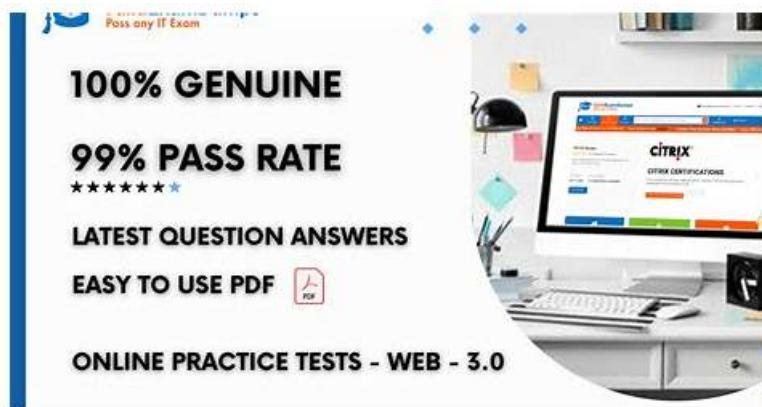


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ABPMP International Certified Business Process Associate (CBPA) Exam Sample Questions (Q75-Q80):

NEW QUESTION # 75

What are the commonly known industry reference models?

- A. FEAF, TOGAF
- B. DoDAF, MODAF
- C. PCF, SCOR
- D. APQC, RACI

Answer: C

Explanation:

The most commonly known industry reference models are:

* PCF (Process Classification Framework) by APQC - categorizes and standardizes processes across industries.

* SCOR (Supply Chain Operations Reference Model)- provides standardized descriptions for supply chain processes. These models offer best practices and benchmarking standards, facilitating consistent process design, assessment, and comparison. "Industry reference models like PCF and SCOR provide frameworks for classifying and assessing processes across organizations. They support benchmarking and the development of best-in-class process architectures."

- ABPMP CBOK, Chapter 8 - Enterprise Process Management

Reference: ABPMP CBOK, Chapter 8 - Enterprise Process Management

NEW QUESTION # 76

Which best defines continuous business process improvement within an organization?

- A. It is the responsibility of the process manager
- B. It is the exclusive responsibility of the BPMS tool
- C. It requires continuously improving the organizational structure
- D. **It is a sustained approach to monitoring process performance**

Answer: D

Explanation:

Continuous business process improvement involves a sustained, iterative approach to monitoring, analyzing, and enhancing processes to drive better outcomes over time.

"Continuous process improvement refers to a structured, ongoing effort to measure, analyze, and refine processes using performance data, typically supported by BPM tools and methodologies."

- ABPMP CBOK, Chapter 6 - Process Performance Management

Reference: ABPMP CBOK, Chapter 6 - Process Performance Management

NEW QUESTION # 77

The outcome of process analysis is a fact-based

- A. Graphical representation of the current state (as-is) process in BPMN 2.0
- B. Implementation plan for the improvement of a process
- C. **Understanding of the current state (as-is) process**
- D. Management dashboard for the measurement of a process

Answer: C

Explanation:

The primary result of process analysis is a detailed, objective understanding of how the current process operates. This includes identifying pain points, cycle times, variation, and causes of inefficiencies. It is the foundation for evidence-based decision-making. "A thorough process analysis results in a fact-based understanding of the as-is process, including performance baselines, root causes, and points of failure."

- ABPMP CBOK, Chapter 4 - Process Analysis

Such insights enable:

- * Risk identification
- * Compliance assessments
- * Input for design or automation

Reference: ABPMP CBOK, Chapter 4 - Process Analysis

NEW QUESTION # 78

Which initial information gathering method is NOT usually used in process analysis?

- A. Observation of how the processes run
- B. Interviews with participants in a process
- C. Process auditing
- D. **Process simulation**

Answer: D

Explanation:

While process simulation is a powerful tool, it is typically used after modeling and analysis, not during the initial information gathering phase. In contrast, interviews, audits, and observations are foundational techniques used to collect data and understand current practices before simulation is even considered.

"Initial data gathering methods for process analysis include interviews, direct observation, document analysis, and auditing. Simulation is applied later during validation or scenario testing phases."

- ABPMP CBOK, Chapter 4 - Process Analysis

Reference: ABPMP CBOK, Chapter 4 - Process Analysis

NEW QUESTION # 79

Which types of activities are included as part of business processes?

- A. Value adding activities, handoff activities, and control activities
- B. Handoffs, non-value adding, and control activities
- C. Value adding tasks, handoff tasks, and control activities
- D. Legal and/or regulatory requirements, primary processes, and operational steps

Answer: A

Explanation:

Processes generally consist of the following types of activities:

- * Value-adding activities: Directly contribute to process output.
- * Handoff activities: Transfer responsibility or information.
- * Control activities: Ensure the process is under guidance and meets standards.

"Process activities can be grouped as value-adding, control, and handoff to capture their function and impact on process performance."

- ABPMP CBOK, Chapter 2 - Process Modeling

Reference: ABPMP CBOK, Chapter 2 - Process Modeling

NEW QUESTION # 80

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