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BCI CBCI Exam Syllabus Topics:

Topic	Details
Topic 1	• Validation: This final module emphasizes testing and verifying the effectiveness of implemented plans through exercises and reviews—ensuring that what was designed and implemented actually performs as intended under real-world conditions.
Topic 2	• Introduction: This section lays the groundwork for newcomers to business continuity by clarifying what business continuity is, why it matters in organizational resilience, and how its fundamental practices interconnect under the Good Practice Guidelines (GPG) framework.
Topic 3	• Analysis This module dives into the analytical stage, focusing on tools such as Business Impact Analysis (BIA) and risk assessment to identify critical functions and vulnerabilities—essential for understanding what the organization must protect and why.
Topic 4	• Policy and Programme Management and Embedding: This part guides users through establishing a Business Continuity Management System (BCMS), including how to craft governance, define a policy, and embed these elements into the fabric of an organization for long-term sustainability.

BCI Certificate of the Business Continuity Institute (CBCI) Sample Questions (Q26-Q31):

NEW QUESTION # 26
Which of the following statements about an Activity Business Impact Analysis (BIA) is correct?

- A. An Activity BIA identifies risks to delivery activities and establishes strategies to either prevent risks arising or to mitigate their effects should they arise
- B. An Activity BIA determines the resources required to deliver the organization's prioritized products and services
- C. An Activity BIA identifies and prioritizes the activities that deliver the most urgent products and services and determines the resources and dependencies required to enable continuity
- D. An Activity BIA ensures that all of the activities undertaken by an organization can continue as usual during a disruption and sets out a detailed plan to enable continuity

Answer: C

Explanation:
An Activity Business Impact Analysis (BIA) is a crucial component of the Business Continuity Management System (BCMS) that focuses on identifying and prioritizing the activities within the organization that contribute to delivering critical products and services. According to the CBCI 7.0 course, the Activity BIA maps out which activities are most urgent and vital, and it determines the necessary resources and interdependencies required to maintain or restore these activities following a disruption. This detailed understanding enables the organization to allocate resources effectively and design recovery strategies tailored to priority activities. Unlike a broad process or product BIA, the Activity BIA provides granular insights into operational components, ensuring continuity plans address practical recovery needs and dependencies.
Reference:CBCI 7.0 Study Guide, Module 3: Business Impact Analysis, pages 42-44.

NEW QUESTION # 27
Strategies to resume business operations following a disruption are based on the outcomes of the:

- A. Analysis of Maximum Tolerable Period of Disruption (MTPD) and Recovery Time Objectives (RTO)
- B. Governance structures established for the Business Continuity Management System (BCMS)
- C. Negotiations with stakeholders regarding their minimum requirements in a disruption
- D. Collaborations generated by the organization's Business Continuity culture

Answer: A

Explanation:
The CBCI 7.0 course clarifies thatstrategies for resuming operationsare developed primarily based on the analysis of the Maximum Tolerable Period of Disruption (MTPD) and the Recovery Time Objectives (RTO).
The MTPD defines the maximum duration an activity can be disrupted before causing intolerable impact, while the RTO sets the target time to restore that activity. These recovery parameters provide clear, measurable goals for strategy development, ensuring continuity efforts focus on minimizing downtime and impact. Although stakeholder input and organizational culture influence strategy implementation, the technical parameters of MTPD and RTO form the foundational basis for solutions.
Reference:CBCI 7.0 Study Guide, Module 3: Recovery Objectives, pages 56-59.

NEW QUESTION # 28
Which of the following is the first step in the process for developing recovery strategies and solutions?

- A. Carrying out a gap analysis to determine needs
- B. Consulting relevant stakeholders on draft designs and proposals
- C. Training personnel to carry out strategy determination activities
- D. Developing a Business Continuity policy

Answer: A

Explanation:
The CBCI 7.0 course clarifies thatconducting a gap analysisis the initial step in developing recovery strategies and solutions. The gap analysis compares current Business Continuity capabilities with the requirements identified in the BIA and risk assessments, highlighting deficiencies that must be addressed.
This systematic evaluation informs strategy development by identifying where improvements or new solutions are necessary. While policy development and stakeholder consultation are important subsequent steps, gap analysis provides the evidence base required for informed decision-making. Training personnel comes later as part of implementation.
Reference:CBCI 7.0 Study Guide, Module 5: Solutions Design, pages 91-95.

NEW QUESTION # 29
Which of the following is NOT an outcome that will result from an organization embracing Business Continuity?

- A. A reduction in the need to carry out maintenance activities and regular plan reviews and updates
- B. Recognition by interested parties of areas where Business Continuity adds value to their operation
- C. A Business Continuity programme that is fit for purpose and adequately sized for the organization
- D. Business Continuity tasks being given greater priority and completed on time

Answer: A

Explanation:
Embracing Business Continuity increases commitment to ongoing maintenance, including regular plan reviews and updates, to ensure plans remain effective and relevant. The CBCI 7.0 course highlights that a strong Business Continuity culture does not reduce maintenance needs; rather, it ensures such activities are prioritized and valued. Reduction in maintenance requirements would signal neglect, risking preparedness.
Other outcomes include prioritization of tasks and external recognition of Business Continuity's value.
Reference:CBCI 7.0 Study Guide, Module 4: Developing a Business Continuity Culture, pages 67-70.

NEW QUESTION # 30
In order to ensure that priority is given to activities with the shortest Recovery Time Objectives (RTOs), strategies can:

- A. Include a risk assessment to identify the best treatment option
- B. Include relevant extracts from the Business Impact Analysis (BIA)
- C. Identify workarounds for all activities other than those with short RTOs
- D. Highlight activities with short RTOs by categorising strategies by timeframe

Answer: D

Explanation:
The CBCI 7.0 course highlights thatcategorizing strategies by timeframeis an effective method to ensure focus on activities with short

RTOs. This approach visually and operationally segments recovery strategies, allowing the organization to prioritize resources and actions that address the most time-critical functions first.

Including BIA extracts supports understanding but is insufficient on its own. Risk assessments inform treatment choices but do not inherently prioritize by RTO. Workarounds for non-priority activities are useful but are a secondary measure after prioritization. Categorizing by recovery time frames aligns operational focus with impact tolerances.

Reference:CBCI 7.0 Study Guide, Module 5: Solutions Development, pages 91-94.

NEW QUESTION # 31

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