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## IIBA Entry Certificate in Business Analysis (ECBA) Sample Questions (Q139-Q144):

### NEW QUESTION # 139

Which techniques should be applied to prioritize requirements?

- A. Interface Analysis and Interviews
- **B. Decision Modelling and Estimation**
- C. Risk Analysis and Management
- D. Document Analysis and Vendor Assessment

**Answer: B**

Explanation:

Decision Modelling and Estimation are techniques that can be applied to prioritize requirements effectively.

Decision modelling helps in understanding the implications of various choices and selecting the best course of action based on the analysis. Estimation provides insights into the effort and resources required to fulfill the requirements, which is crucial for prioritization, especially when resources are limited or when there are time constraints.

References: The BABOK Guide mentions several techniques for prioritizing requirements, including Decision Analysis and Estimation. These techniques help assess the value, urgency, dependencies, and risks associated with requirements to ensure that the most important ones are addressed first<sup>1</sup>. Additionally, other sources confirm the use of these techniques in prioritizing requirements

within Business Analysis23456.

#### NEW QUESTION # 140

When undertaking requirements verification, who determines if the requirements captured are of good quality?

- A. Project manager reviewing them
- B. Business customers once delivered
- C. Stakeholders using them
- D. Business analysis professional writing them

**Answer: C**

Explanation:

When undertaking requirements verification, the stakeholders who will be using the requirements are best positioned to determine if they are of good quality. These stakeholders have the practical experience and understanding of their needs and the context in which the requirements will be used. Their feedback ensures that the requirements are relevant, complete, and feasible. Involving stakeholders in the verification process helps in aligning the requirements with actual business needs and ensures that the final solution will be effective and satisfactory.

References:

\*Business Analysis.pdf, Section on "Requirements Validation," which discusses the role of stakeholders in verifying and validating requirements.

#### NEW QUESTION # 141

What characteristic of a process is evaluated during process analysis?

- A. How work is carried out
- B. How roles are identified
- C. Root causes of a problem
- D. Efficiency and effectiveness

**Answer: D**

Explanation:

In process analysis, the BA evaluates a process to determine how efficiently and effectively it is achieving its goals. This involves analyzing process steps, identifying waste or redundancy, and seeking opportunities for optimization.

BABOK Reference - Technique: Process Analysis (Section 10.33):

"Process analysis evaluates the efficiency and effectiveness of a process, identifying opportunities to improve performance."

#### NEW QUESTION # 142

Which action would a business analyst (BA) propose to improve the operation of the business?

- A. Shadow the expert staff
- B. Assist in the daily activities
- C. Simplify the work people perform
- D. Outsource the operation team

**Answer: C**

Explanation:

When proposing design options, a number of opportunities to improve the operation of the business may occur and are compared. Some common examples of opportunities include:

- Increase Efficiencies: automate or simplify the work people perform

#### NEW QUESTION # 143

Which element closely describes a business analyst (BA) continually tracking risks for delayed approvals?

- A. Communicate business analysis package
- B. Guide elicitation activity
- C. Collaborate assigned tasks
- **D. Monitor stakeholder engagement**

**Answer: D**

Explanation:

When a Business Analyst continually tracks risks such as delayed approvals, they are engaging in the activity of monitoring stakeholder engagement. This involves observing stakeholder participation levels, analyzing communication effectiveness, identifying risks to collaboration or approval timelines, and taking action to keep stakeholders engaged and responsive.

Tasks in this area include:

Tracking engagement levels

Identifying potential roadblocks (like delayed responses)

Mitigating communication breakdowns

BABOK Reference:

Within the Elicitation and Collaboration knowledge area, "Monitor Stakeholder Engagement" is focused on ensuring stakeholders are actively involved and responsive throughout the project.

## NEW QUESTION # 144

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