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AACE International Planning & Scheduling Professional (PSP) Exam Sample Questions (Q81-Q86):

NEW QUESTION # 81
Determine the driving activity for Activity 10001.

		Logic			Normal Schedule		Crashed Schedule	
ID	Activity	Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	$3,080,000	910	$2,902,900
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS		85	$563,000	67	$728,000
2001	River Diversion Stage 1	2002	FS		92	$150,000	75	$190,000
2002	River Diversion Stage 2	2003	FS		38	$25,000	28	35,000
2003	River Diversion Dam	2004 3001	FS FS		15	$18,000	11	$20,000
2004	River Diversion to Pipeline	3001 7001	FS FS		38	$96,000	38	$96,000
3001	Excavation, Dam Site	4001 4001 5001 5001 7001	SS FF SS FF FS	15 15 65 65	30	$482,000	100	$515,000
4001	Excavation, Spillway	5001 5001 9001	SS FF FS	45 45	152	$608,000	118	$692,000
5001	Drill and Grout Dam Site	6001	FS		102	$6[illegible]	[illegible]	[illegible]
6001	Rock Fill: to elevation 25	6002	FS		140	$1,[illegible]	105	$1,470,000
6002	Rock Fill: to elevation 38	6003	FS		115	$969,000	95	$1,125,000
6003	Rock Fill: to elevation 50	8001 9002 9002 9003	FS SS FF FS	65 65	152	$1,360,000	113	$1,540,000
7001	Permanent Roads	11001 9004	FS FS		48	$180,000	38	$205,000
8001	Valve House Embankment	9004	FS		28	$28,000	22	$36,000
9001	Spillway – Concrete	11001 9002 9003	FS FS FS		175	$1,120,000	155	$1,305,000
9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	$1,260,000	160	$1,485,000
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	$275,000	65	$295,000
9004	Valve House – Concrete	10002	FS	7	72	$245,000	66	$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	$28,000	35	$28,000
10001	Inlet Tower – Complete	11001	FS		25	$147,000	25	$147,000
[illegible]	Valve House –	10001	FS		24	$132,000	24	$133,000

- A. Activity 11001.
- B. There is no driving activity for Activity 10001 in the backward pass.
- C. Activity 10002.
- D. Activity 9005.

Answer: A

Explanation:
Driving Activity Concept:
The driving activity in a backward pass is the one that determines the late start or finish of the dependent activity.
Activity 10001 (Valve House - Complete) is directly dependent on its successor, Activity 11001 (Spillway - Concrete).
Backward Pass Logic:
In backward pass calculations, the late start of Activity 11001 establishes the late finish of Activity 10001 due to their finish-to-start (FS) relationship.
This makes Activity 11001 the driving activity.
Verification:
According to the PSP Study Guide, driving activities are identified based on their logical ties and the critical path's constraints (Ref: PSP Study Guide, Chapter 2A: Activity Relationships and Critical Path Analysis).
Thus, the driving activity for Activity 10001 is A. Activity 11001.

NEW QUESTION # 82
Using the "normal" schedule, given Activity 3001 and the relationship with Activity 4001, what is indicated?

		Logic			Normal Schedule		Crashed Schedule	
ID	Activity	Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	$3,080,000	910	$2,902,900
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS		85	$563,000	67	$728,000
2001	River Diversion Stage 1	2002	FS		92	$150,000	75	$190,000
2002	River Diversion Stage 2	2003	FS		38	$25,000	28	35,000
2003	River Diversion Dam	2004 3001	FS FS		15	$18,000	11	$20,000
2004	River Diversion to Pipeline	3001 7001	FS FS		38	$96,000	38	$96,000
3001	Excavation, Dam Site	4001 4001 5001 5001 7001	SS FF SS FF FS	15 15 65 65	30	$482,000	100	$515,000
4001	Excavation, Spillway	5001 5001 9001	SS FF FS	45 45	152	$608,000	118	$692,000
5001	Drill and Grout Dam Site	6001	FS		102	$637,000	92	$650,000
6001	Rock Fill: to elevation 25	6002	FS		140	$1,352,000	105	$1,470,000
6002	Rock Fill: to elevation 38	6003	FS		115	$969,000	95	$1,125,000
6003	Rock Fill: to elevation 50	8001 9002 9002 9003	FS SS FF FS	65 65	152	$1,360,000	113	$1,540,000
7001	Permanent Roads	11001 9004	FS FS		48	$180,000	38	$205,000
8001	Valve House Embankment	9004	FS		28	$28,000	22	$36,000
9001	Spillway – Concrete	11001 9002 9003	FS FS FS		175	$1,120,000	155	$1,305,000
9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	$1,260,000	160	$1,485,000
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	$275,000	65	$295,000
9004	Valve House – Concrete	10002	FS	7	72	$245,000	66	$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	$28,000	35	$28,000
10001	Inlet Tower – Complete	11001	FS		25	$147,000	25	$147,000
10002	Valve House –	10001	FS		24	$132,000	24	$133,000

- A. The activities run concurrently.
- B. These activities are concurrent with Activity 4001 starting 15 days after the start of Activity 3001.
- C. The activities occur in series with a 15-day lag.
- D. These activities are concurrent with Activity 4001 starting 15 days earlier than the start of Activity 3001.

Answer: C

NEW QUESTION # 83
If Activity A was delayed 5 days from starting, which of the following adjustments will NOT maintain the completion date of Activity C at Day 40?

- A. Reduce the duration of B" from 10 days to 5 days by compressing work effort
- B. Reduce the duration of 'A' from 20 days to 10 days and replace the relationship from B' to 'C with FSO.
- C. Replace the relationship from 'B' to 'C' with SSO

Answer: B

Explanation:
* Understanding the Problem Context:
Activity C is currently set to complete on Day 40.
Activity A has a 5-day delay in starting, so adjustments are needed to maintain the Day 40 completion date for Activity C.
The key is to identify which adjustment will fail to maintain the timeline.
* Option-by-Option Analysis:
A . Reduce the duration of 'A' from 20 days to 10 days and replace the relationship from 'B' to 'C' with FSO (Finish-to-Start with Offset):
Reducing Activity A's duration from 20 to 10 days might mitigate part of the delay, but replacing the relationship between B and C with FSO introduces an offset.
FSO relationships typically delay the start of successor activities (Activity C in this case).
This would likely push Activity C beyond Day 40 because the delay in B's finish, coupled with the offset, would result in C starting later.
This adjustment does NOT maintain the completion date of Activity C.
B . Replace the relationship from 'B' to 'C' with SSO (Start-to-Start with Offset):
An SSO relationship allows Activity C to begin once Activity B starts (with or without an offset).
This adjustment effectively overlaps the schedules of B and C, mitigating delays from A.
This adjustment can maintain the completion date of Activity C at Day 40.
C . Reduce the duration of 'B' from 10 days to 5 days by compressing work effort:
Reducing B's duration by compressing its schedule shortens its timeline, allowing Activity C to start sooner.
This adjustment offsets the delay caused by Activity A.
This adjustment can maintain the completion date of Activity C at Day 40.
* Final Answer and Justification:
The adjustment described in A will NOT maintain the completion date of Activity C at Day 40 because the FSO relationship introduces delays, making it ineffective in this scenario.
Options B and C offer feasible adjustments to maintain the timeline.
* Study Guide Reference:
Refer to the PSP Certification Study Guide, Chapter 2 - Scheduling, Subchapter 2.2.4: Relationships (p. 151-157), which details the impact of logical relationships (FSO, SSO) on schedule timelines.
Additionally, review AACE Recommended Practice 52R-06: Time Impact Analysis for insights into how delays affect dependent activities and methods for mitigating them.

NEW QUESTION # 84
Is activity 7001 pictured correctly in the precedence diagram?

		Logic			Normal Schedule		Crashed Schedule	
ID	Activity	Succ.	Rel.	Lag	Days	Direct Costs	Days	Direct Costs
1000	General Conditions	11001	FF		1072	$3,080,000	910	$2,902,900
1001	Preliminary Civil Work	1000 2001 7001	SS FS FS		85	$563,000	67	$728,000
2001	River Diversion Stage 1	2002	FS		92	$150,000	75	$190,000
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4001	Excavation, Spillway	5001 5001 9001	SS FF FS	45 45	152	$60	17	$
5001	Drill and Grout Dam Site	6001	FS		102	$637,000	92	$650,000
6001	Rock Fill: to elevation 25	6002	FS		140	$1,352,000	105	$1,470,000
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6003	Rock Fill: to elevation 50	8001 9002 9002 9003	FS SS FF FS	65 65	152	$1,360,000	113	$1,540,000
7001	Permanent Roads	11001 9004	FS FS		48	$180,000	38	$205,000
8001	Valve House Embankment	9004	FS		28	$28,000	22	$36,000
9001	Spillway – Concrete	11001 9002 9003	FS FS FS		175	$1,120,000	155	$1,305,000
9002	Dam Concrete Facing – Concrete	1001 9005	FS FS		180	$1,260,000	160	$1,485,000
9003	Inlet Tower – Concrete 1 of 2	9005	FS	7	70	$275,000	65	$295,000
9004	Valve House – Concrete	10002	FS	7	72	$245,000	66	$265,000
9005	Inlet Tower – Concrete 2 of 2	10001	FS	7	35	$28,000	35	$28,000
10001	Inlet Tower – Complete	11001	FS		25	$147,000	25	$147,000
	Valve House –	10001	FS		24	$132,000	24	$133,000

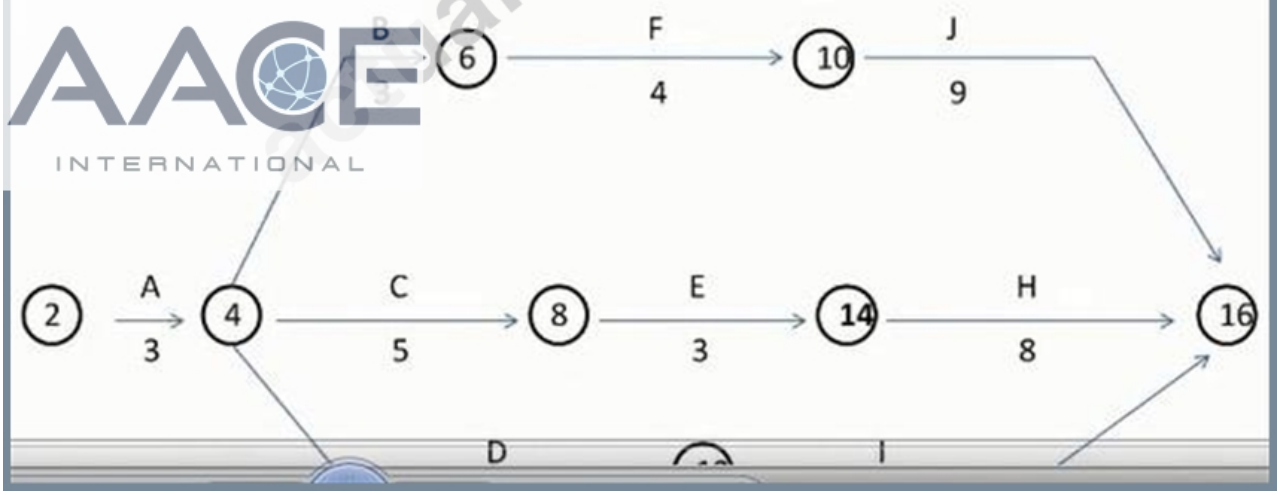
- A. Yes, except the early finish date is not shown.
- B. No, the start-to-start and finish-to-finish relationships are backwards.
- C. Yes, the duration is 48 days.
- D. No, the total float is not shown correctly.

Answer: C

NEW QUESTION # 85
The activity with the most total float is:

Refer to the following table and diagram to answer the following questions. Consider this to be the entire network. The diagram is incomplete. This table represents activities, predecessors and durations for a hazardous waste incineration facility:

Activity	Description	Predecessors	Duration (months)
A	Develop information for public hearings	-	3
B	Hold public hearings	A	3
C	Develop draft plans and specifications	A	5
D	Contact stakeholders and others	A	7
E	Obtain permits	B, C	3
F	Order equipment for facility	B	4
G	Procure and prepare land.	B	6
H	Construct facility	D, E, F & G	8
I	Approval of operating procedures	D	6
J	Install equipment, staff, faculty	F	9



- A. Activity I.
- B. Activity D.
- C. Activity C.
- D. Activity F.

Answer: A

NEW QUESTION # 86
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