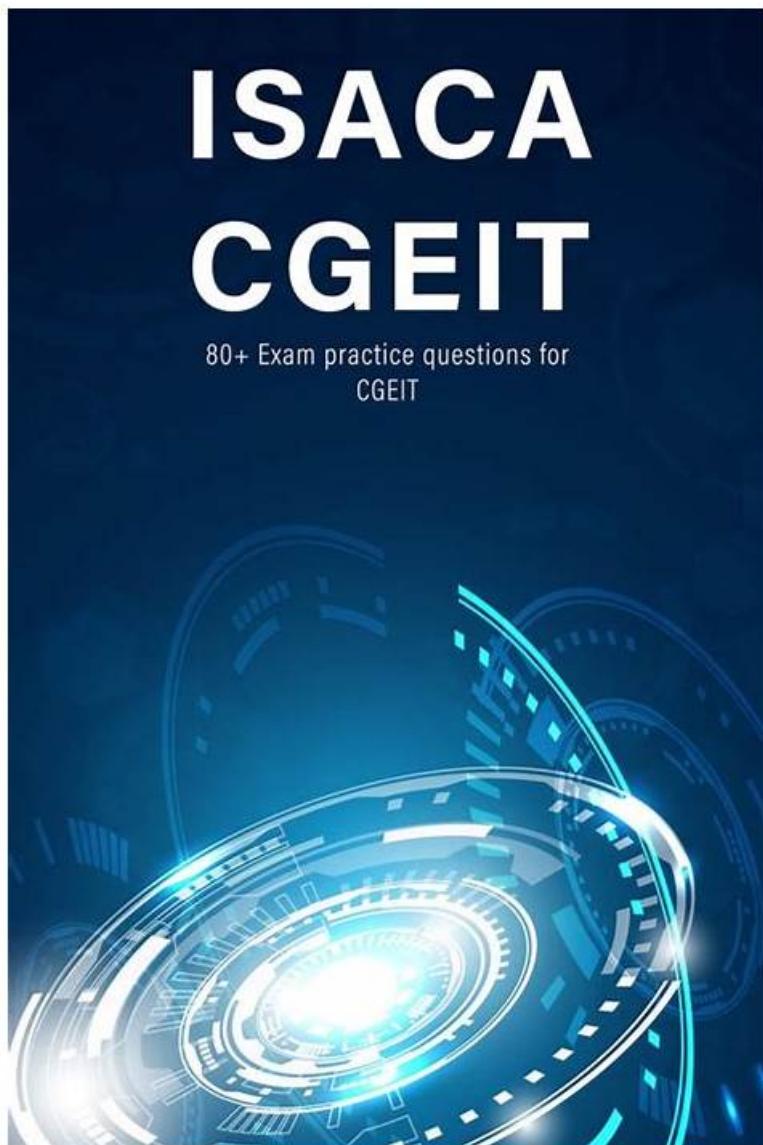


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### ISACA Certified in the Governance of Enterprise IT Exam Sample Questions (Q532-Q537):

#### NEW QUESTION # 532

Which of the following is the BEST method for making a strategic decision to invest in cloud services?

- A. Define a balanced scorecard.
- B. Prepare a request for information (RFI),
- **C. Prepare a business case.**
- D. Benchmarking.

**Answer: C**

#### NEW QUESTION # 533

A business unit is planning to replace an existing IT legacy solution with a hosted Software as a Service (SaaS) solution. However, business management is concerned that stored data will be at risk. Which of the following would be the MOST effective way to reduce the risk associated with the SaaS solution?

- A. Create key risk indicators for the SaaS solution.
- **B. Include risk-related requirements in the SaaS contract.**
- C. Research the technology and identify potential security threats.
- D. Redefine the risk appetite and risk tolerance.

**Answer: B**

Explanation:

Explanation/Reference:

#### NEW QUESTION # 534

While monitoring an enterprise's IT projects portfolio, it is discovered that a project is 75% complete, but all budgeted resources have been expended. Which of the following is the MOST important task to perform?

- **A. Re-evaluate the business case.**
- B. Review the IT governance structure.
- C. Review the IT investments.
- D. Reorganize the IT projects portfolio.

**Answer: A**

Explanation:

A business case is a document that justifies the initiation and continuation of a project based on its expected benefits, costs, risks, and alignment with the strategic objectives of the organization. If a project is experiencing a cost overrun, meaning that it has exceeded its initial budget, it is important to re-evaluate the business case to determine whether the project is still viable and worth

pursuing. Re-evaluating the business case can help to identify the root causes of the cost overrun, assess the impact of the overrun on the project's value proposition, and decide whether to continue, modify, or terminate the project. Reviewing the IT investments, reorganizing the IT projects portfolio, and reviewing the IT governance structure are not the most important tasks to perform in this situation. They are more likely to be part of the portfolio management or governance processes that should be done regularly or periodically, not in response to a specific project issue. Moreover, they do not directly address the problem of the cost overrun or its implications for the project's feasibility and desirability. References := What is a Business Case?, How to Write a Business Case, Project Cost Overruns - Reasons, How to Prevent and Manage

### NEW QUESTION # 535

When an enterprise outsources to a third-party data center, who is accountable for the governance of data retention controls for the data that has been transferred?

- A. The third party's control operators
- **B. The enterprise's data owner**
- C. The enterprise's internal audit team
- D. The third party's data steward

#### Answer: B

Explanation:

The enterprise's data owner retains accountability for the governance of data retention, even when the data is transferred to a third party. Outsourcing does not eliminate governance responsibilities; the data owner must ensure compliance with policies, regulations, and contractual terms, including how long data is retained and under what conditions.

While third parties execute controls, the enterprise remains accountable for the data and its governance outcomes.

Reference:

CGEIT Review Manual: Domain 2 - IT Resources, Data Governance

COBIT 2019: DSS01 (Manage Operations), APO10 (Manage Suppliers).

### NEW QUESTION # 536

An enterprise is concerned that ongoing maintenance costs are not being considered when prioritizing IT-enabled business investments. Which of the following should be the enterprise's FIRST course of action?

- A. Establish a portfolio manager role to monitor and control the IT projects.
- B. Mandate an enterprise architecture (EA) review with business stakeholders.
- **C. Require business cases to have product life cycle information.**
- D. Implement a balanced scorecard for the IT project portfolio.

#### Answer: C

Explanation:

A product life cycle is the length of time from a product first being introduced to consumers until it is removed from the market. It consists of four or five stages, depending on the source: introduction, growth, maturity, decline, and sometimes development<sup>1</sup>. A product life cycle information can help the enterprise to estimate the ongoing maintenance costs of IT-enabled business investments, as well as their expected benefits, risks, and returns. By requiring business cases to have product life cycle information, the enterprise can prioritize IT-enabled business investments based on their long-term value and alignment with the enterprise's objectives<sup>2</sup>.

A balanced scorecard is a management system that clarifies the strategy and vision of an organization, translating them into action that can be tracked. It uses four perspectives: financial, customer, internal business process, and knowledge, education, and growth<sup>3</sup>. A balanced scorecard for the IT project portfolio can help the enterprise to measure the performance and value of IT projects, but it does not necessarily consider the ongoing maintenance costs of IT-enabled business investments.

A portfolio manager is a specialized project manager who focuses on IT projects. They are responsible for keeping projects within budget, optimizing time management for IT teams, and allocating resources appropriately<sup>4</sup>. Establishing a portfolio manager role to monitor and control the IT projects can help the enterprise to manage its IT project portfolio more effectively, but it does not address the issue of prioritizing IT-enabled business investments based on their ongoing maintenance costs.

An enterprise architecture (EA) is a conceptual blueprint that defines the structure and operation of an organization. It describes the current and future state of the organization in terms of its strategy, processes, information systems, and technology infrastructure<sup>5</sup>. Mandating an EA review with business stakeholders can help the enterprise to align its IT-enabled business investments with its strategic goals and ensure compliance with defined security rules, but it does not solve the problem of considering the ongoing maintenance costs of IT-enabled business investments.

## NEW QUESTION # 537

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